Dale L. Sanders, DO, DHA, MBA

Curriculum Vitae

EDUCATION

 Central Michigan University - Mt. Pleasant, Michigan Degree: Doctor of Health Administration Dissertation: The Prevention of Prostate Cancer and the Differences of Perceptions and Behavior among Black and White Men: A Secondary Analysis of the Health Information National Trends Survey 	8/2006 - 5/2017		
Northwood University - Midland, Michigan Degree: Master of Business Administration	9/2003 – 5/2005		
University of Health Sciences College of Osteopathic Medicine - Kansas City, Missouri Degree: Doctor of Osteopathy	4/1997 - 5/1999		
University of Osteopathic Medicine and Health Sciences Des Moines, Iowa	9/1992 -11/1996		
University of Tennessee - Knoxville, Tennessee Degree: Bachelor of Art, Dual Degrees Conferred with Honors Academic Psychology / Sociology	9/1986 - 8/1988		
Mercer University - Macon, Georgia	6/1983 - 8/1986		
CERTIFICATE			
 Quality Matters Teaching Online Certificate 	1/2023 - 6/2023		
Henry Ford Learning Institute	12/2021 - 5/2022		
 Design Thinking Certificate The University of Vermont Grossman School of Business Leading Sustainable Innovation Professional Certificate 	9/2019 - 11/2019		

CAREER ACCOMPLISHMENTS:

- > Academic and Industry professional with dedication to teaching, research and service.
- > Dynamic motivational speaker and public presenter: Over 45 presentations in 15 years.
- > Instrumental in new signature program development.
- Have taught over 100 college courses in health or healthcare related topics.
- \succ Created working groups to identify issues with clinical fieldwork education.
- Secured articulation agreements with local community colleges, strengthening partnerships.
- > Contracted as a Subject Matter Expert (SME) for many healthcare related courses.
- Instrumental in development and implementation of the college diversity strategic plan at Alma College.
- Direct engagement with admissions to enhance minority recruitment and retention strategies.
- Lead campus efforts for collegiate partnerships with several Historically Black Colleges and Universities (Howard University, Morgan State University, Voorhees College, Tennessee State University and Savannah State University).
- > Instrumental in leading faculty efforts for the inclusion of social justice course content in health-related course.
- Alma College Healthcare Administration program developed using a health disparities and social justice context as the foundation for core courses.
- Salem College Health Administration program developed with foundational pillars of cultural perspectives, data analytics, community, resiliency, and grit.

POST-DOCTORAL TRAINING

•	Family Medicine Residency Program Ingram Regional Medical Center, Lansing, MI	7/2000 - 7/2002
•	Traditional Rotating Internship Carson City Hospital, Carson City, MI	7/1999 – 6/2000
WORK E	XPERIENCE	
•	The University of Memphis School of Public Health Health Systems Management & Policy Division	8/2024 – Present
•	Professor – Program Director of Master of Health Administration Program Salem College, Winston-Salem, NC Director of the Master of Health Administration (MHA)	8/2022 – 8/2024
•	Professor – Health Administration / Business Administration Alma College, Alma, MI Professor – Healthcare Administration / Business Administration Associate Professor – Healthcare Administration / Business Administration Assistant Professor – Healthcare Administration / Business Administration Director, Healthcare Administration Interim Director, Diversity & Inclusion	8/2010 - 7/2022 4/2022 - 7/2022 8/2017 - 4/2022 8/2010 - 7/2017 8/2010 - 7/2022 8/2016 - 1/2017
•	Saginaw Valley State University, Saginaw, MI School of Health and Human Services Master of Health Administration and Leadership – Adjunct Faculty University of Michigan – Flint, Flint, MI	1/2018 – 5/2018 5/2015 – Present
•	School of Public Health & Health Sciences – Lecturer 1 Central Michigan University, Mt. Pleasant, MI Global Campus Programs – Health Science Division, Adjunct Faculty	6/2007 – 5/2019
•	Central Michigan University, Mt. Pleasant, MI School of Health Sciences – Assistant Professor/Internship Coordinator	5/2008 – 8/2010
•	Central Michigan University, Mt Pleasant, MI Office for Institutional Diversity – Graduate Assistant	10/2007 – 5/2008
•	Saginaw Valley State University, Saginaw, MI Biological Science Division, Adjunct Faculty Baker College Online, Flint, MI	1/2007 – 4/2008 1/2007 – 4/2008
•	Health Science Division, Adjunct Faculty Delta Community College, University Center, MI	8/2006 – 8/2008
•	Science Division, Adjunct Faculty Davenport University, Caro, Midland, and Bad Axe, MI	8/2005 – 8/2006
•	Allied Health and Science Division, Adjunct Faculty Mott Community College, Flint, MI Math and Science Division, Adjunct Faculty	8/2005 - 12/2005
PROFES	SIONAL CONSULTANT	
•	Premier Foot Clinic, Raymond, MS Management Seminars – Bi-Annual	5/2012 –Present
•	Geriatric and Palliative Care, Plantation, FL The Role of the Front Office Management Developing Leaders Throughout the Office – Annual Trainings Seminars	1/2014 –1/2017
•	Student National Medical Association Interim Executive Director	4/2012 – 4/2013
•	Student National Medical Association Executive-on-Loan	8/2011 – 4/2012

