



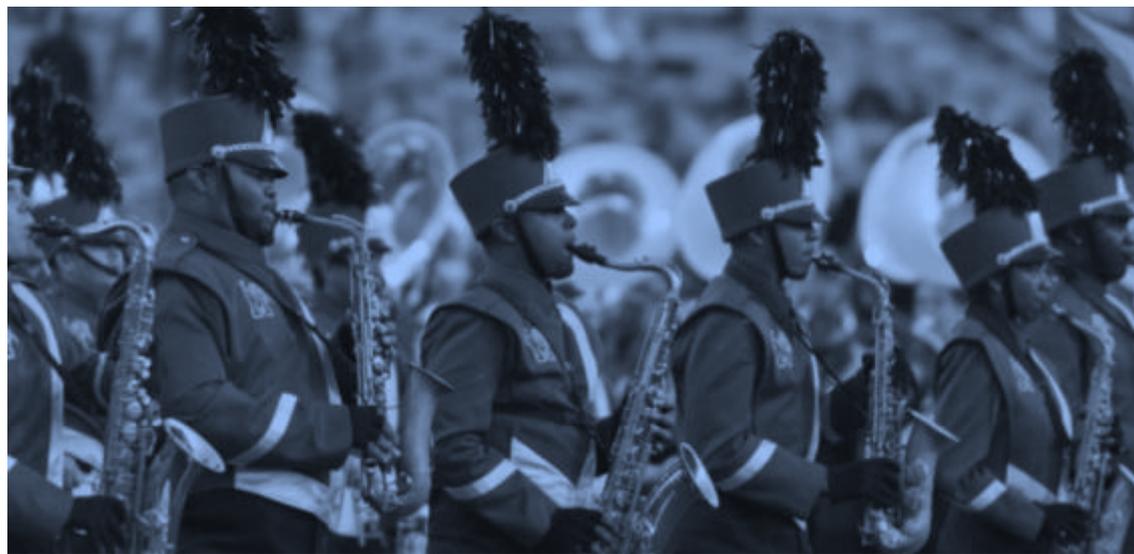
THE UNIVERSITY OF
MEMPHIS[®]
Dreamers. Thinkers. Doers.

FACILITIES MASTER PLAN UPDATE
FINAL REFINEMENT PHASE | 10.29.14
PRESIDENT'S COUNCIL PRESENTATION

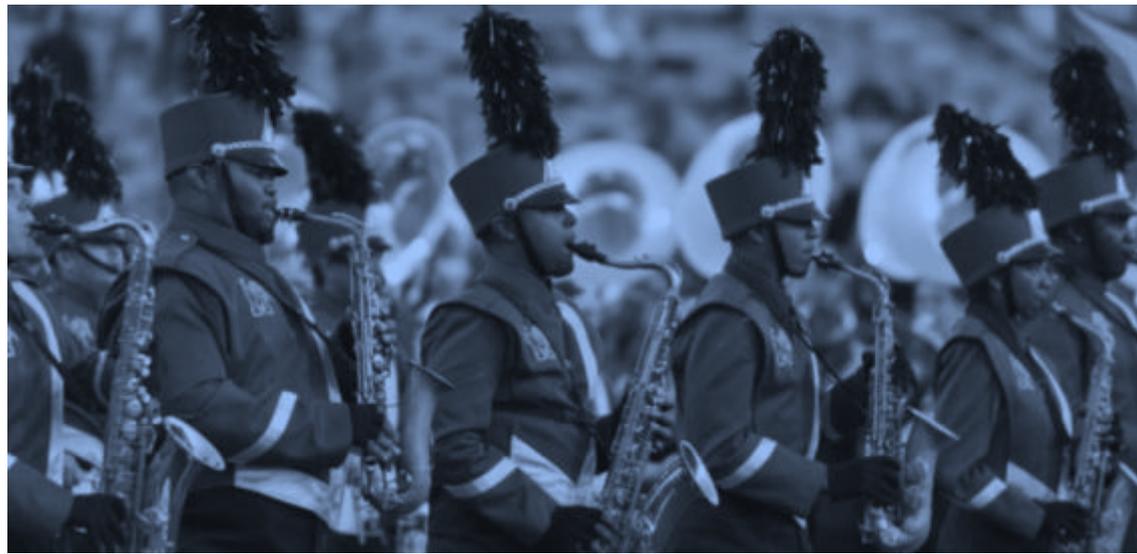




- 1 Process Overview
- 2 Campus Master Plans
- 3 Realizing the Vision
- 4 Final Thoughts

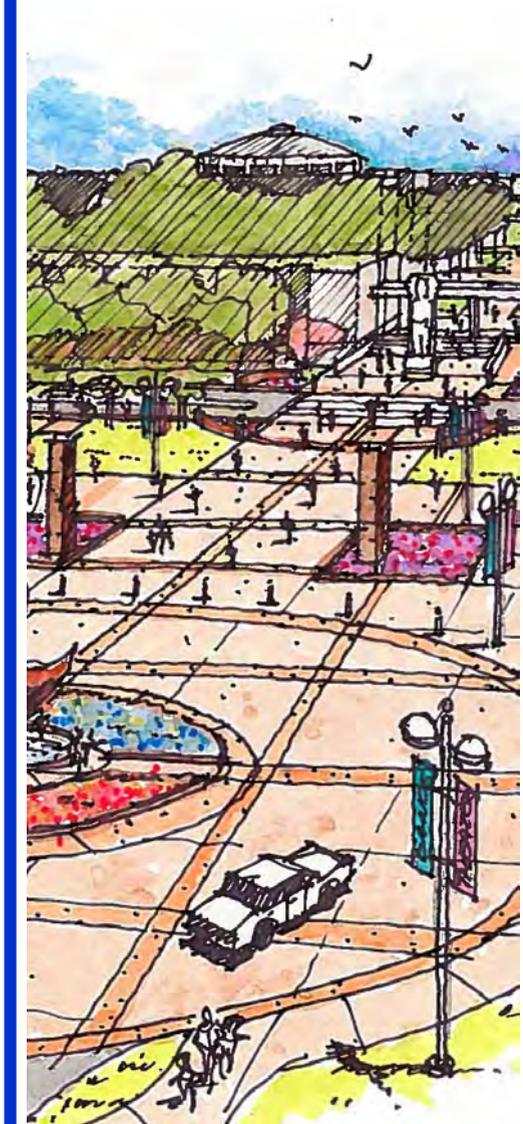


Agenda



Process Overview

Master Planning Process



Task One
Discovery & Goal Setting
Introduction to Campus

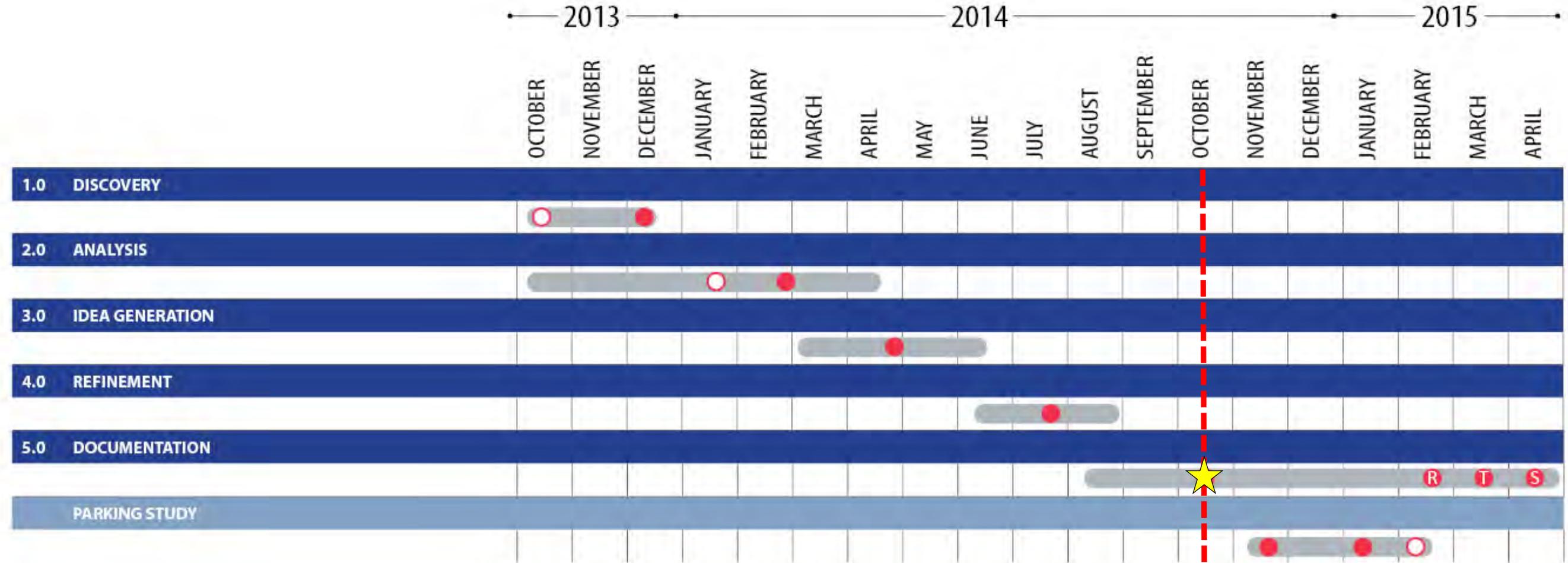
Task Two
Campus Analysis & Space Needs
Understanding your Campus

Task Three
Idea Generation
Concept Alternatives

Task Four
Refinement
Preliminary Campus Master Plan

Task Five
Documentation
Report & Final Presentation

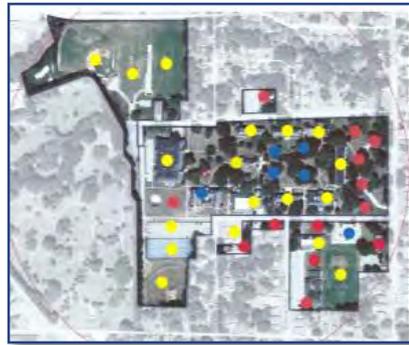
It's Been a Great Year!



- Videoconference
- Campus Visit
- Ⓡ Board of Regents Presentation
- Ⓣ THEC Commission Presentation
- Ⓢ SBC Presentation

Guided by Thoughtful Input

...Breaking it Down



7
CAMPUS
VISITS



9
CAMPUS &
COMMUNITY
OPEN HOUSES



48
CONFERENCE
CALLS



12
EXECUTIVE
COMMITTEE
MEETINGS



36
FOCUS
GROUP
MEETINGS



77
BUILDING
ASSESSMENT
TOURS



8
STRATEGIC
WORKING
COMMITTEE
MEETINGS



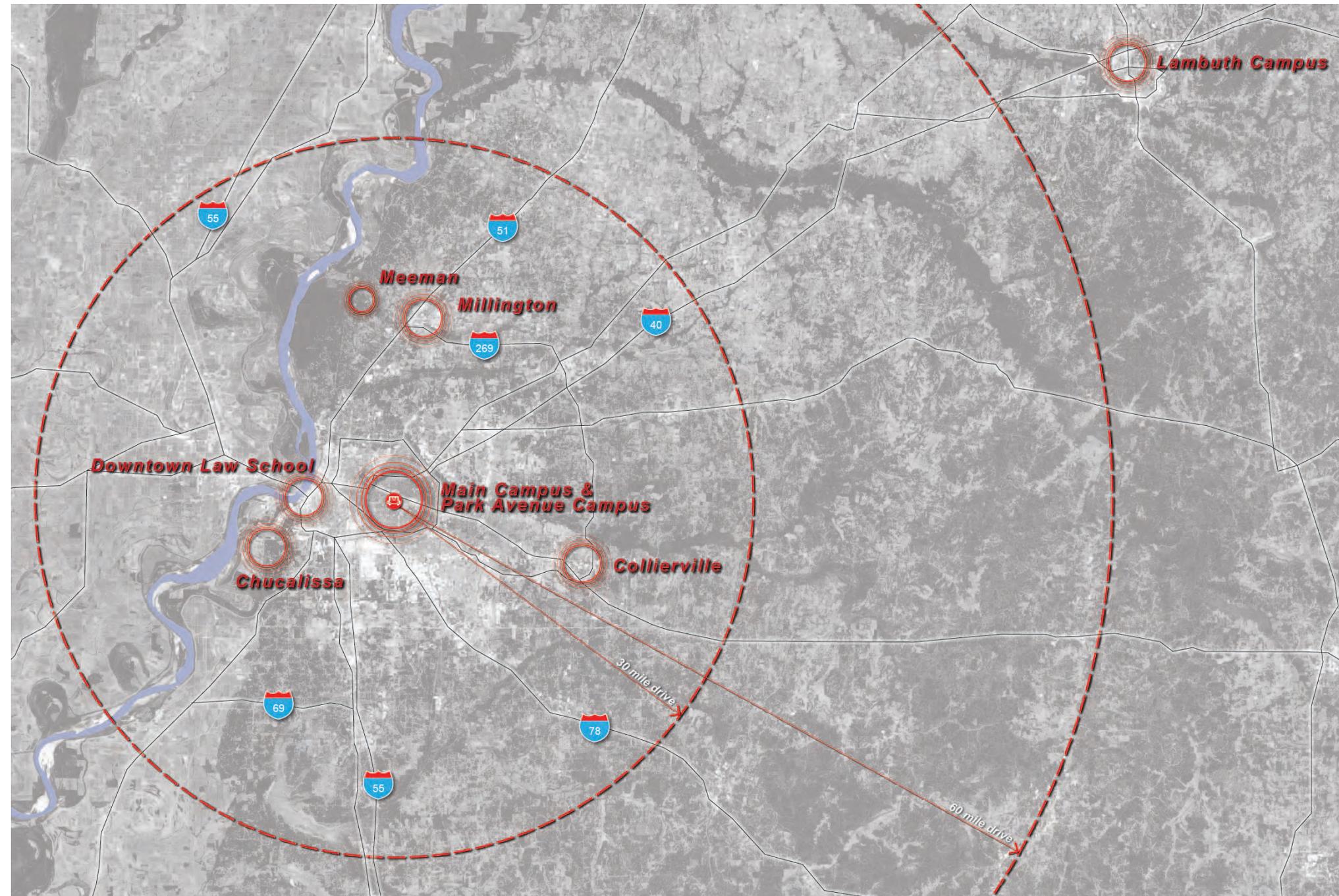
9
STUDENT
FORUMS



1
MASTER
PLAN
WEBPAGE

Purpose of the Plan

- 5-Year Update to Facilities Master Plan
- Encompasses all 8 U of M Locations
- Embraces Campus and Community
- Provides a Long-Range Vision
- Visionary yet Realistic
- Flexible Framework for Development
- Optimizes Resources and Adjacencies
- Inclusive and Consensus Based



Planning Objectives

Key Planning Themes

Responding to Change

- changes in higher education funding models
- changes in demographics (international, new growth)
- changes in pedagogies (online, hybrid, active learning)
- growth in research
- change = uncertainty, flexibility needed

Distributed Campus Model

- 28,000 headcount on 8 different campuses and sites

Transition from a Commuter to Residential Campus

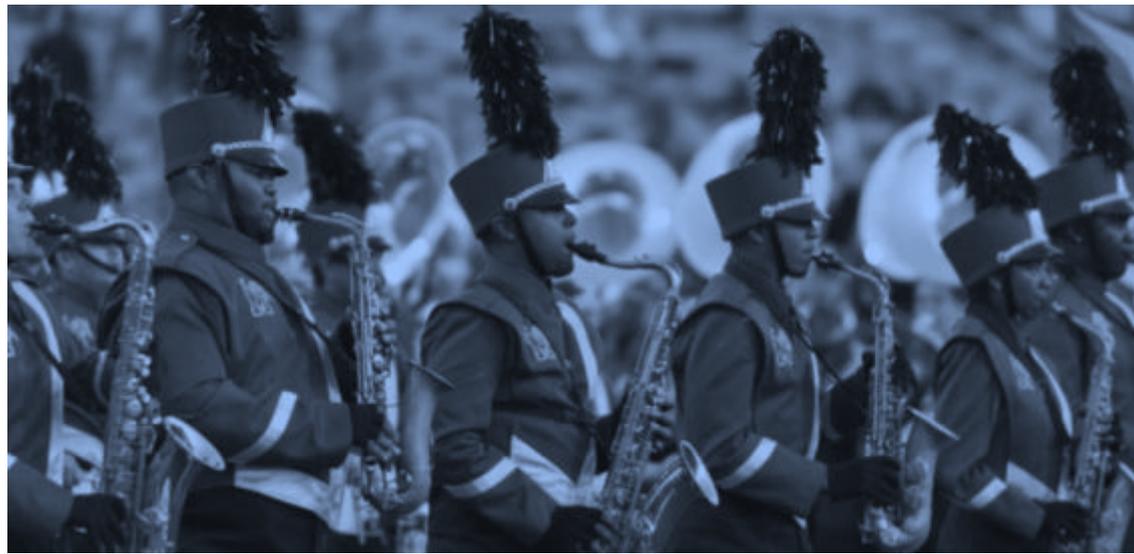
- Increase options on Main Campus and Lambuth

University of Memphis Strengths:

- compact undergraduate campus
- signature programs (education, hotel management, sciences)

Key Planning Goals

- 1. Differentiate the University**
- 2. Create Campuses of Distinction**
 - through programs, aesthetics, visual quality
- 3. Enrollment Growth and New Technologies**
 - increase international student presence
 - grow online, hybrid courses
- 4. Increase Research**
 - in sciences, engineering, public health
 - build and strengthen corporate partnerships
- 5. Focus on Student Success**
 - improve support services, housing, recreation
- 6. Ensure Future Viability**
 - strategically acquire appropriate land resources
 - commitment to efficiency and effectiveness



Campus Master Plans

Guiding Principles



Encourage opportunities for physical development and the creation of memorable spaces within the center of campus.



Cultivate a mixed-function, interdisciplinary residential community of learning.

Develop a master plan based upon the academic mission of the institution that promotes growth and retention of a diverse student body.





Provide a framework in which the University can participate with its neighbors in planning and improving the environment around the campus.

Develop a framework of organized growth at the Park Avenue Campus.





Enhance the Lambuth Campus to encourage it to become an integral part of the University and the community of Jackson.

Create one interconnected UNI-versity.