PROFESSIONAL AFFILIATIONS

	Michigan Society for Healthcare Planning & Marketing (MSHPM) Michigan Association for Healthcare Quality (MAHQ) American Public Health Association (APHA) National Association of Health Executives (NASHE) National Association of Advisors for the Health Professions (NAAHP) Healthcare Financial Management Association (HFMA) National Black MBA Association (NBMBAA) The Association of University Programs in Health Administration (AUPHA) American College of Healthcare Executives (ACHE) National Medical Association (NMA) Student National Medical Association (SNMA) Michigan Osteopathic Association (MOA) American Osteopathic Association (AOA) Tennessee Osteopathic Medical Association (TOMA)	2021 – 2023 2019 - 2020 2017 – Present 2017 – Present 2010 – 2020 2010 - Present 2009 – Present 2008 – Present 2008 - Present 1999 - Present 1999 – 2020 1996 – Present 1992 – 2000
LEADERS	SHIP EXPERIENCE	
•	Midsouth Health Care Executives Board of Director Member American College of Health Executives of The TRIAD Board of Director Member	2024 – Present 2023 – 2024
•	Salem College Distinctive Campus Culture Task Force Association of University Programs in Health Administration (AUPHA) Diversity & Inclusion Committee	2022 - 2024 2021 - 2023
•	American College of Healthcare Executive (ACHE) Physician Executives Community Committee National Association of Health Service Executives (NAHSE) Research Committee Member	2021 – 2023 2020 – Present
•	American College of Healthcare Executive (ACHE) AUPHA/HAP Editorial Board for Undergraduate Studies Committee Great Lakes American College of Health Executives (GLACHE)	2020 – 2023 2020 – Present
•	Board of Directors Member National Association of Healthcare Access Management (NAHAM) Certification Commission Committee – Public Member	2017 – Present
•	Association of University Programs in Health Administration (AUPHA) Cultural Perspective Forum – Chair Alma College	2018 – 2020
•	Faculty Personnel Committee Benefits Committee Title IX Grievance Panel Board of Trustees – Investment & Infrastructure Committee Board of Trustees – Investment Committee Board of Trustees – Education Committee (sabbatical replacement) Faculty Athletics Mentor (FAM) Co-Curricular Affairs Committee Integrated Health Studies Institute Advisory Committee Educational Technology Committee Diversity Task Force Central Michigan University	2019 - 2022 2020 - 2022 2014 - 2022 2021 - 2022 2013 - 2014 2012 - 2013 2015 - 2022 2012 - 2020 2013 - 2017 2011 - 2014 2011 - 2014
	Health Administration Advisory Committee Institutional Strategic Planning Committee (ISPC) Diversity and Global Perspective Committee	2008 - 2010 2008 - 2010 2007- 2010

•	Student National Medical Association	2002 – Present
	Professional Board Member - Emeritus	
•	Michigan Osteopathic Association (MOA)	2000 - 2004
	Minority Liaison Committee member	2000 - 2004
•	Student National Medical Association (MSUCOM) – Graduate Advisor	2000 – 2004
•	Student National Medical Association (UHSCOM) – Graduate Advisor	1999 – 2004
•	University of Health Sciences College of Osteopathic Medicine	1999 – 2004
	Multicultural Ambassador	