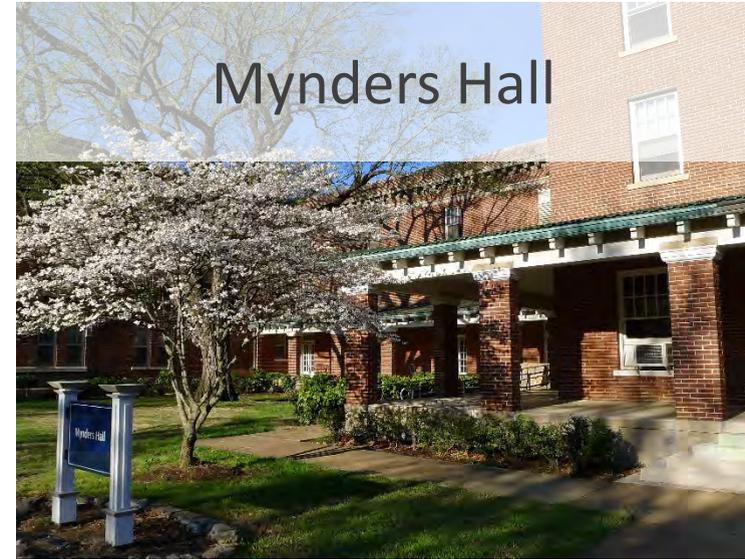
Main Campus



Key Planning Components

Main Campus

Mynders Hall



Parking



Roane Fieldhouse



Student Housing



Facility Condition



Pedestrian Circulation



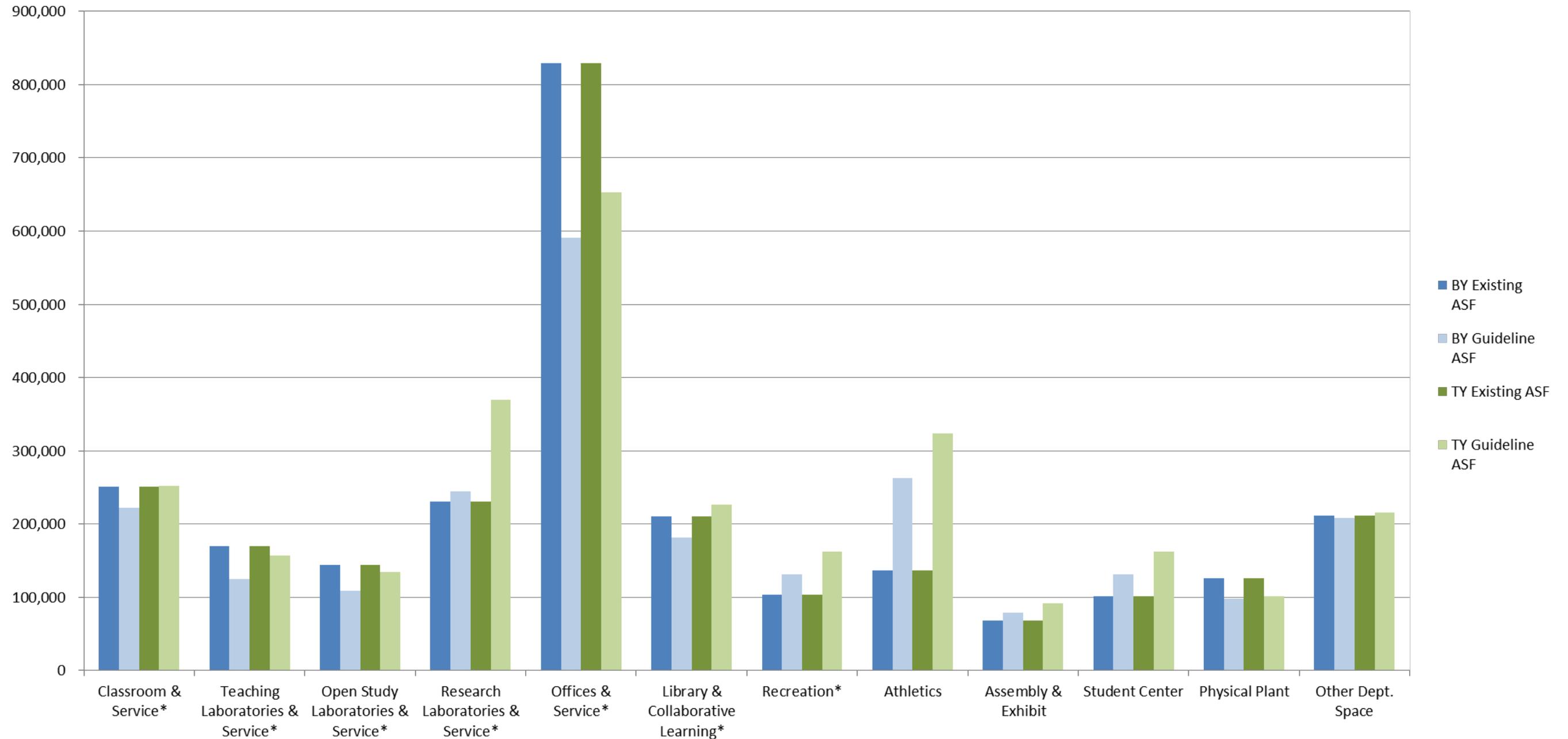
Music Center



Open Space



Space Planning Metrics – Main Campus + Park Avenue Campus



* Indicates THEC Guideline applied to determine current and future space needs

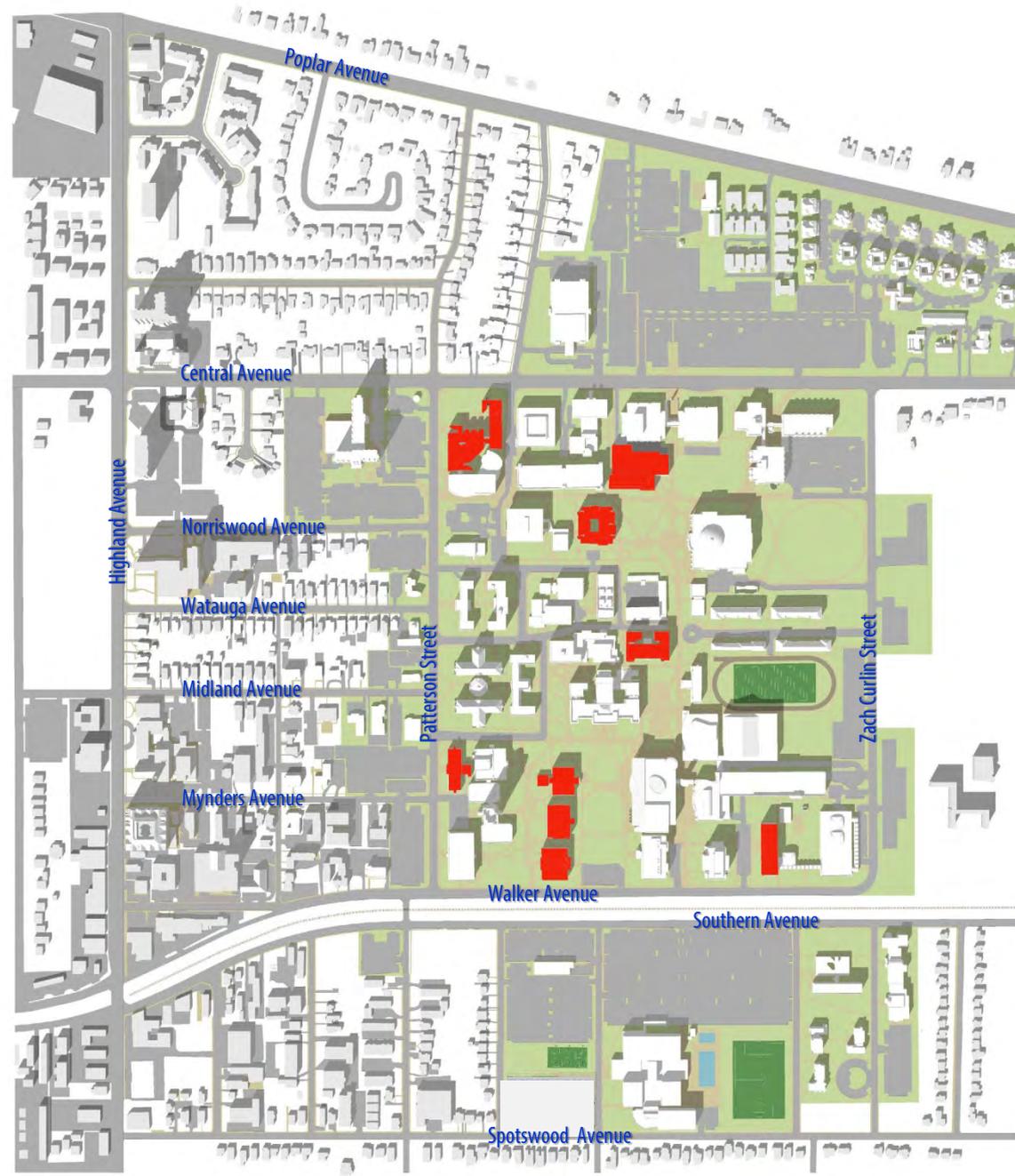
Building Age



- Heritage buildings located in core of campus:
 - Administration Building (1912)
 - Mynders Hall (1912)
 - Scates Hall (1922)
 - John Willard Brister Hall (1927)
 - Manning Hall (1930)
- Over 70% of existing facilities are over 40 years old
- Oldest building stock under Tennessee Board of Regents

 Heritage Building
 40+ Years Old

Deferred Maintenance Assessment

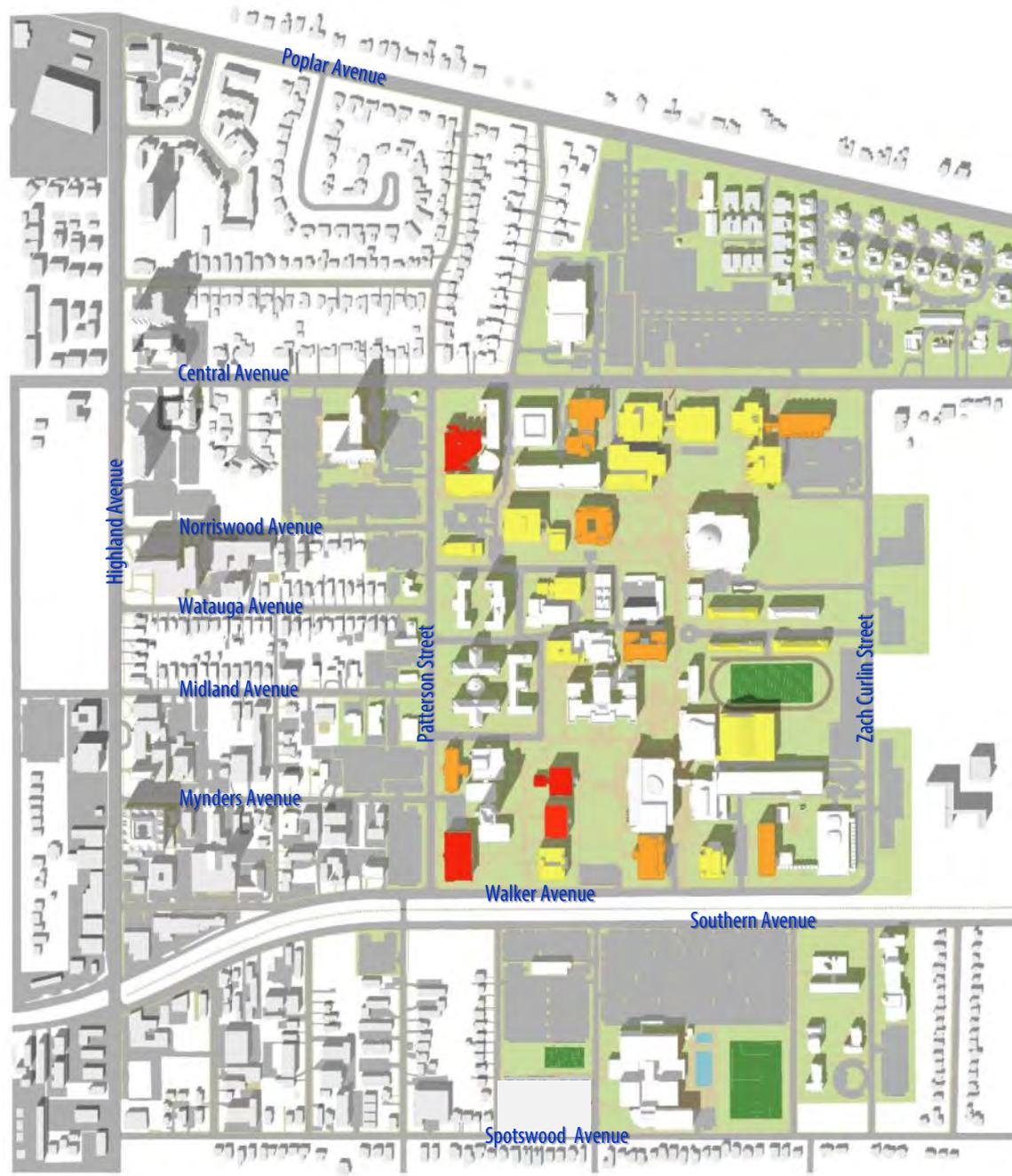


- Buildings with greatest deferred maintenance needs:
(in order of priority)

- 1 – Mitchell Hall (1963)
- 2 – Clement Hall (1966)
- 3 – Ellington Hall (1964)
- 4 – Dunn Hall (1971)
- 5 – Communications & Fine Arts Building (1981)
- 6 – Manning Hall (1930)
- 7 – Ball Hall (1964)
- 8 – Johnson Hall (1958)
- 9 – Fogelman Classroom Building (1971)
- 10 – Fogelman Admin Building (1971)

 Greatest Deferred Maintenance Needs

Building Utilization



- Buildings with highest weekly student contact hours:
 - Fogelman Classroom Building (23,744 hours)
 - Mitchell Hall (17,006 hours)
 - Patterson Hall (16,576 hours)
 - Clement Hall (16,238 hours)
- Buildings with lowest weekly student contact hours:
 - Communication and Fine Arts Building (267 hours)
 - Hayden Hall (349 hours)
 - McCord Hall (373 hours)

- High Utilization
- Moderate Utilization
- Low Utilization

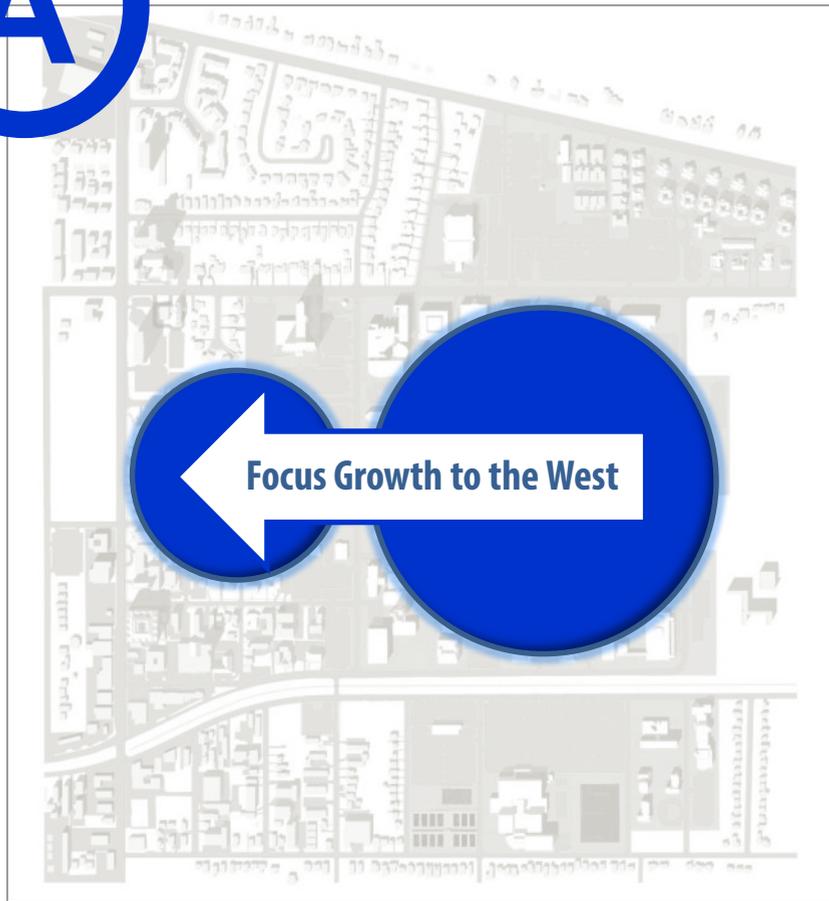
Planning Metrics - Main Campus + Park Avenue Campus

	EXISTING CONDITION	TARGET YEAR	
TOTAL ENROLLMENT	21,480 HEADCOUNT	25,500 HEADCOUNT	
TOTAL SQUARE FOOTAGE			
MAIN CAMPUS	5,185,351 GSF	6,634,500 GSF	
PARK AVENUE CAMPUS	552,201 GSF	2,573,574 GSF	
TOTAL SQUARE FOOTAGE (E & G)	4,263,128 GSF	4,840,325 GSF	
TOTAL SQUARE FOOTAGE (RESEARCH)	379,965 GSF	610,387 GSF	
TOTAL ON-CAMPUS HOUSING CAPACITY	2,492 BEDS	3,220 BEDS	(Maintains 12% Housed)
TOTAL PARKING			
MAIN CAMPUS	10,004 SPACES (8,222 SURFACE / 1,782 STRUCTURED)	11,105 SPACES (7,455 SURFACE / 3,650 STRUCTURED)	(Maintains 2.4 to 1 Ratio)
PARK AVENUE CAMPUS	916 SPACES (SURFACE)	2,455 SPACES (SURFACE)	
TOTAL OPEN SPACE			
MAIN CAMPUS	5,005,547 SF (47% OF CAMPUS) (361,474 SF of which is Rec/Athletics)	7,741,863 SF (60% OF CAMPUS) (591,460 SF of which is Rec/Athletics)	
PARK AVENUE CAMPUS	5,074,068 SF (80% OF CAMPUS) (980,764 SF of which is Rec/Athletics)	4,133,012 SF (65% OF CAMPUS) (919,764 SF of which is Rec/Athletics)	

Strategies Tested for Future Growth

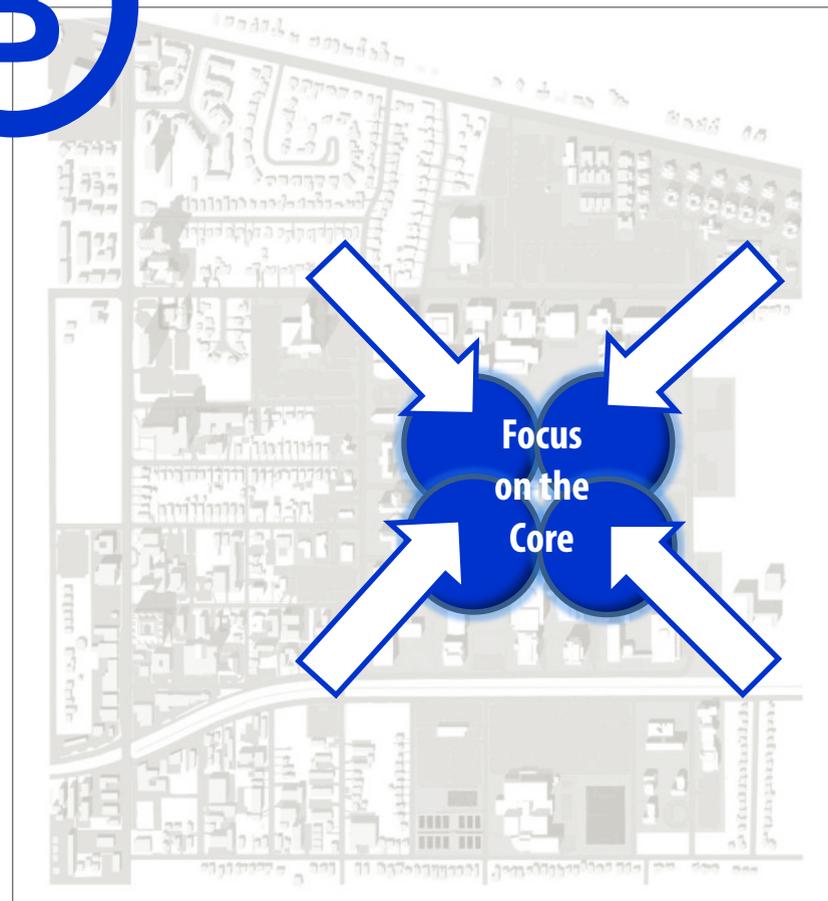
Three Big Ideas!