HONORS/AWARDS

•	American College of Health Executives Regent's Award	November 2021
•	Alma College Andison Excellence in Teaching Award King-Chavez-Parks (KCP) Most Involved Faculty Award King-Chavez-Parks (KCP) Outstanding Faculty Award	April 2015 April 2016/2015 April 2014/2013
•	Central Michigan University President's Diversity in Excellence Award	May 2009
•	Student National Medical Association	March 2005
	Pre-Med Membership Appreciation Award	
COMMUNITY SERVICE		
•	United Financial Credit Union, Saginaw, MI	2022 – 2022
	Board of Directors Member	
•	United Financial Credit Union, Saginaw, MI	2020 - 2022
	Credit Committee Member	
•	Mid-Michigan District Health Department	2011 - 2022
	Gratiot County Community Health Assessment	
	Steering Committee Member	
•	Michigan Department of Community Health (MDCH)	2011 – 2013
	State Health Needs Assessment Task Force Member	
•	COPOCO Community Credit Union, Bay City, MI	
	Board of Directors – Vice Chairman	2005 – 2019
•	Michigan State University College of Osteopathic Medicine	

PRESENTATIONS

Annual Osteopathic Awareness Conference

Annual Health Fair, Student participate

University of Health Sciences College of Osteopathic Medicine

- "Cultivating Future Health Care Leaders: An Educational Approach." School of Public Health Guest Lecturer The University of Memphis | Memphis, TN| May 2024
- "Proactively Managing Your Professional Development as a Healthcare Leader Panel Discussion." ACHE of the Triad Spring Sympossium / Virtual | April 2024

1999 - 2003

1997 - 1999

- "Effectively Utilizing the Social Change Model to Enhance Front Office Outcomes." Mississippi Podiatric Medical Association (MsPMA) 2024 Spring Conference | Mobile, AL | April 2024
- "Leading with Purpose: Cultivating Visionary Leaders for Transformational Change Interactive Activity –
 Elevator Speech: Presenting Your Best Self." A Student National Medical Association 2024 Annual Leadership Academy
 -SNMA Annual Medical Education Conference | New Orleans, LA | March 2024
- "Learning with a Purpose: Master of Health Administration." ASU Minority Association of Premedical Students (MAPS) Speaker Series Albany State University | Albany, GA | January 2024
- "Lowkey Don't Know "What I Wanna Be" Career Exploration." Student National Medical Association Region 8 Annual Regional Annual Medical Education Conference Marshall University | Huntington, WV | January 2024