A



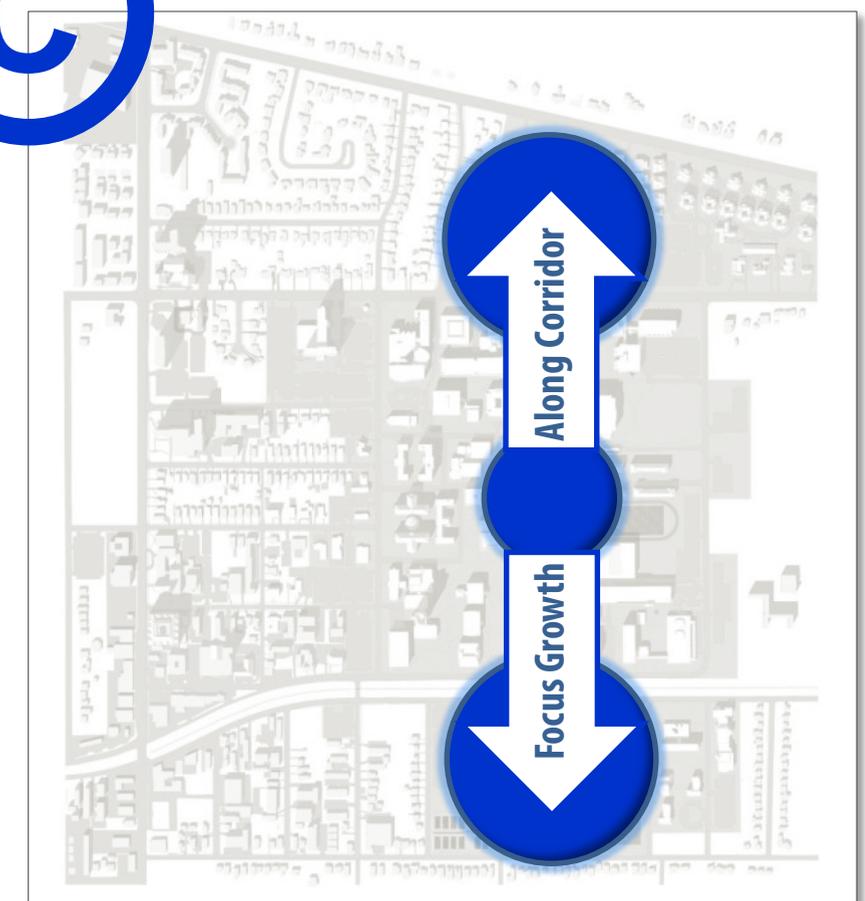
Go West

B



Optimize the Core

C



Activate the N-S Corridor

Main Campus Alternatives

A



Go West

B



Optimize the Core

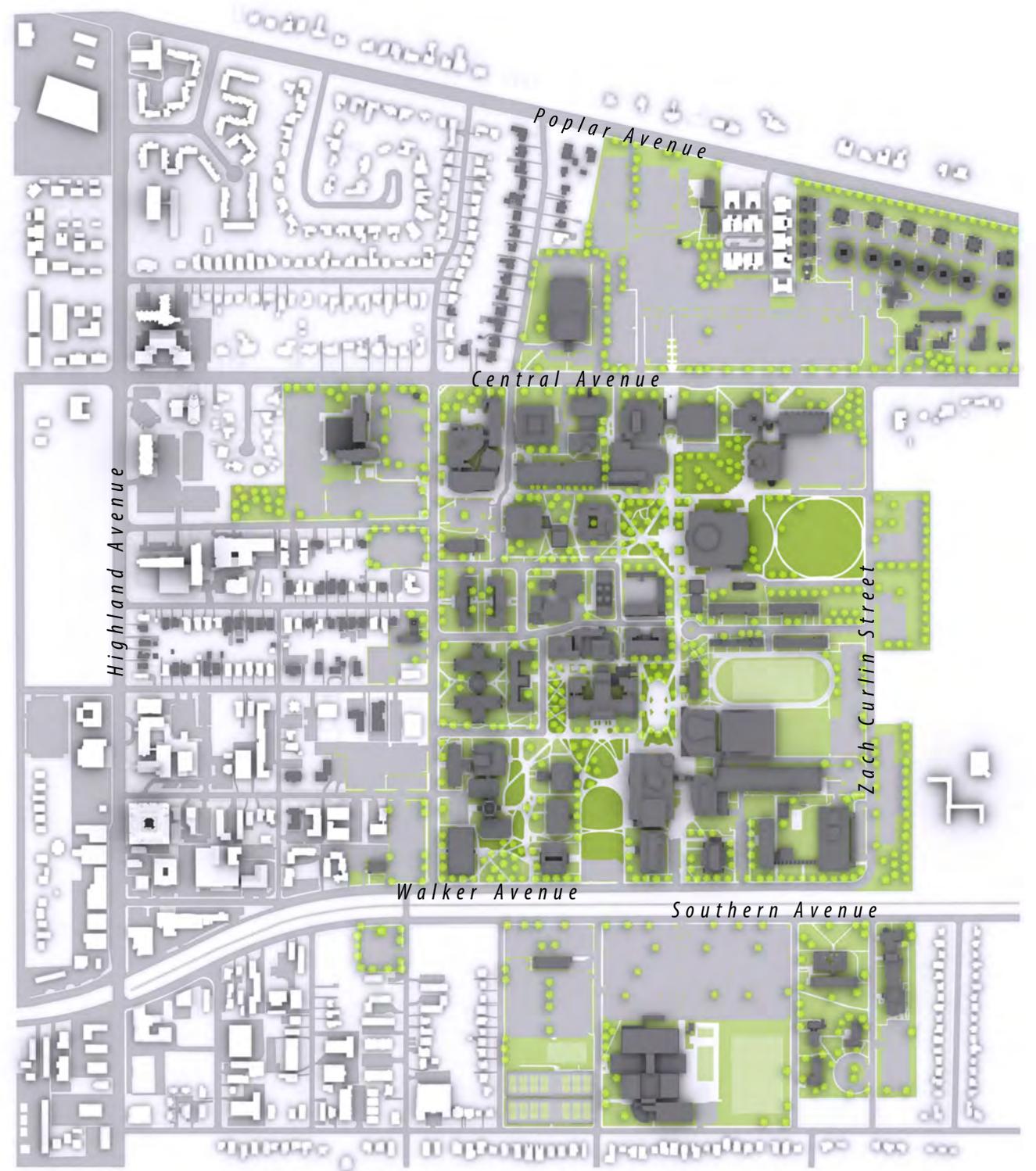
C



Activate the N-S Corridor

Main Campus – Overall (Existing)

- UM Existing Building
- Campus Green
- Athletic Field
- Memorable Open Space



Main Campus – Proposed Framework

Design Principles

- Use pedestrian circulation and open space as the organizing elements to better unite campus.
- Create memorable spaces (both inside and outside) that enhance campus life and encourage student success.
- Strengthen campus edges to project a positive public image and better connect with adjacent neighborhoods.

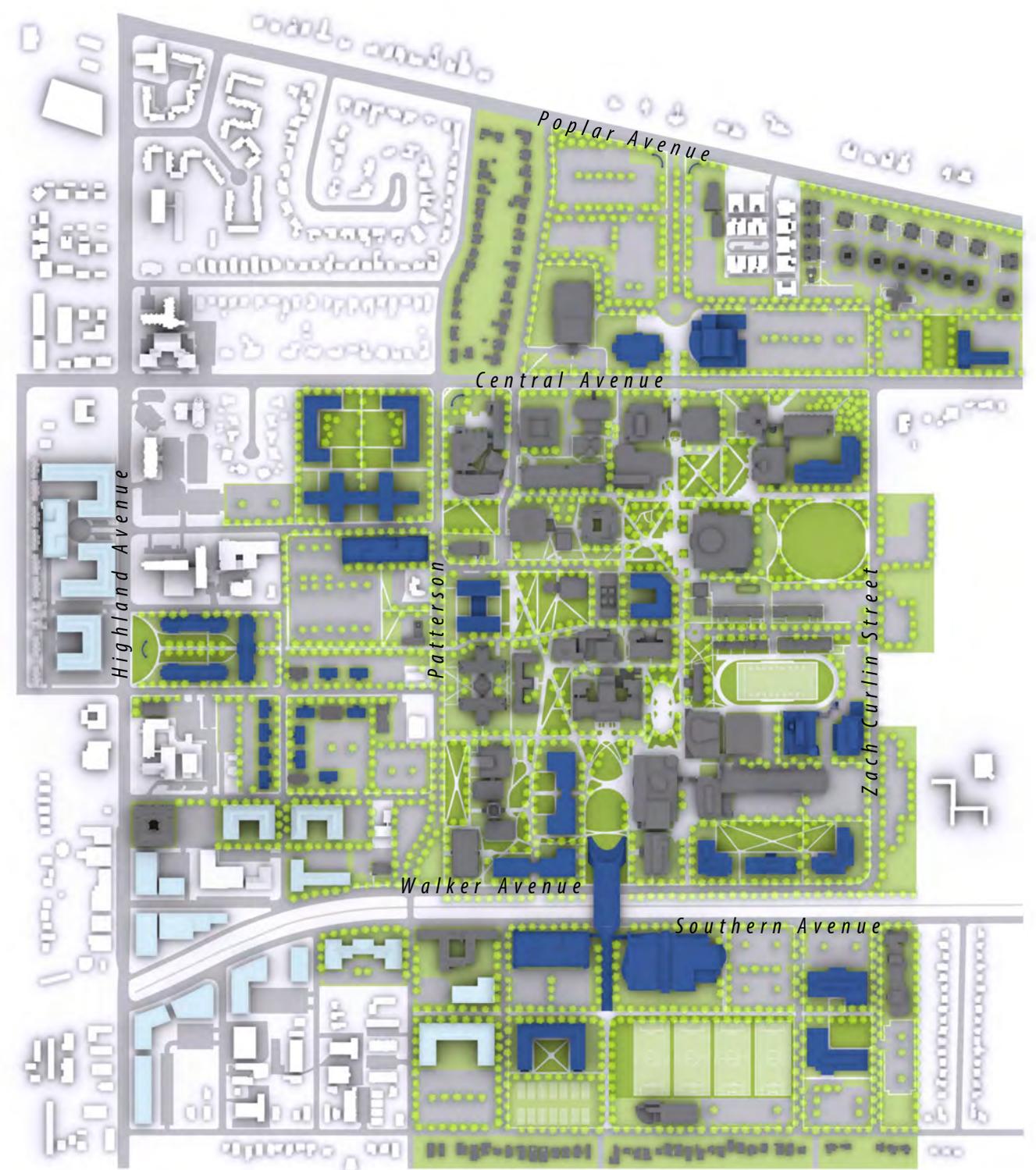


Main Campus – Overall (Proposed)

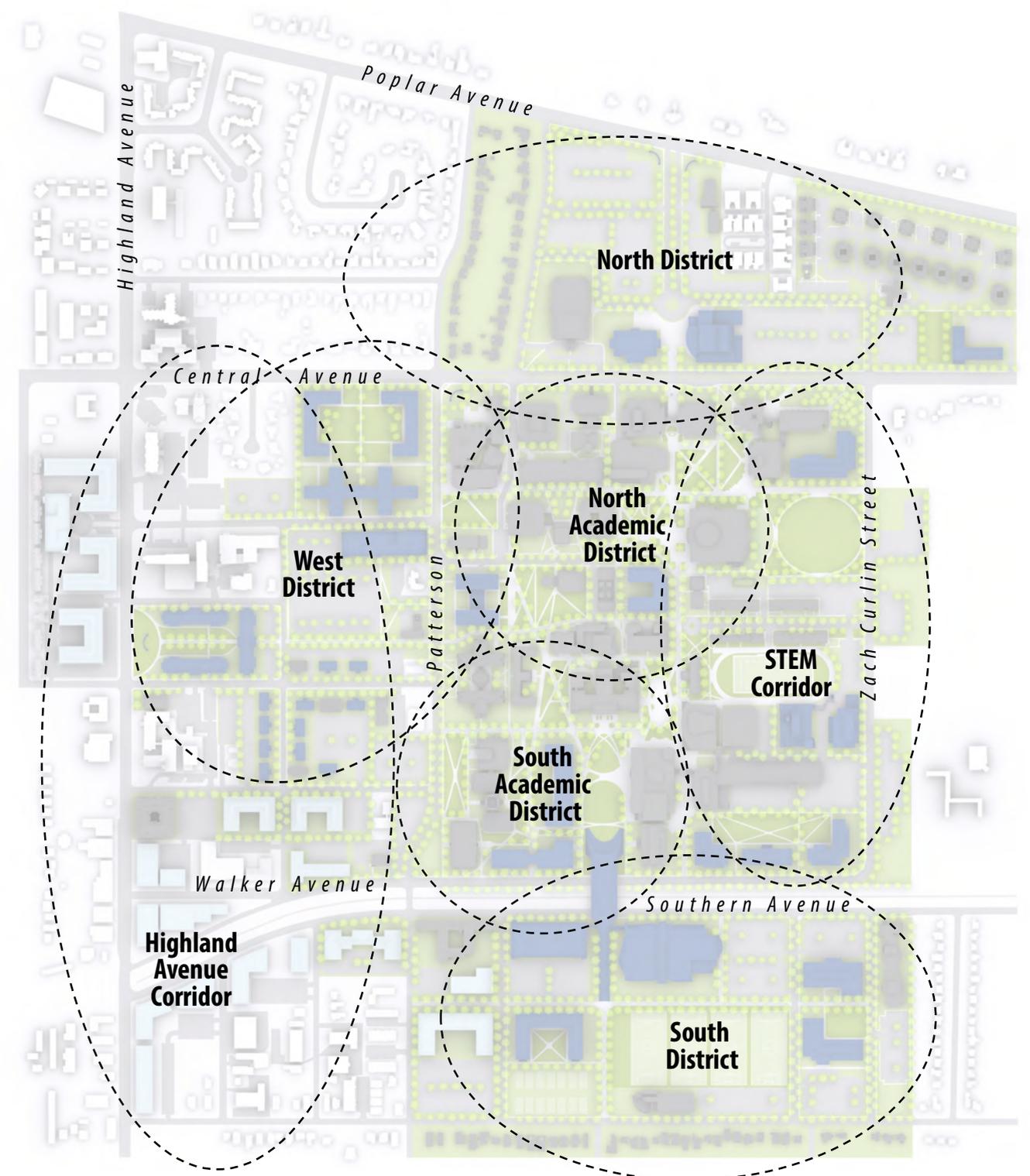
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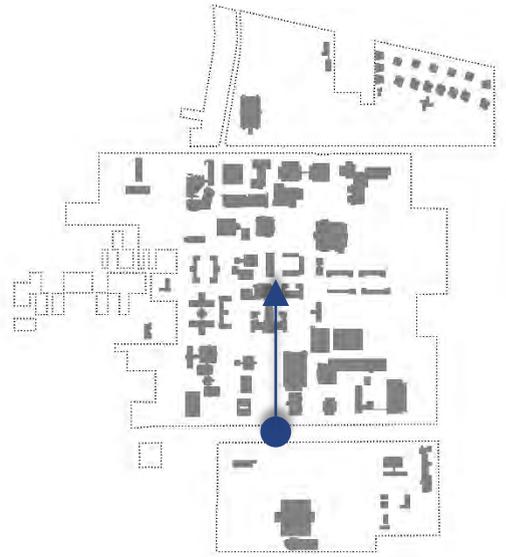


Main Campus – Neighborhood Views



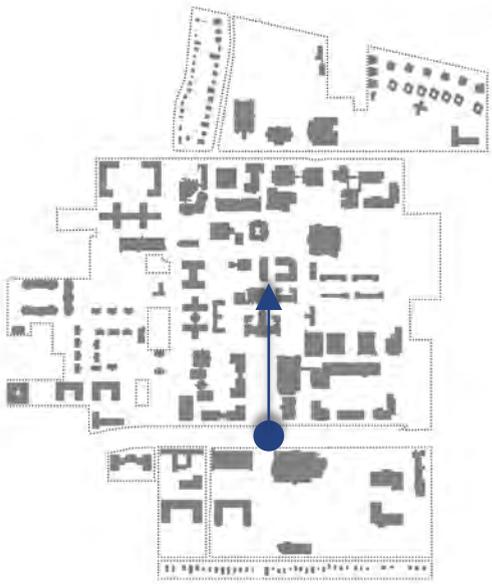
Main Campus – South Academic Core (Existing)

- UM Existing Building
- Campus Green
- Athletic Field
- Memorable Open Space



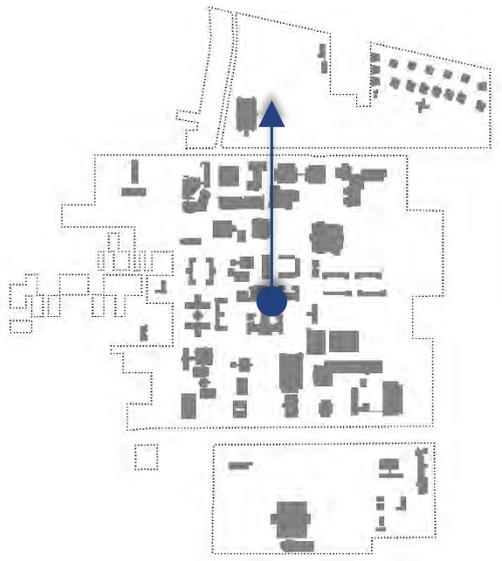
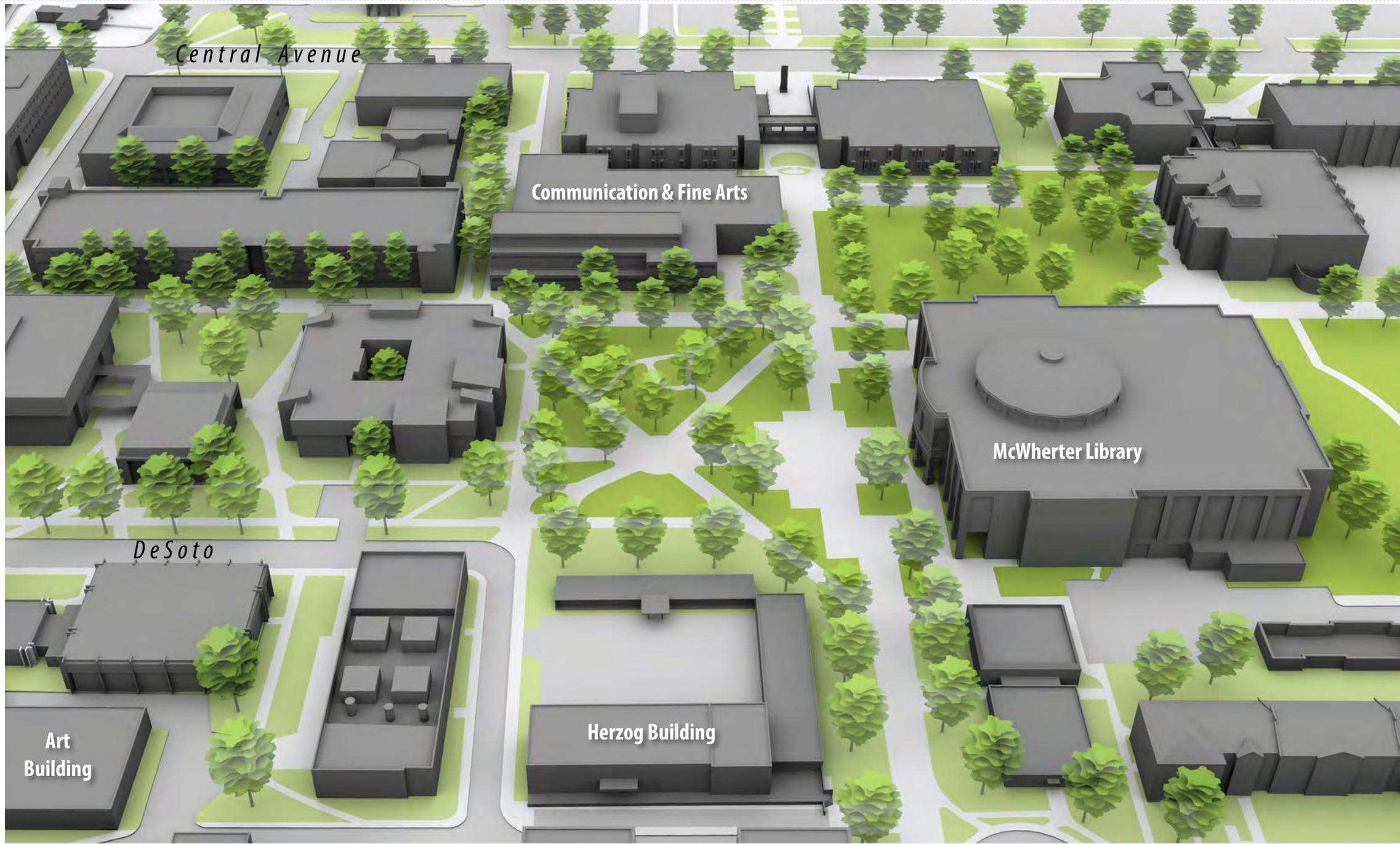
Main Campus – South Academic Core (Proposed)

- UM Existing Building
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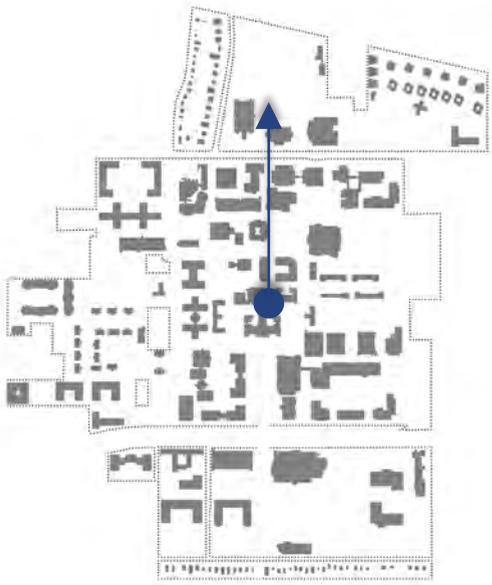
Main Campus – North Academic Core (Existing)

- UM Existing Building
- Campus Green
- Athletic Field
- Memorable Open Space



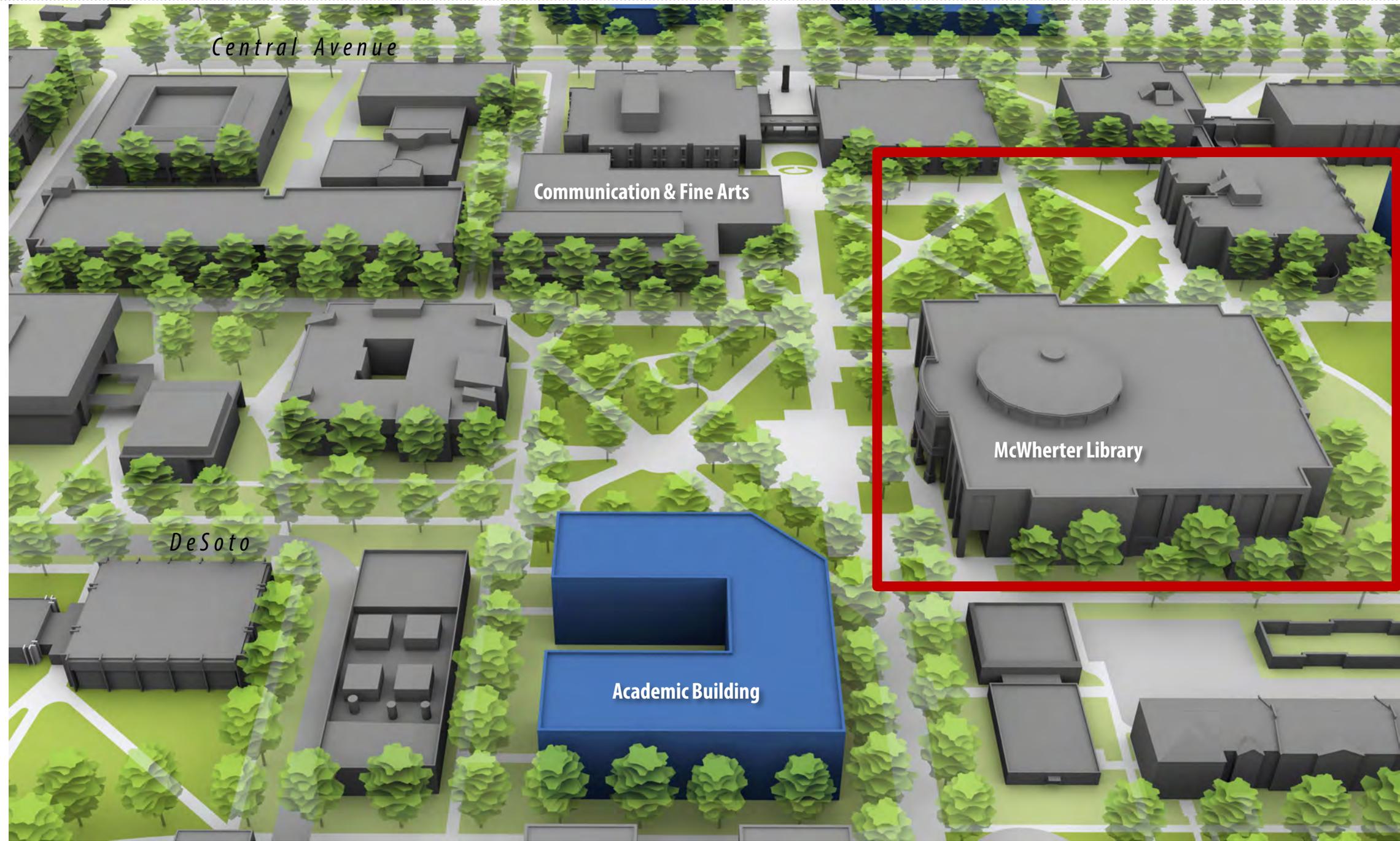
Main Campus – North Academic Core (Proposed)

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Main Campus – North Academic Core (Proposed)

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Main Campus – The Ellipse

1. Library North Terrace

- Seating in Shade
- Canopy Tables

2. Library East Terrace

- Add Doors & Canopy to Building
- Grand Terrace
- Artwork

3. Landscape Improvements

- Shade Trees at Ellipse Perimeter
- Turf Drainage and Health

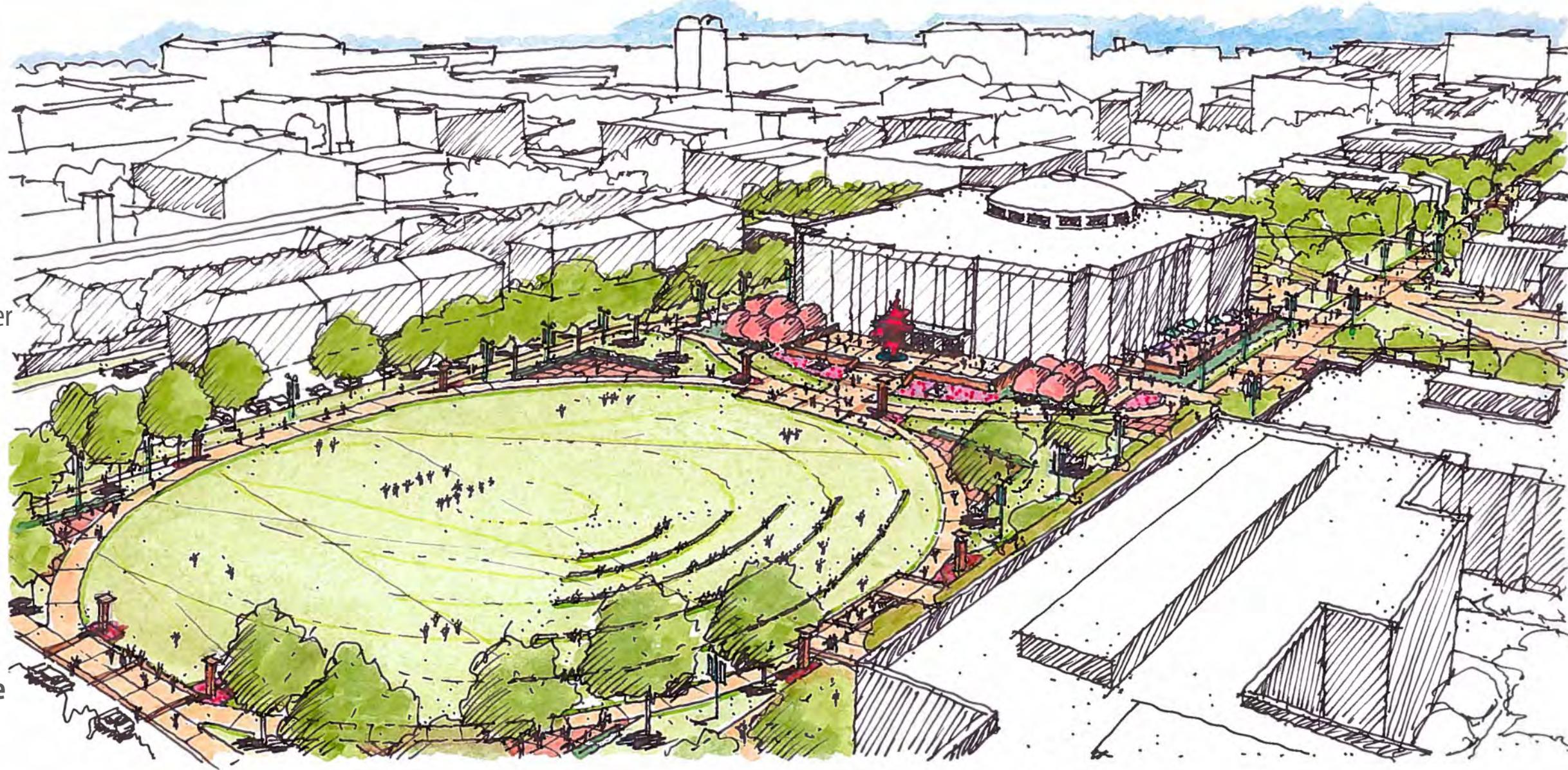
4. Conversation Corners

- Seating / Benches
- Shade
- Hedge at Back

5. Link To Museum

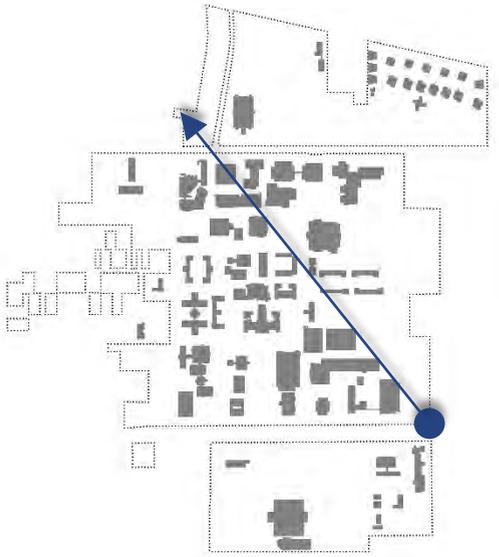
- Special Paving
- Similar Furnishings / Graphics

6. Terraced Seating Built into Sloping Northern side of Ellipse



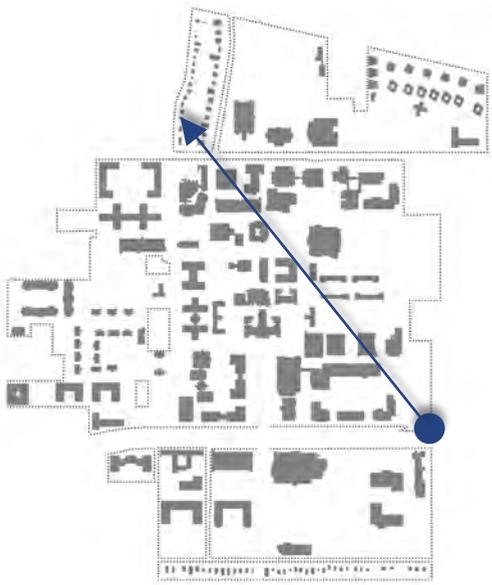
Main Campus - STEM Corridor (Existing)

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- Memorable Open Space



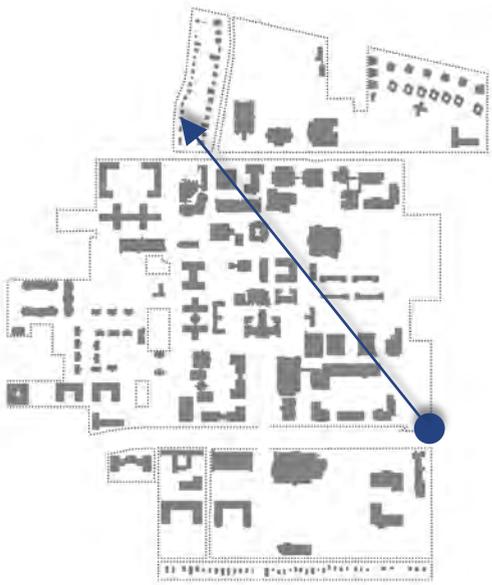
Main Campus – STEM Corridor (Proposed)

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Main Campus – STEM Corridor (Proposed)

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Main Campus – University Center Plaza

1. Screen Mechanical

2. Raised Planters

- Brick with Precast Concrete Cap
- Shade Trees

3. Container Planters

- Along Parking Garage
- On Raised Planter ledge

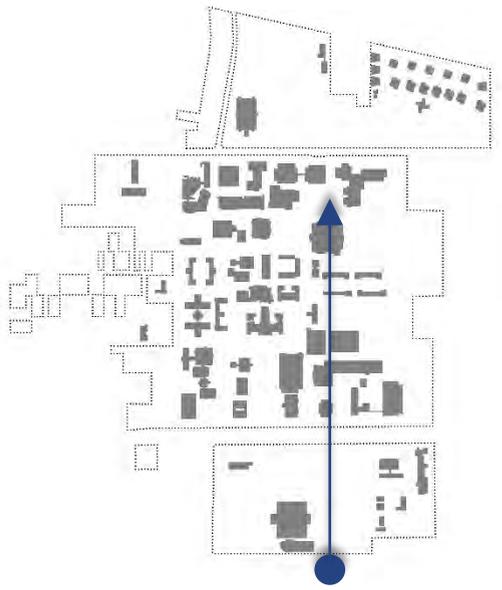
4. Seating

- On Seat Wall
- Tables in Shade with Canopy/Umbrella



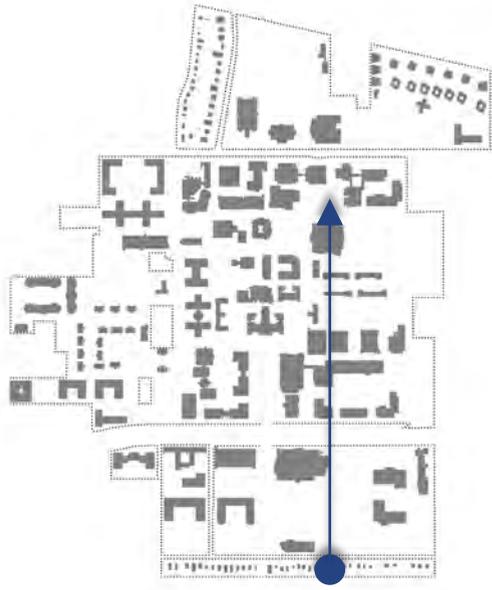
Main Campus – South District (Existing)

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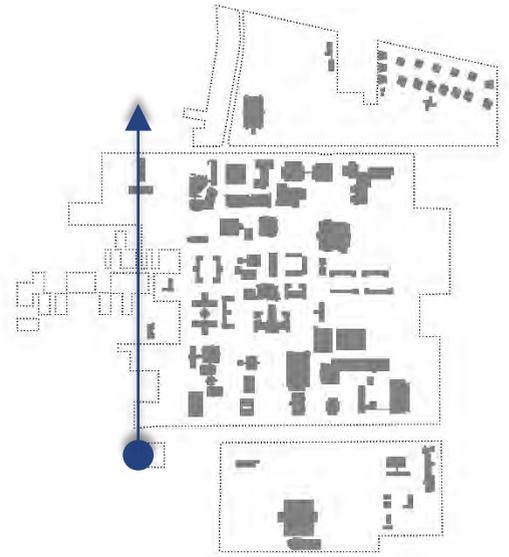
Main Campus – South District (Proposed)

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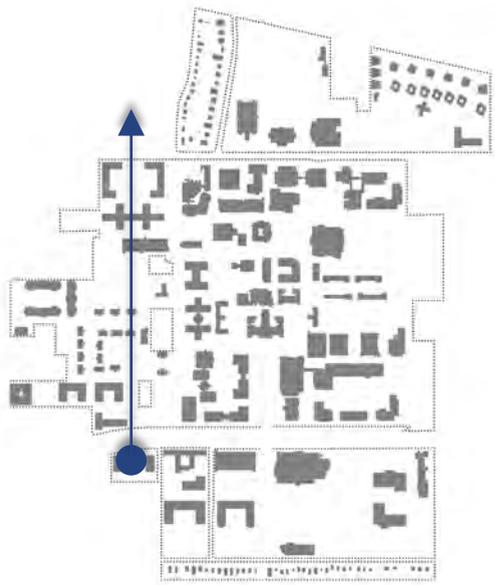
Main Campus – West District (Existing)