- "Learning with a Purpose: Master of Health Administration." Science College Stem Speaker Series Johnson C. Smith University | Charlotte, NC| October 2023
- "Career Pathways After Residency Training" Student National Medical Association September National Leadership Institute – University of North Carolina – Chapel Hill | Chapel Hill, NC | September 2023
- "Effective Time Management Skills as a Student" Student National Medical Association September National Leadership Institute – University of North Carolina – Chapel Hill | Chapel Hill , NC | September 2023
- "Achieving Health Equity: A Small Group Discussion for Practical Solutions Discussion Facilitator"
 Student National Medical Association September National Leadership Institute University of North Carolina Chapel Hill | Chapel Hill, NC | September 2023
- "Leveraging Systems Thinking to Improve Organizational Outcomes." The Students National Medical Association -National Leadership Institute Keynote Presentation | Alexandria, VA | June 2023
- "Financial Planning and Literacy: Why Understanding the Numbers is Paramount." The Students National Medical Association - National Leadership Institute | Alexandria, VA | June 2023
- "Leveraging Systems Thinking to Improve Community Outcomes." Twin City Kiwanis Club | Winston-Salem, NC |
 May 2023
- "Organization Leadership: Systems Thinking to Achieve Health Equity." Towson *University Institute for Healthcare Improvement Students Leadership & Quality Improvement Conference* | Towson, MD | April 2023
- "The VI Annual MMOB Experience: The Construction Period: Defining the Challenges A Community Panel
 Discussion Panelist" UEnterprise Inc. in conjunction with The Teach 1 Save 1 Foundation Annual Conference | Fort
 Lauderdale, FL | November 2022
- "Conversation with the Cultural Perspective and Inclusive Excellent Faculty Forum." Association of University Programs in Health Administration (AUPHA) Annual Meeting | Virtual | September 2022
- "Healthcare Management Education: Cultivating Disposition from the Classroom to the Workplace."
 Guest Lecturer Salem College | Winston Salem, NC | July 2022
- "Healthcare Management Education: Cultivating Disposition from the Classroom to the Workplace."
 The Gipson Center for Healthcare Leadership Guest Lecturer Missouri State Southern University | Joplin, MO | July 2022
- "Healthcare Disparities a Glimpse in the Past, Present & Future." Brown School of Business and Leadership – Guest Lecturer – Stevenson University | Virtual | June 2022
- "The Untold Secrets of Unconscious (Implicit) Bias and Health Disparities in Medicine." Center for Students Opportunities Diversity & Inclusion Office Alma College | Alma, MI | January 2022
- "Unconscious (Implicit) Bias and Health Disparities in Medicine." Kansas City University Graduate
 Medical Education Grand Rounds 2021 2022 Kansas City University | Kansas City, MO | December
 2021
- "Implicit Bias: Clinical Judgement, Decision-making and Interactions." Diversity and Multicultural Affairs Office Des Moines University Medicine & Health Sciences | Des Moines, IA | November 2021
- "Challenges Facing Healthcare in 2021: Using a Diversity, Equity & Inclusion Lens for an In-depth Look." Doctor of Health Administration Program – Guest Lecturer – The Medical University of South Carolina | Charleston, SC | July 2021
- "Challenges Facing Healthcare in 2021." Health Informatics & Administration Program Guest Lecturer *Limestone University* | Gaffney, SC| June 2021
- "No más bebés (No More Babies) Panel Discussion" Alma College Women's Month Celebration |
 Virtual | March 2021
- "Training the Next Generation of Leaders to Address Equity of Care Panel Moderator" Great Lakers
 College of Health Executives (GLACHE) | Virtual | March 2021
- "Racism, Social Injustice, and Discrimination: How can Health Administration Education Make a
 Difference?" Association of University Programs in Health Administration (AUPHA) Annual Meeting |
 Virtual | June 2020
- "Elevating Your Vision: Cracking the Code of Implicit Bias." The Black Solidarity Summit The University of Montana | Missoula, MT | February 2020
- "Addressing Healthcare Disparities: "How Does the US Encourage Health Inequity." Health Service Administration Guest Lecturer *James Madison University* | Harrisburg, VA | February 2020
- "Healthcare Administration Program Accreditation: The Nuts & Bolts." Guest Lecturer Austin Peay State University | Clarkston, TN | December 2019