- UM Existing Building
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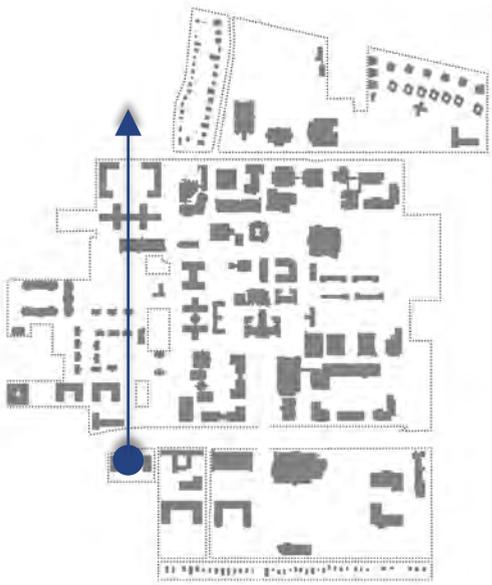
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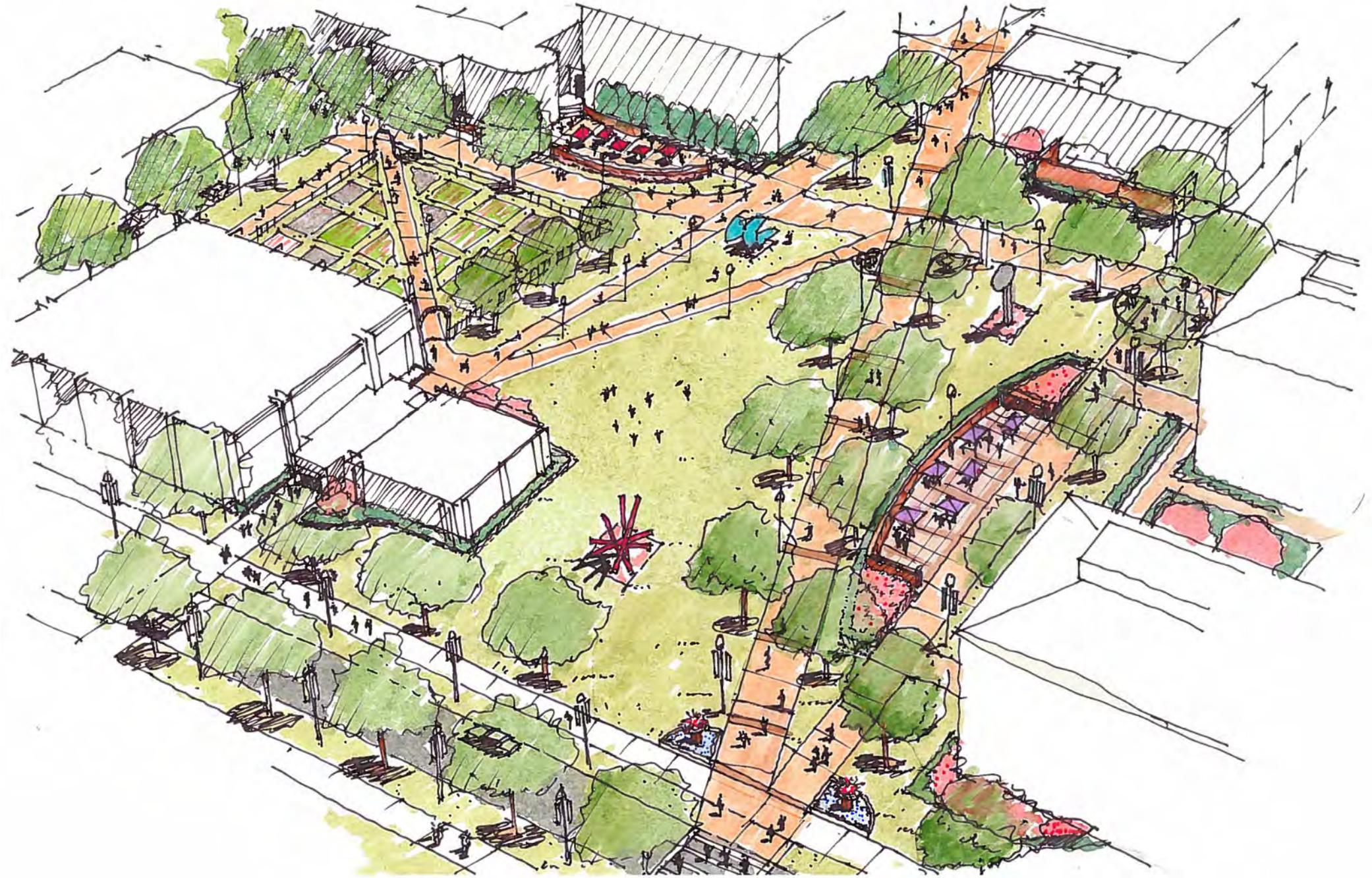
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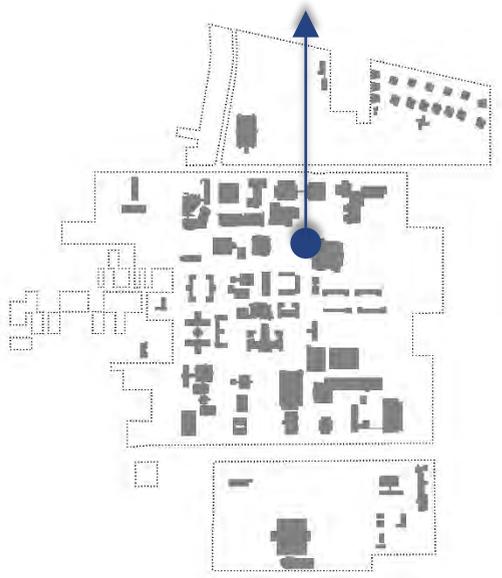
Main Campus – Art Plaza

- 1. Open Lawn Area**
 - Informal Recreation
 - Perimeter Seating
- 2. Promenade**
 - Special Paving
 - Lighting with Banners
- 3. Screen Service Area at Mynders**
- 4. Service Access**
 - Multipurpose Shared Service Access Along Pedestrian Pathway to All Buildings
- 5. Student Terrace**
 - Canopy Tables
 - Flexible Seating
 - Student Gathering
 - Small Performance Venue
- 6. Gateways to Plaza**



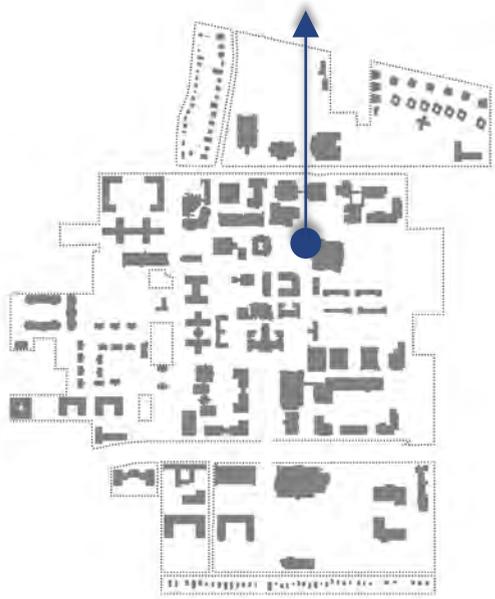
Main Campus – North District (Existing)

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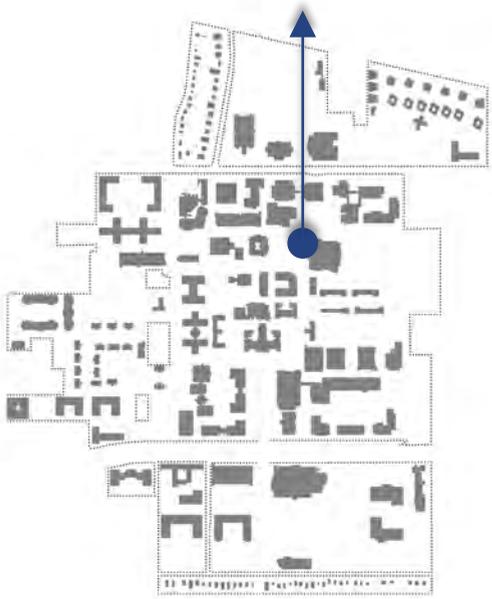
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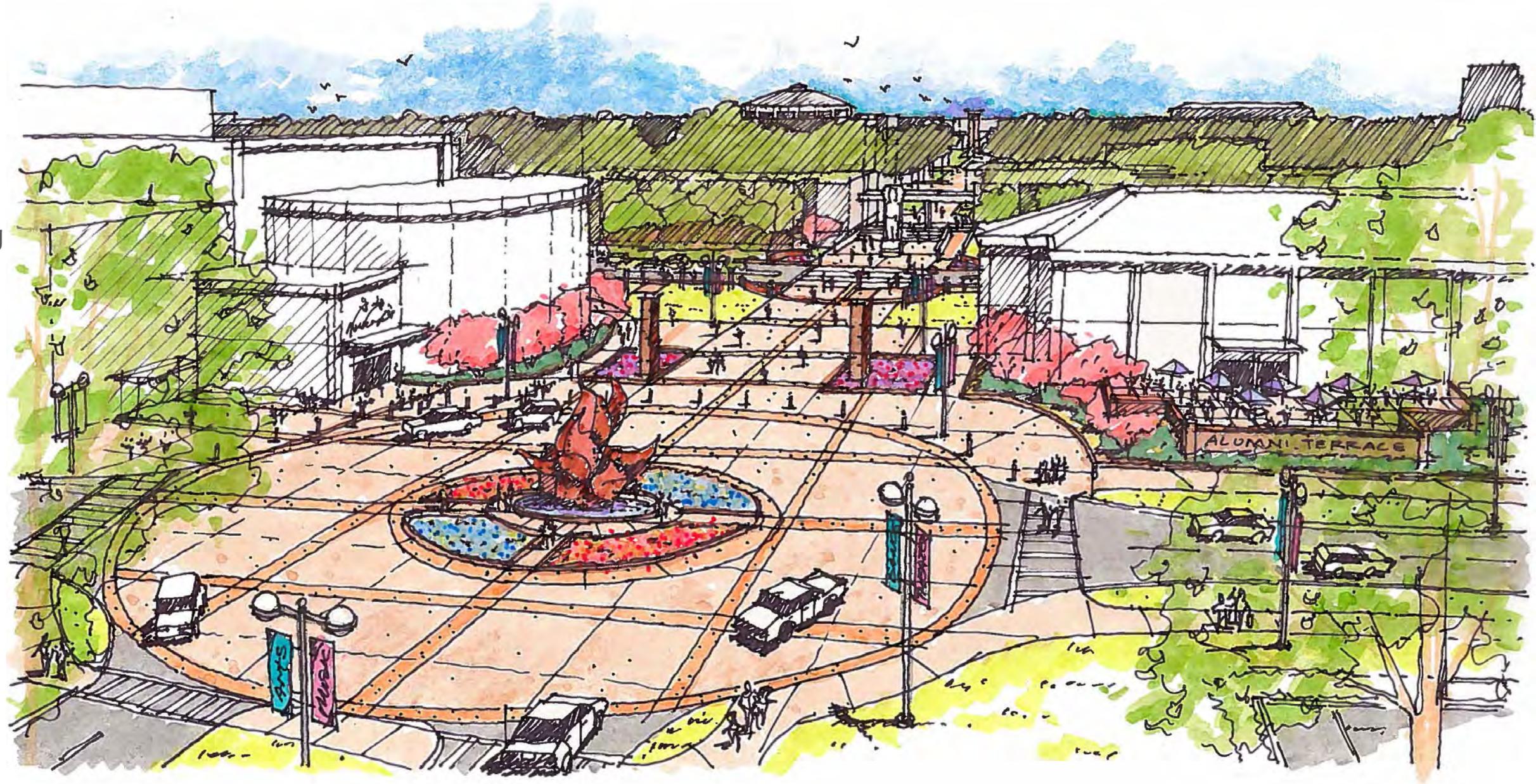
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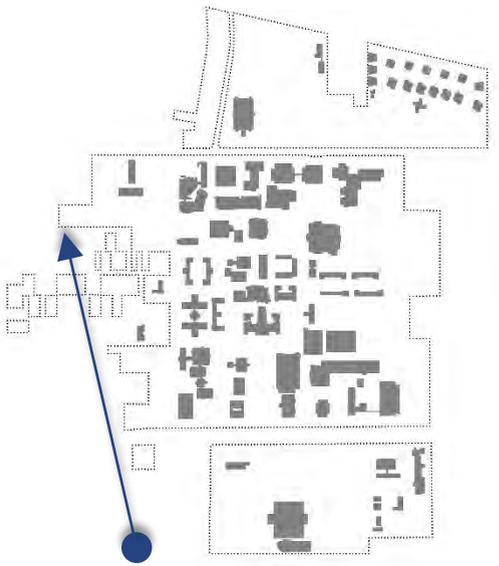
Main Campus – Poplar Entry

1. **Tower**
2. **Music Center**
 - Entry Celebration
3. **Central Avenue Gateway**
 - Pedestrian Friendly Crossing
4. **Alumni Center**
 - Monument / Gateway
 - Special Paving / Lighting
5. **Auto Arrival Court**
 - Dining / Events Terrace
 - Landscape / Gardens
 - Centerpiece Artwork



Main Campus - Highland Avenue Corridor (Existing)

- UM Existing Building
- Campus Green
- Athletic Field
- Memorable Open Space



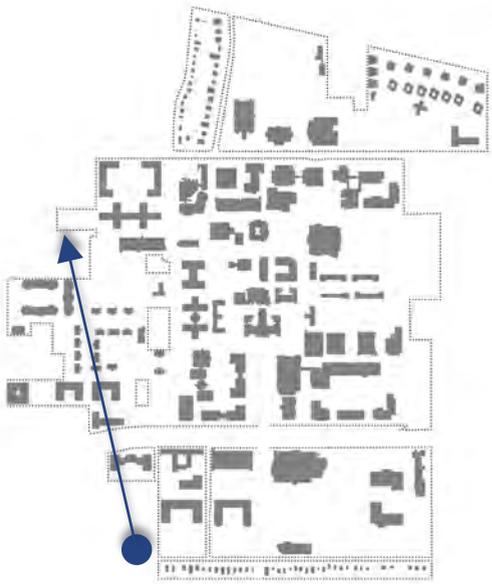
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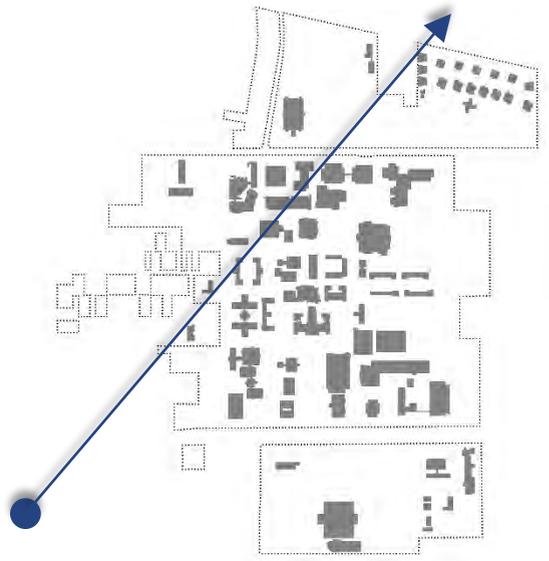
Main Campus – Patterson Street

- 1. Lighting**
 - Vehicular & Pedestrian
 - Banners
- 2. Remove / Relocate Overhead Utilities**
- 3. Screen Parking**
 - Ornamental Fence
 - Landscape Hedge
- 4. Crosswalk**
 - Special Paving
- 5. Median**
 - Canopy Trees
 - Curbed Edges
 - Low Maintenance Landscape
- 6. Bollards At Near Intersections**
- 7. Seating**



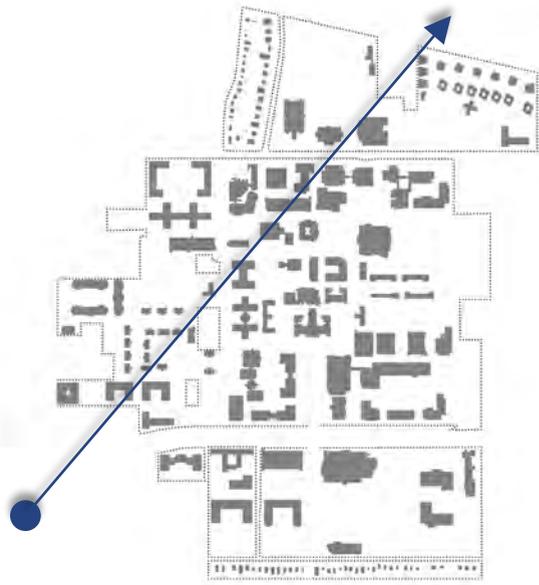
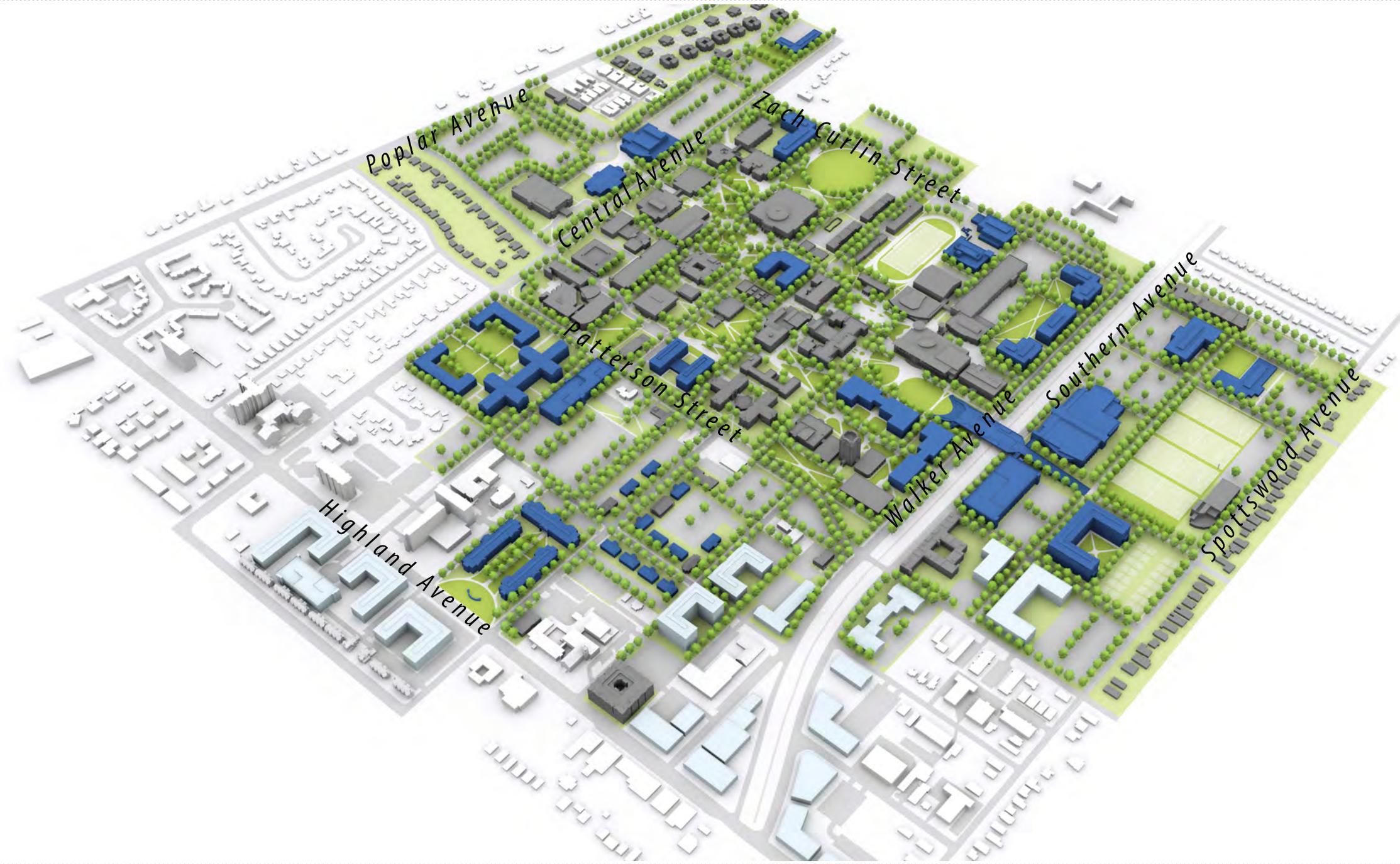
Main Campus – Overall (Existing)

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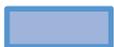
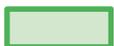


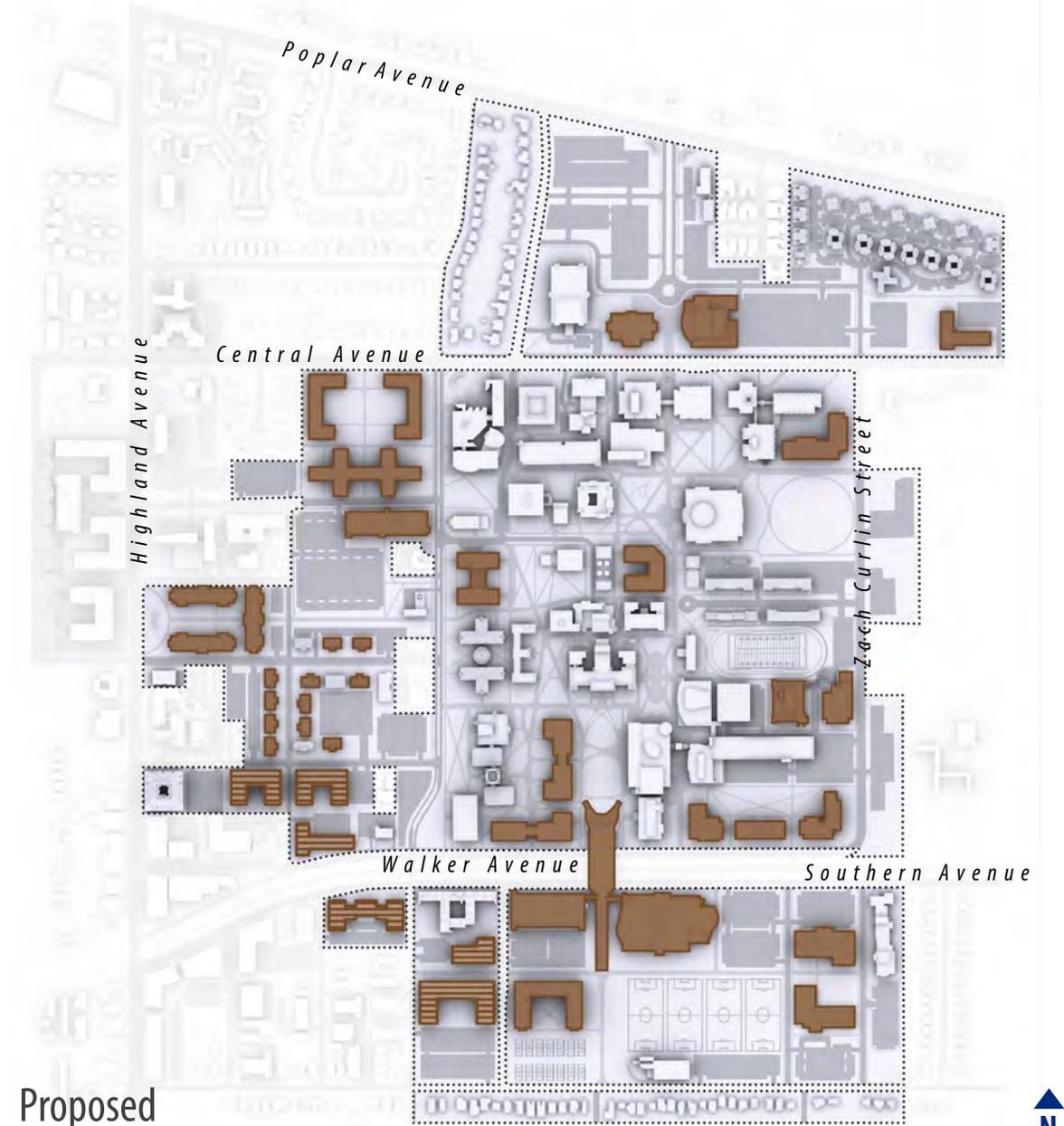
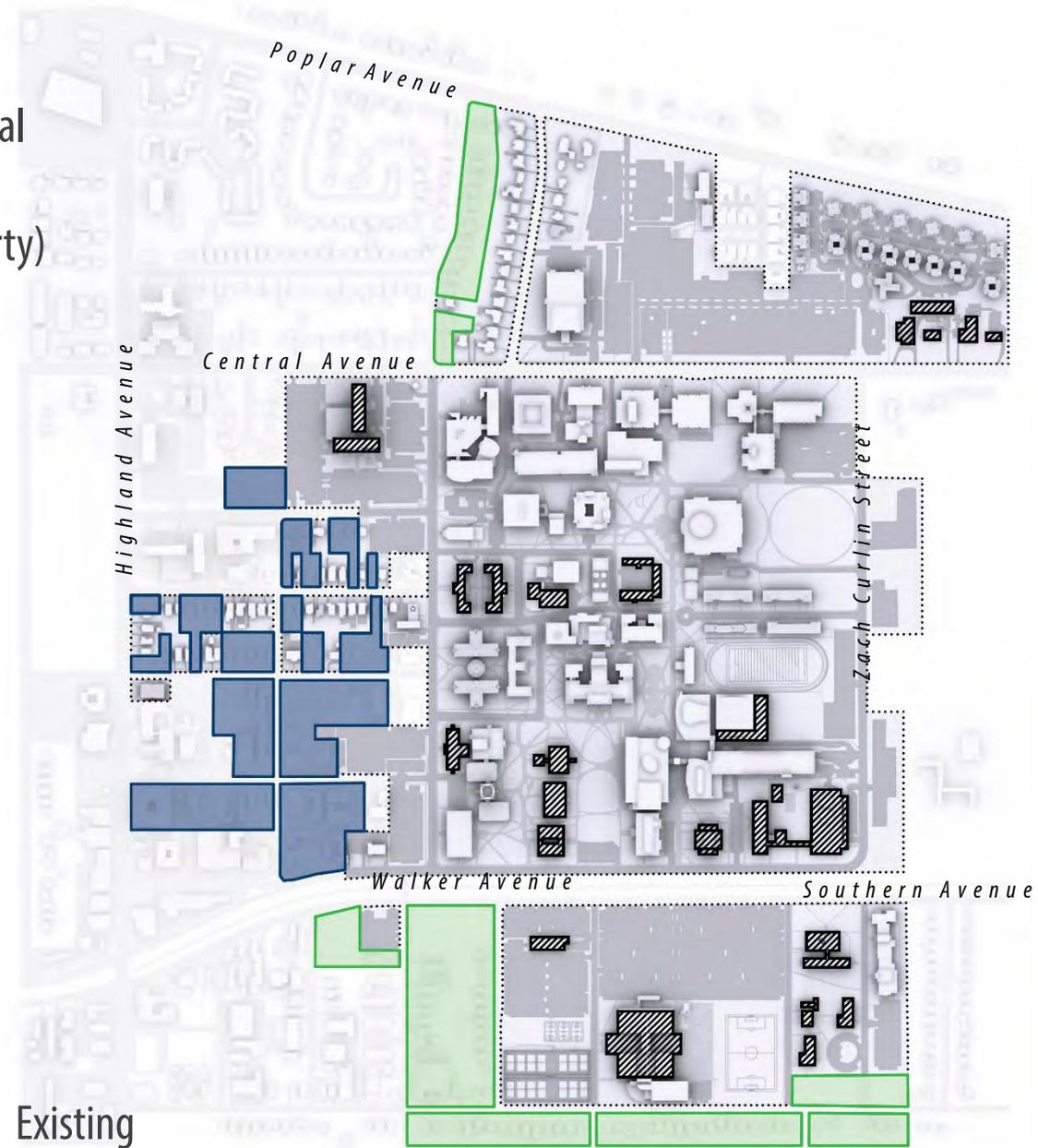
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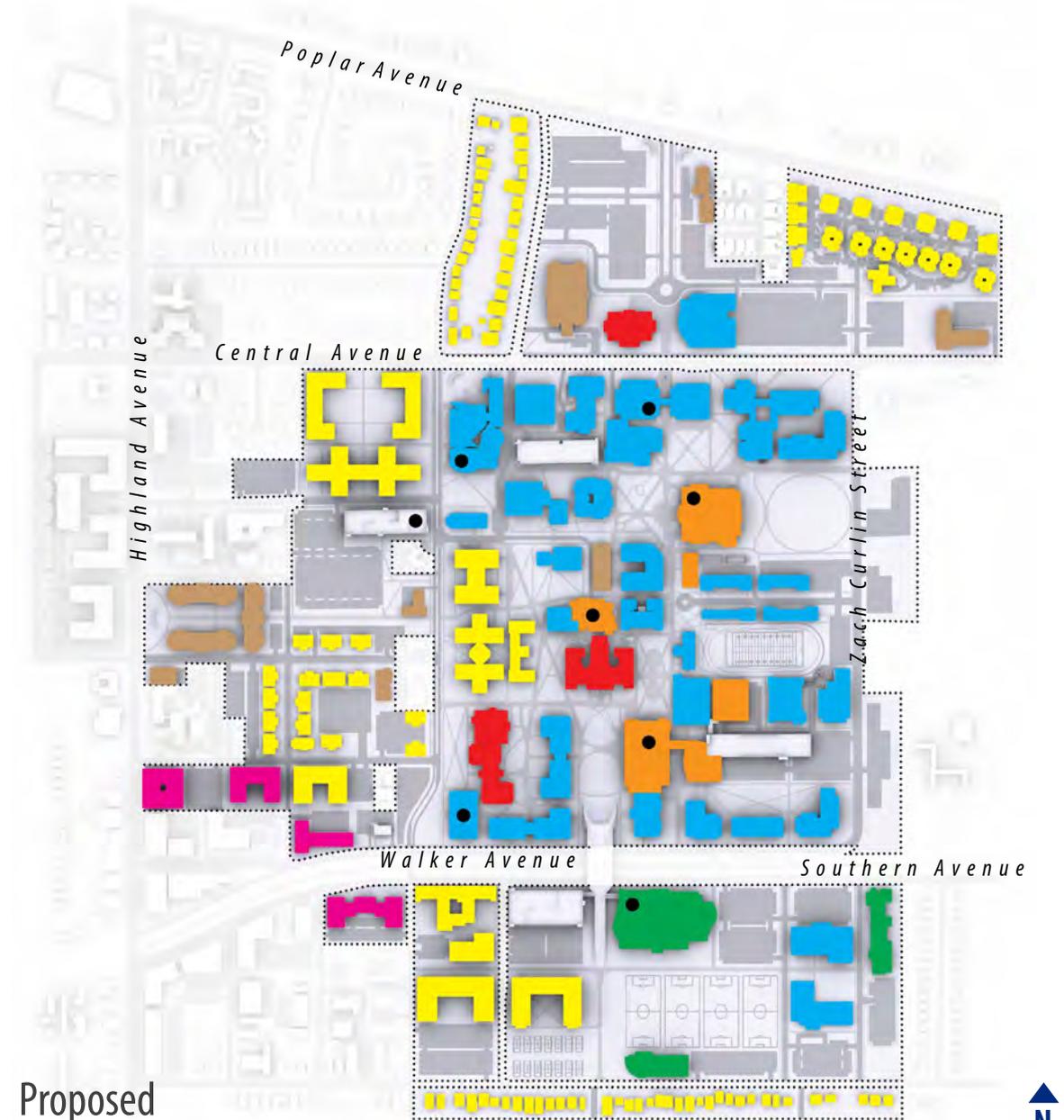
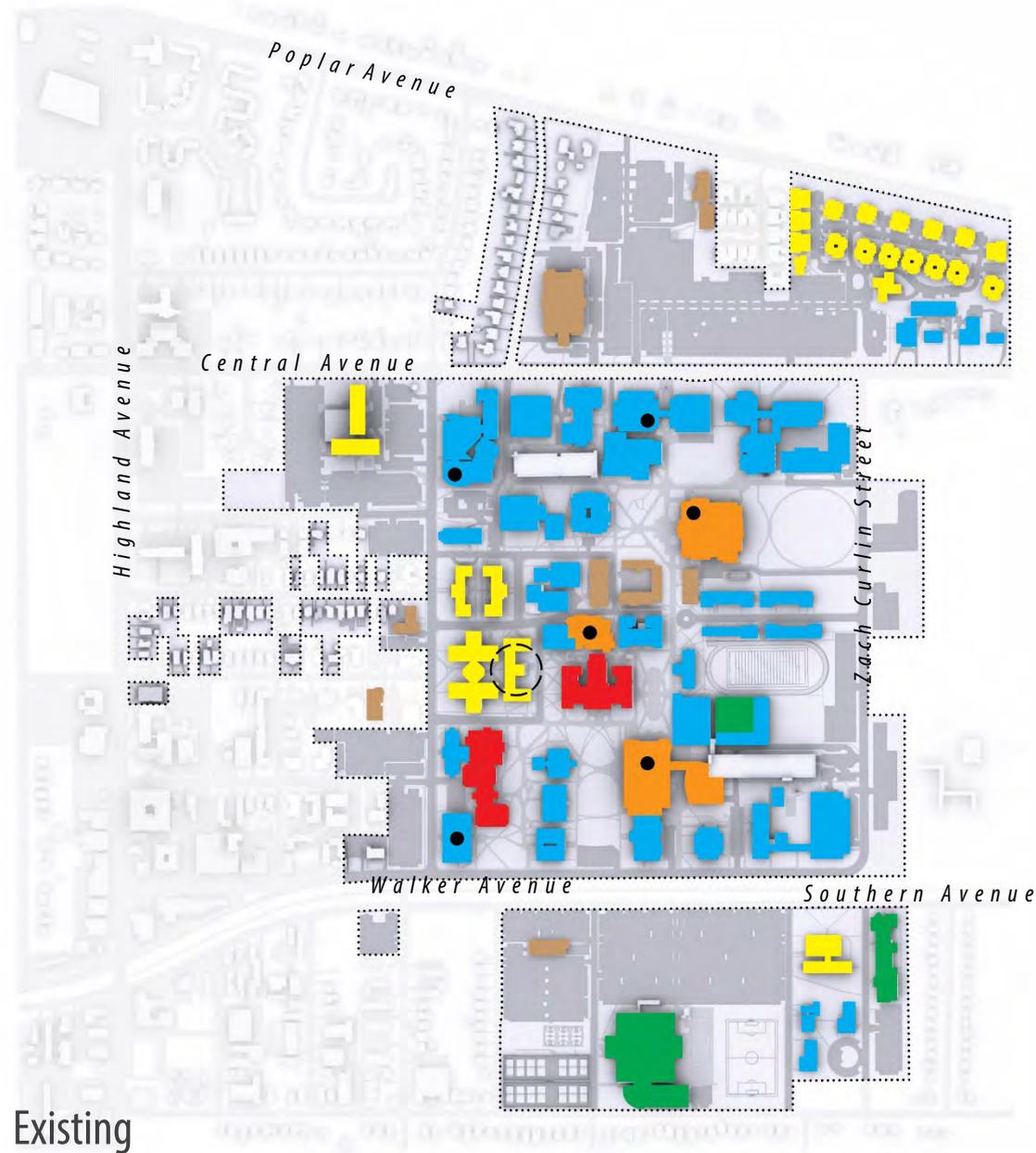
Main Campus – Buildings

-  Existing Building
-  Proposed Building Removal
-  Proposed Building
-  Proposed Building (3rd Party)
-  Acquisition – Priority 1
-  Acquisition – Priority 2