- "Operational Budgeting: A Case Study Approach Utilizing the Student National Medical Association."
 Master of Health Administration Guest Lecturer Weber State University | Ogden, UT | August 2019
- "Authentic Collaboration: Developing Long-Term Industry and Institution Connections." Association of University Programs in Health Administration (AUPHA) Annual Meeting | New Orleans, LA | June 2019
- "The Benefits and Challenges of Living, Teaching and Working in Today's Diverse World." 21st Annual Emergency Management Higher Education Symposium | Emmitsburg, MD | June 2019
- "Cracking the Code: Motivating Staff for the Long Haul." Mississippi Podiatric Medical Association (MsPMA) 2019 Spring Conference | Mobile, AL | March 2019
- "Getting Back to the Basics: The Implications of Organizing in Practice Management." Mississippi
 Podiatric Medical Association (MsPMA) 2019 Spring Conference | Mobile, AL | March 2019
- "Courageous Conversations: Stories from Alma College." 29th Equity Within the Classroom Conference
 Saginaw Valley State University | Saginaw, MI | March 2019
- "Leadership Organization and Systems Thinking to Achieve Health Equity." Morgan State University –
 Health Education Program Skype Guest Lecturer HEED 380 | Baltimore, MD | March 2019
- "Courageous Conversations: Stories form a Small Liberal Arts College." The Black Solidarity Summit –
 The University of Montana | Missoula, MT | February 2019
- "Learning Organizations and Systems Thinking to Achieve Health Equity." Student National Medical Association National Leadership Institute – Vanderbilt University | Nashville, TN | January 2019
- "The Benefits and Challenges of Living, Teaching and Working in Today's Diverse World." 20th Annual Emergency Management Higher Education Symposium | Emmitsburg, MD | June 2018
- "Embracing Our Diversity: Filling the Gaps and Building the Future: Student National Medical Associations Osteopathic Reception | San Francisco, CA | April 2018
- "Planning for the Unknown: A Roadmap for the Future." Mississippi Podiatric Medical Association (MsPMA) 2018 Spring Conference | Natchez, MS | April 2018
- "Organizational Behaviors and Management Thinking: A Systems Thinking Approach." Morgan State
 University Health Education Program Skype Guest Lecturer HEED 380 | Baltimore, MD | February
 2018
- "An Overview of the Health Belief Model: Community Advocacy." Morgan State University Health Education Program – Skype Guest Lecturer HEED 380 | Baltimore, MD | July 2017
- "Emergency Management: Disasters and Careers" Central Michigan University North American Indigenous Summer Enrichment Camp (NAISEC) | Mt. Pleasant, MI | July 2017
- "The Fundamentals of Emergency Management: Understanding Disasters and Relief Efforts using Travel and Cultural Exploration – Strategies for Business Continuity." 19th Annual Emergency Management Higher Education Symposium | Emmitsburg, MD | June 2017
- "Critical Success Factors: Improving the Bottom Line." Mississippi Podiatric Medical Association (MsPMA) 2017 Spring Conference | Jackson, MS | April 2017
- "Using Emotional Intelligence to Improve Productivity and Outcomes in Private Practice: Physician Owners." Mississippi Podiatric Medical Association (MsPMA) 2016 Spring Conference | Tupelo, MS| April 2016
- "Organizational Behaviors in Health Administration: Exploration of Mental Models." Morgan State
 University Health Education Program Skype Guest Lecturer HEED 380 | Baltimore, MD | March
 2016
- "Diversity Matters: Systematically Approaching Cultural Awareness in Curricular Design and Programmatic Outcome." Association of University Programs in Health Administration (AUPHA) Annual Meeting | Denver, CO | November 2015
- "Diversity Matters: Systematically Approaching Cultural Awareness in Curricular Design and Programmatic Outcome." Association of University Programs in Health Administration (AUPHA) Annual Meeting | Miami, FL | June 2015
- "Diversity Matters: Systematically Approaching Cultural Awareness in Curricular Design and Programmatic Outcome." 17th Annual Emergency Management Higher Education Symposium | Emmitsburg, MD | June 2015
- "HopeWell Ranch: Equine Assisted Team Building and Leadership." Michigan Revenue Cycle

- Conference | Mt. Pleasant, MI | January 2015
- "Federal Emergency Management Agency: A Lesson in Preparedness" *Michigan Revenue Cycle Conference* | Mt. Pleasant, MI| January 2015
- "Exploring Health Disparities in North America" Michigan Revenue Cycle Conference | Mt. Pleasant, MI| January 2015
- "Years of Change: A CFO Panel Look Back on 2014 and Look Ahead to 2015 Panel Moderator"
 Michigan Revenue Cycle Conference | Mt. Pleasant, MI| September 2014
- "Challenges and Solutions of the Healthcare Shortage: Inspiring and Engaging Native American Youth"
 Central Michigan University North American Indigenous Summer Enrichment Camp (NAISEC) | Mt.
 Pleasant, MI | July 2014
- "Renal Disease: How Does it Affect the lives of Native Americans" Central Michigan University North American Indigenous Summer Enrichment Camp (NAISEC) | Mt. Pleasant, MI | July 2014
- "The World of Healthcare Professions." Gear Up- Central Michigan University Alma College Campus Visit | Alma, MI | July 2014
- "Project Success: Your Vital Role." Student National Medical Association Annual Medical Education Conference – Pre-Medical Advisor Workshop | Washington, DC | April 2014
- "Using Your Heart to Inspire Learning" Central Michigan University North American Indigenous Summer Enrichment Camp (NAISEC) | Mt. Pleasant, MI | July 2013
- "How to be a Mentor While Being a Mentee" Central Michigan University Student National Medical Association Minority Association of Pre-Medical Students | Mt. Pleasant, MI | March 2013
- "Exploring the Cultural Considerations of the Long-Term Care Workforce Shortage Crisis." Association
 of University Programs in Health Administration (AUPHA) Annual Meeting | Monterey, CA | June 2013
- "Discover a Career in Healthcare Management!" Central Michigan University North American Indigenous Summer Enrichment Camp (NAISEC) | Mt. Pleasant, MI | July 2012
- "Incorporating Cultural Competence into Emergency Management Programs." FEMA Emergency Management Institute | Emmitsburg, MD | June 2012
- "Using Innovative Teaching Strategies to Incorporate Culturally Competent Curricula into a New/Existing Healthcare Management Program." Association of University Programs in Health Administration (AUPHA) Annual Meeting | Minneapolis, MN | May 2012
- "Project Success: Your Vital Role." Student National Medical Association Annual Medical Education Conference Pre-Medical Advisor Workshop | Atlanta, GA | April 2012
- "Physicians in Business: Student National Medical Associations Alumni Development Campaign | Atlanta, GA | April 2012
- "Balancing Margin and Mission: A Finance Certificate Program for Healthcare Managers."
 MidMichiqan Health System, MidMichigan Medical Park | Mt. Pleasant, MI | January March 2012
- "History of Accountable Care Organization." MidMichigan Health System Leadership Seminar, MidMichigan Health System, MidMichigan Medical Park | Mt. Pleasant, MI | August 2011
- "Roll Call of Animals: Exploring Nomenclature and Dichotomy of Living Organisms" Central Michigan University North American Indigenous Summer Enrichment Camp (NAISEC) | Mt. Pleasant, MI | July 2008
- "Roll Call of Animals: Exploring Nomenclature and Dichotomy of Living Organisms" Central Michigan
 University North American Indigenous Summer Enrichment Camp (NAISEC) | Mt. Pleasant, MI | July
 2007