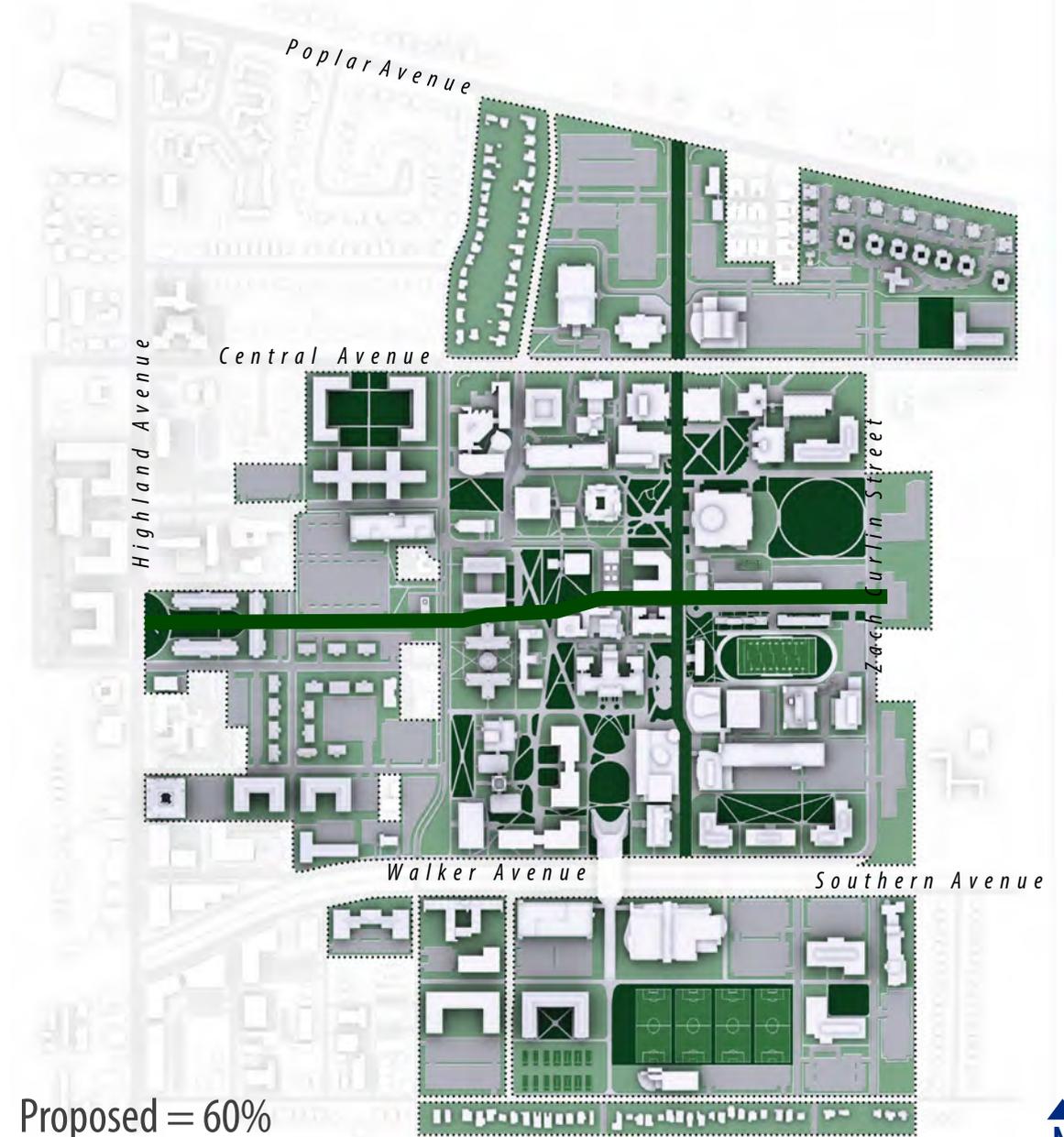
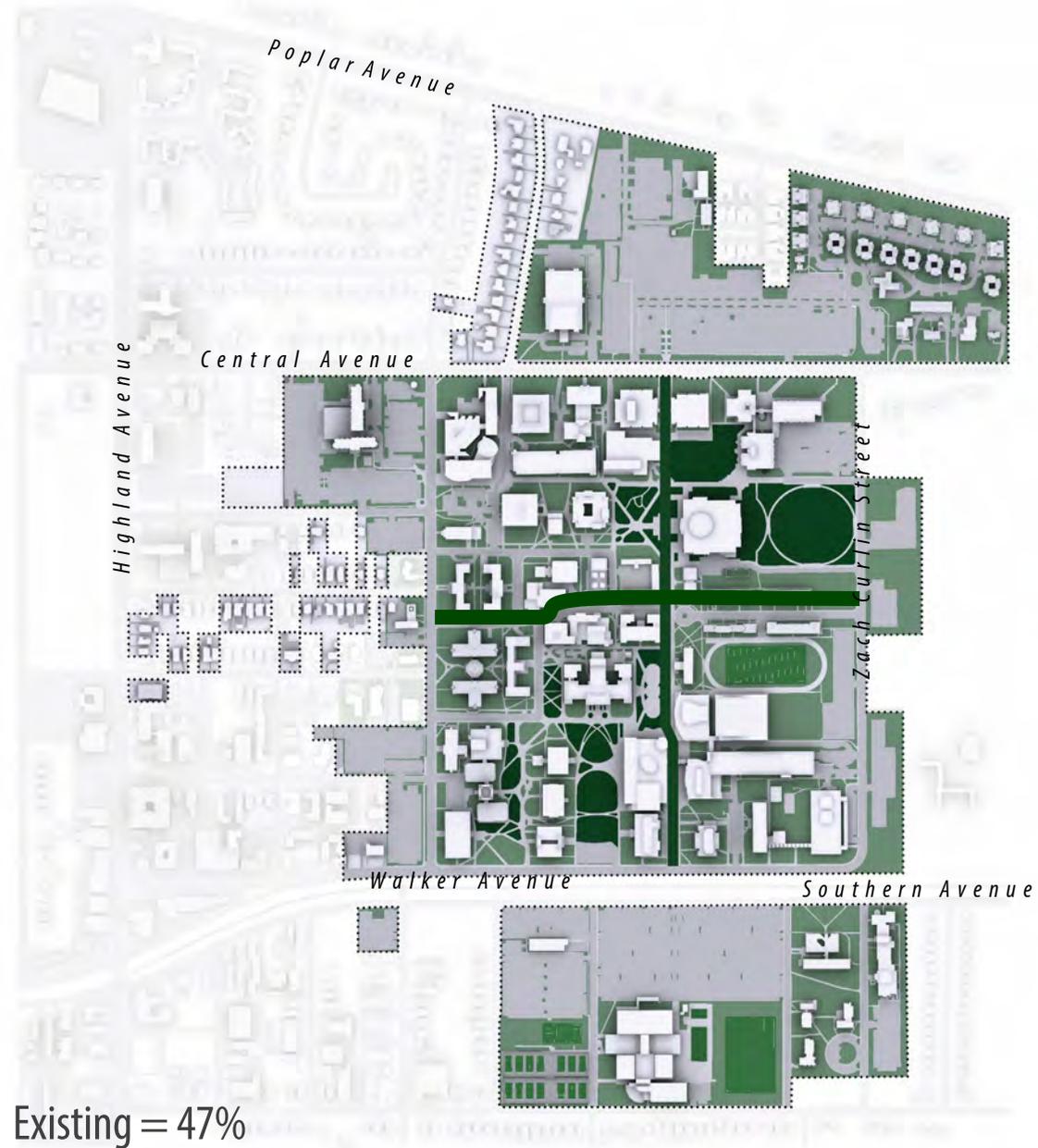
Main Campus – Building Use

- Administrative
- Student Service
- Residential
- Athletic / Rec
- Academic
- Support
- Mixed Use
- Dining
- Offline



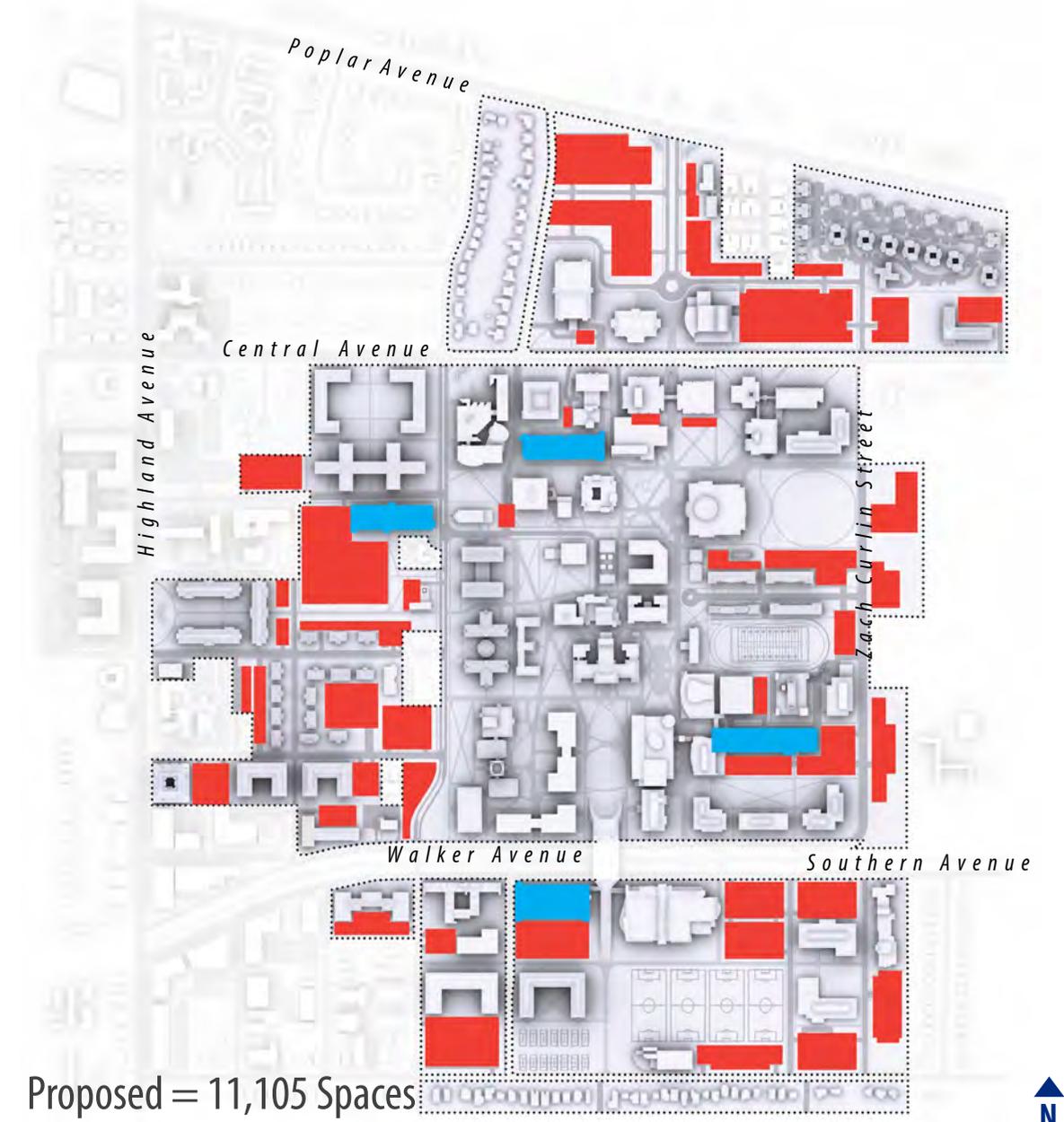
Main Campus – Open Space

-  Campus
-  Athletic / Rec
-  Memorable



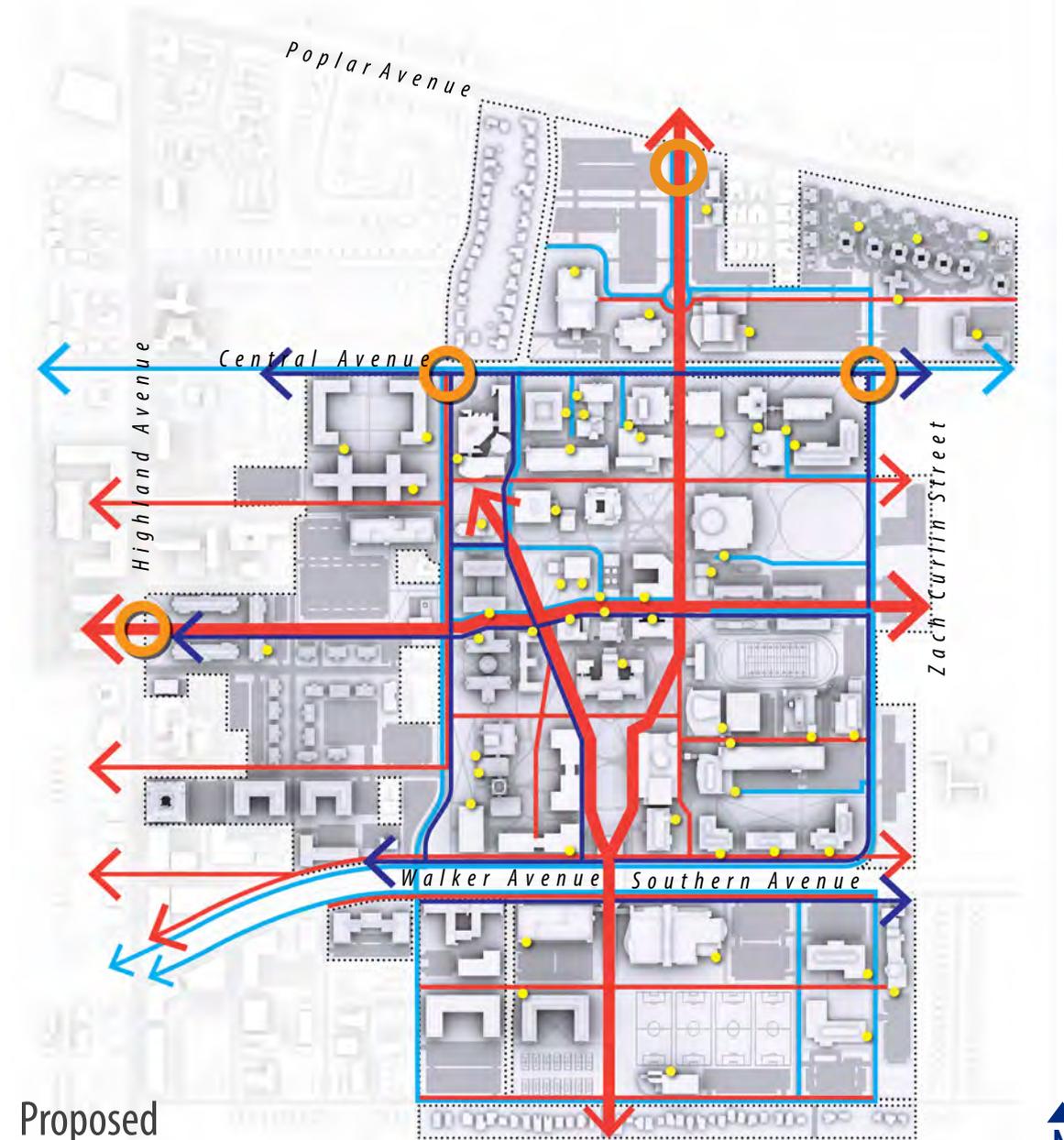
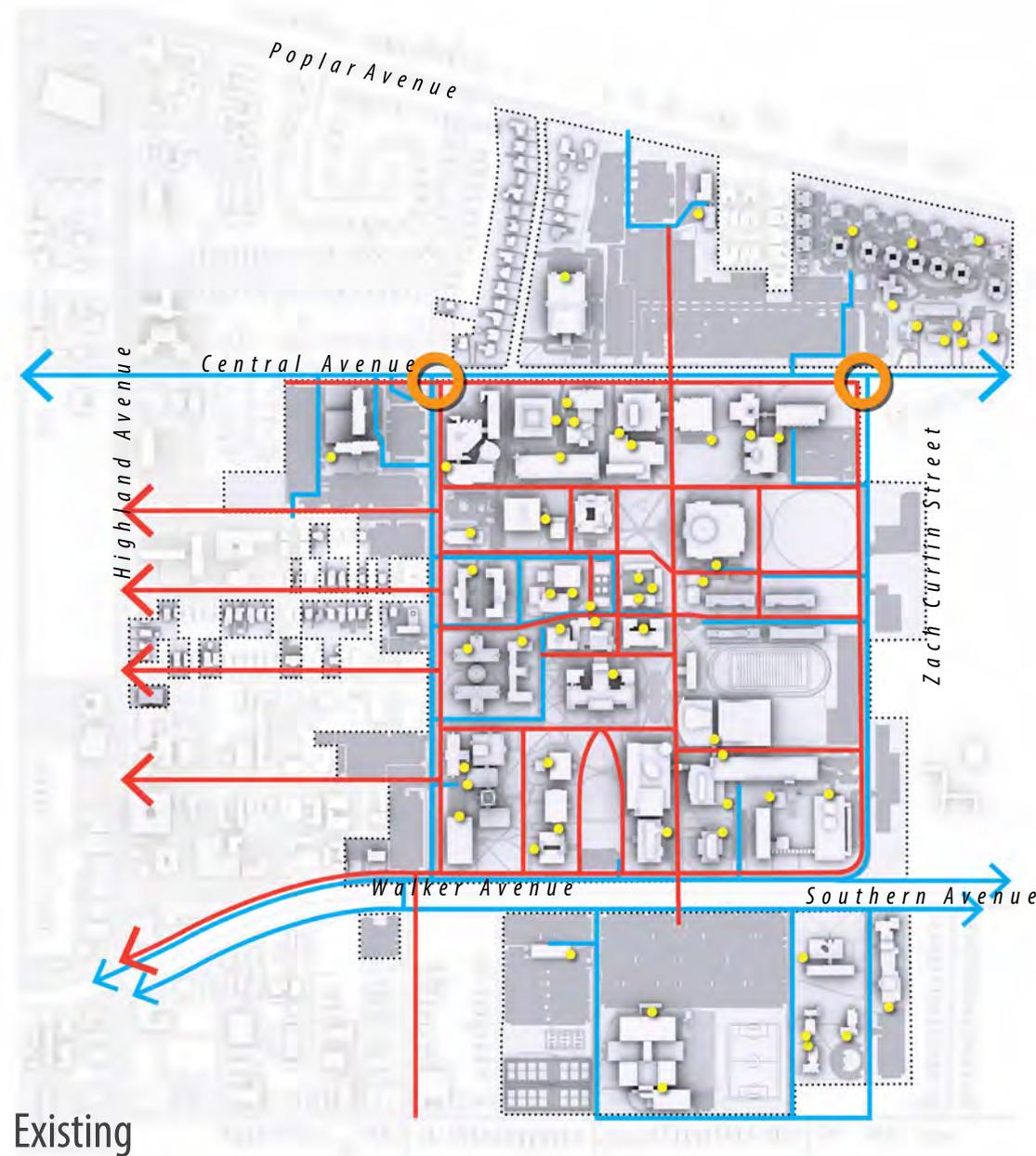
Main Campus - Parking

- Surface Parking
- Parking Structure



Main Campus - Circulation

- Vehicular
- Pedestrian
- Bicycle
- Primary Gateway
- Service Location



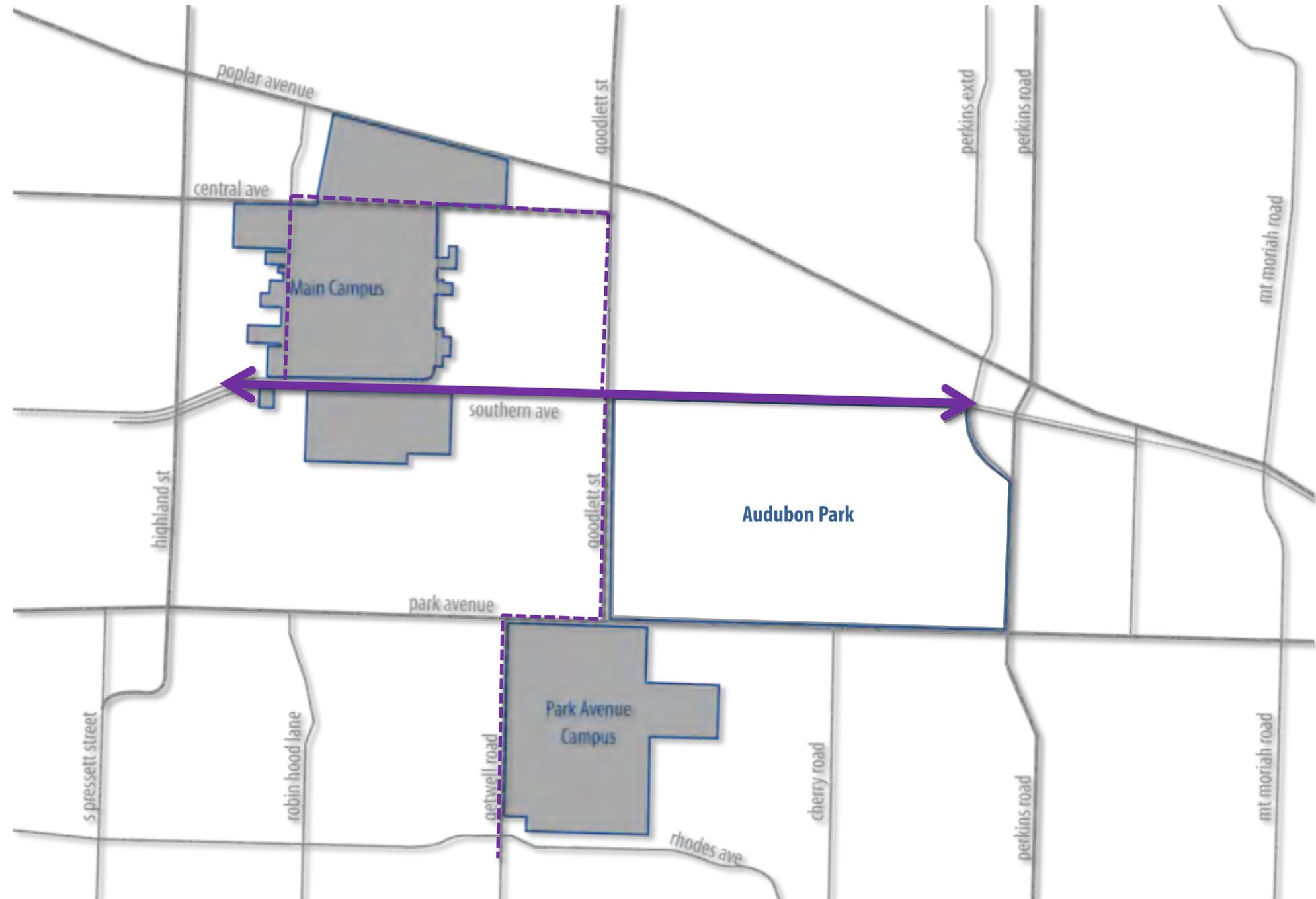
Linking the Campuses

Bicycle Network

- Existing bike paths/lanes along Southern Avenue
- Opportunity to improve connections between Main and Park Avenue Campus
- Opportunity to better connect campuses to surrounding residential/commercial areas