PUBLICATIONS

Howard, D. M., Enard, K., BeLue, R., Dotson, E., Elder, K., Evans, A., Evans, R., Hall, A., Sanders, D., Shanderson, L., & Wiltshire, J. C. (2023). COVID-19 and a Professional Organization's Member Responses. In J. Howard (Ed.), *Handbook of Research on Transforming Government, Nonprofits, and Healthcare in a Post-Pandemic Era* (pp. 184-190). IGI Global. https://doi.org/10.4018/978-1-6684-2314-1.ch011

Howard, D. M., Enard, K., Rhonda BeLue, Dotson, E., Elder, K., Evans, A., Evans, R., Hall, A., Sanders, D.,

Shanderson, L., & Wiltshire, J. C. (2023). NAHSE and the 2020 Presidential Elections. In J. Howard (Ed.), Handbook of Research on Transforming Government, Nonprofits, and Healthcare in a Post-Pandemic Era (pp. 179-183). IGI Global. https://doi.org/10.4018/978-1-6684-2314-1.ch010

Sanders, D., & Ealey, T. (2018). Safety is the law: Occupational safety compliance. *Compliance Today,* (888 580 8373), 62-67.

Sanders, D., & Shanderson, L. (2015). Overcoming Access and Utilization Barriers to Care. In Cultural Learning in Healthcare: Recognizing and Navigating Differences (pp. 25 – 36, book chapter). Atlanta, GA: North American Business Press.

Ealey, T., & Sanders, D. (2015). Orienting New Physicians to the Compliance Program. *Compliance Today,* (888 580 8373), 71-77.

REPORT

Armstead, C., BeLue, R., Dotson, E., Elder, K., Eceumuna, C., Enard, K., ...Sanders, D., Shanderson, L., Wiltshre, J. (2020). Covid19: How NAHSE Members are Faring in the Current Health Pandemic. Chicago: National Association of Health Services Executives.

GRANT

Gratiot County Community Foundation Requested - \$3,700: Awarded - \$2,400 November 2020 – May 2022 Gratiot County Community Garden PI – Dale Sanders

THESIS / DISSERATION PROJECTS

George Adasi - "Socioeconomic Status and Type 2 Diabetes in African American and Non-Hispanic White Women and Men: A Review of the National Health and Nutrition Examination Survey." Health Administration, College of Health Professions, Central Michigan University, Dissertation, Graduation May 2022, Committee member

RESEARCH ACTIVITES AND INTEREST

Comprehensive evaluation of how minority medical students' retention and promotion is impacted by the business strategies of medical student organizations. This evaluation explores the effects of cultural competency and diversity training programs throughout osteopathic medical schools.