LEGEND

- Existing Bike Paths/Lanes
- Opportunity



Park Avenue Campus



Key Planning Components

Park Avenue Campus

Building #1



Parking



Tree Preservation



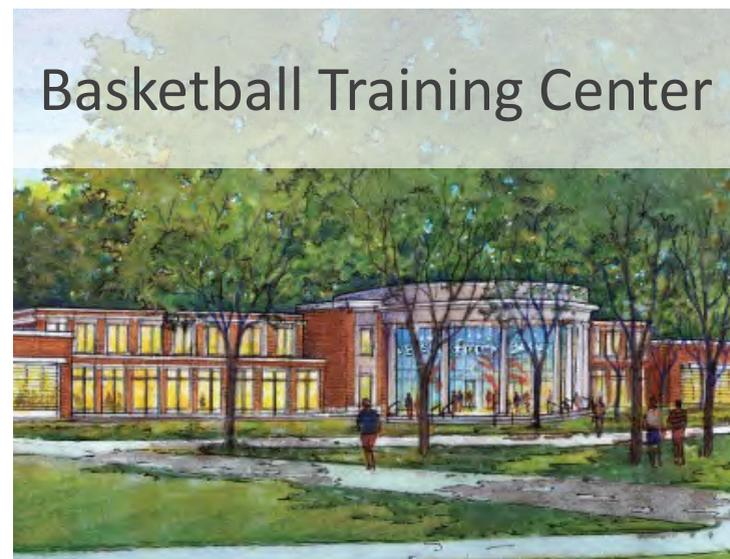
Student Housing



Athletic Facilities



Basketball Training Center



Campus Entry



Open Space



Park Avenue Campus Alternatives

Three Development Patterns:

A



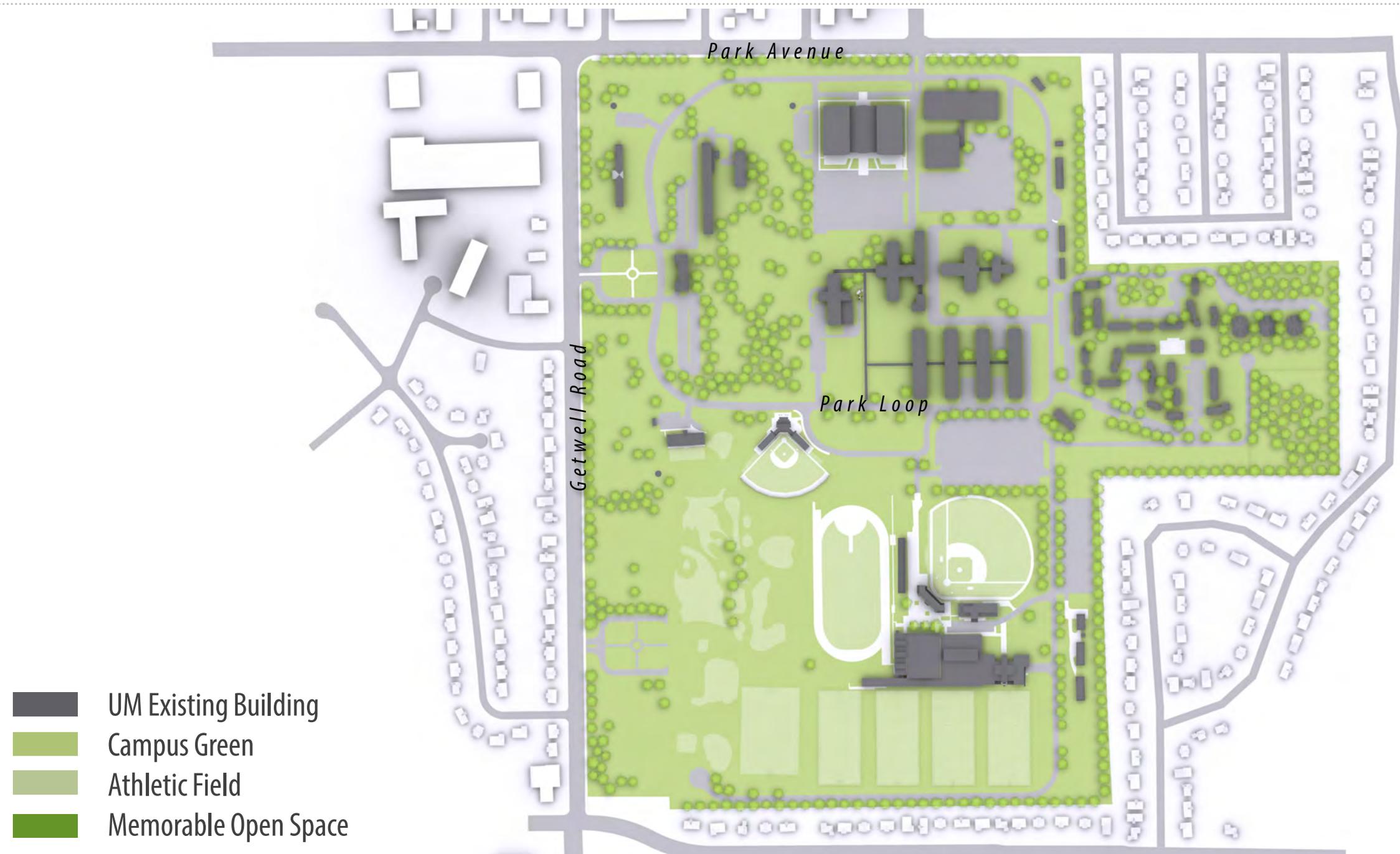
B



C



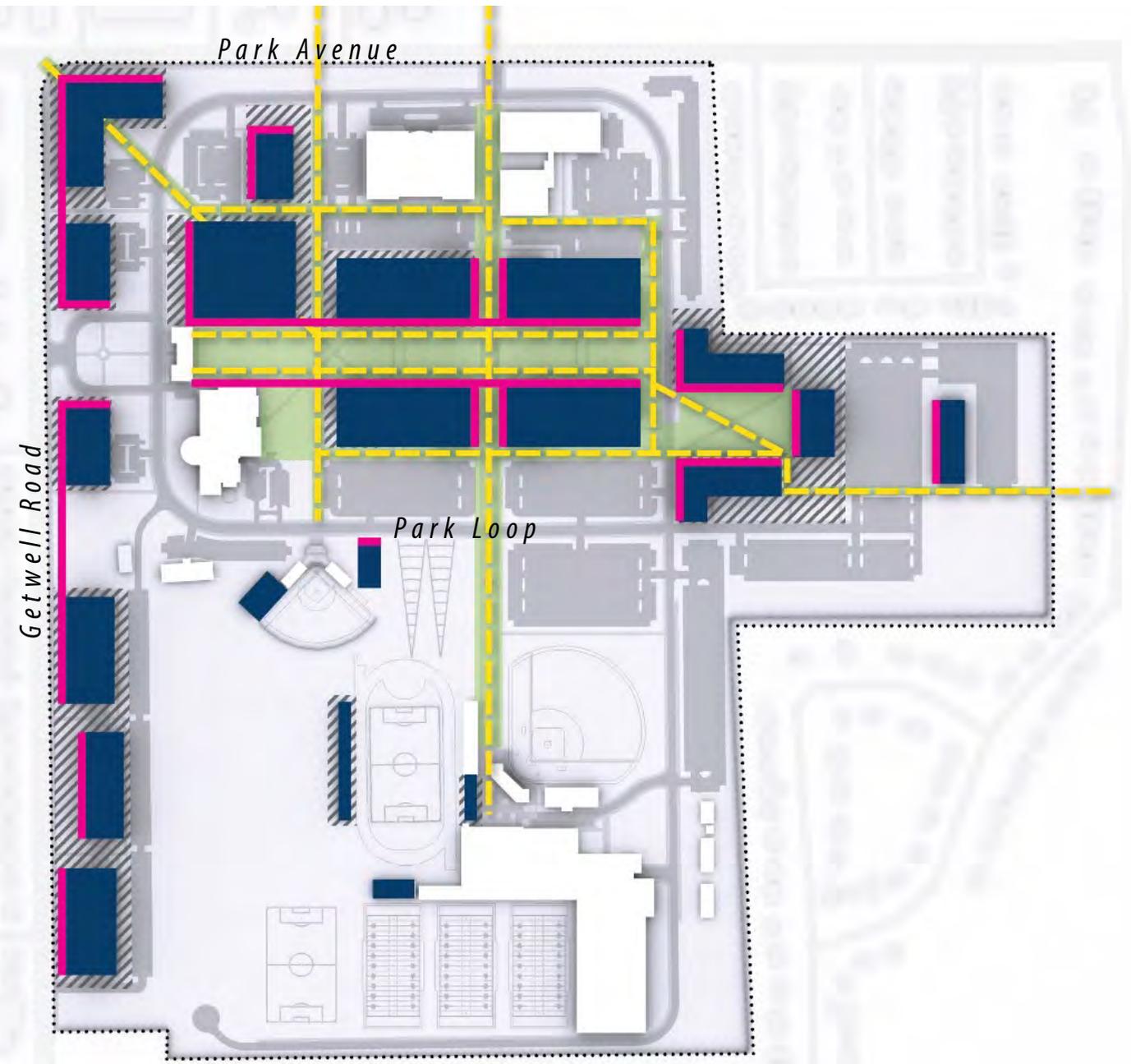
Park Avenue Campus (Existing)



Park Avenue Campus – Proposed Framework

Design Principles

- Utilize campus development to help activate the Park Avenue and Getwell Road corridors.
- Link academics and athletics thru open space.
- Position parking at campus perimeter to encourage a pedestrian-oriented environment.
- Preserve heritage trees whenever possible.

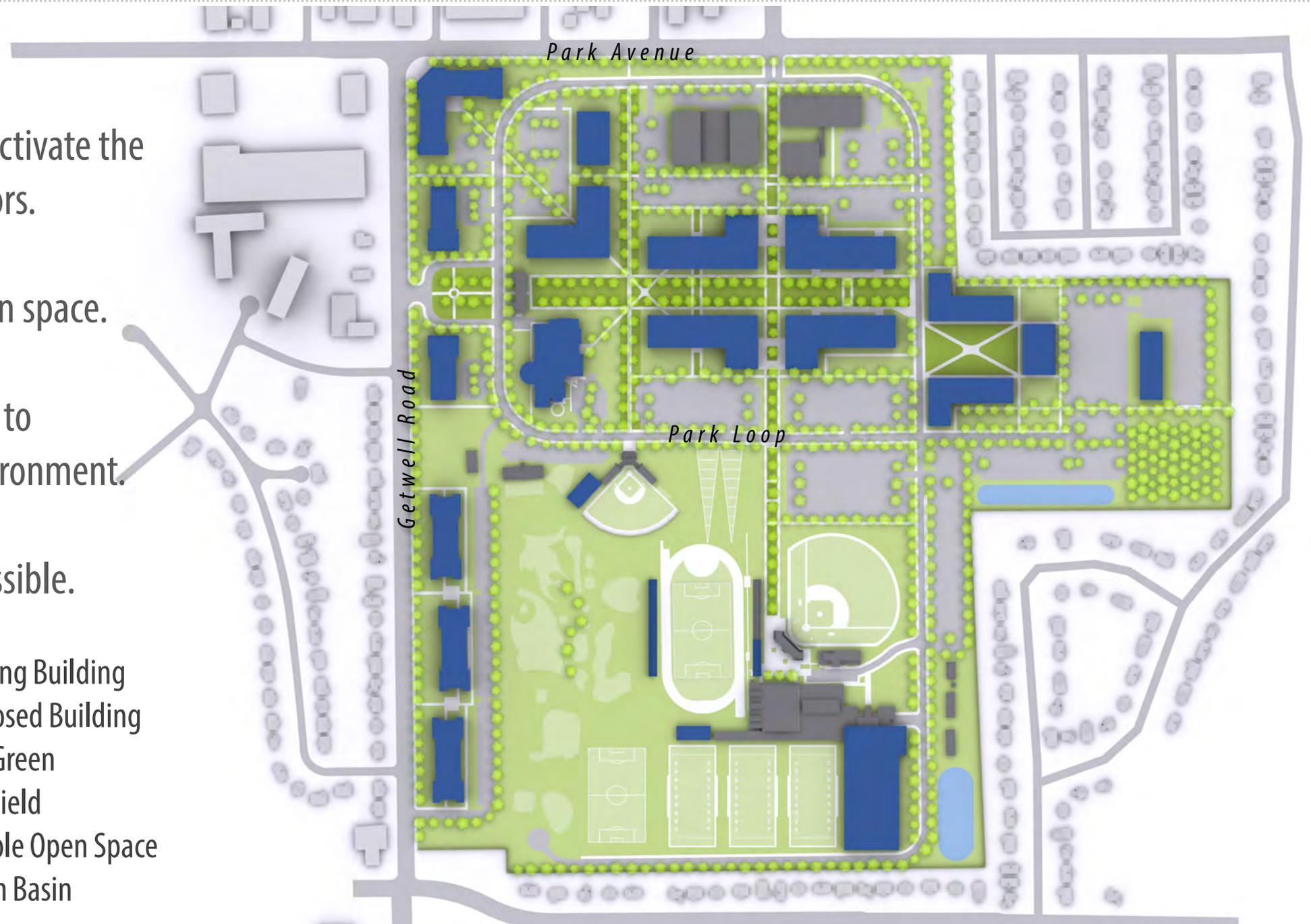


Park Avenue Campus (Proposed)

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- UM Existing Building
- UM Proposed Building
- Campus Green
- Athletic Field
- Memorable Open Space
- Detention Basin



Park Avenue Campus (Existing)

- UM Existing Building
- Campus Green
- Athletic Field
- Memorable Open Space



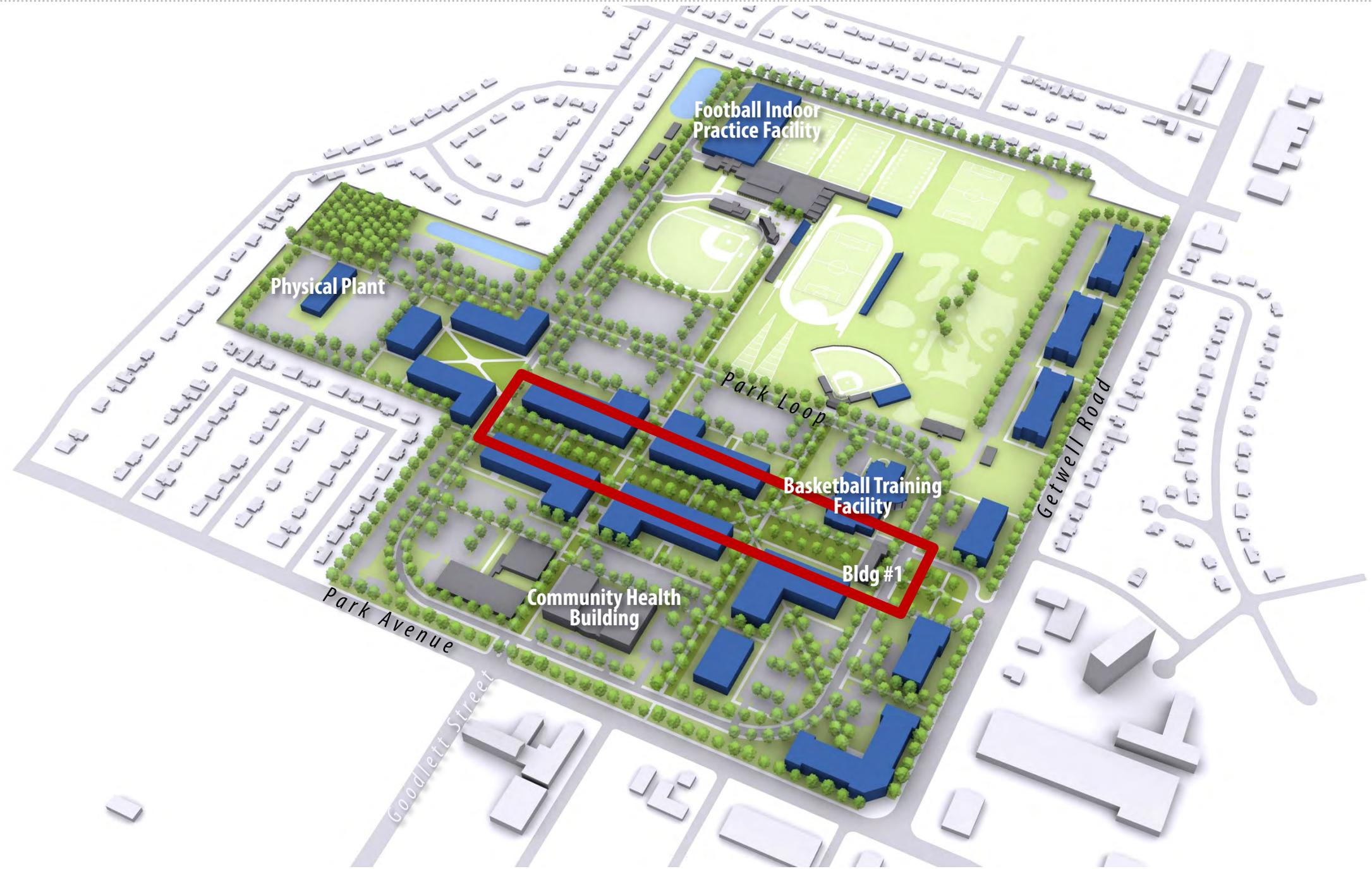
Park Avenue Campus (Proposed)

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- Campus Green
- Athletic Field
- Memorable Open Space
- Detention Basin



Park Avenue Campus (Proposed)

- UM Existing Building
- UM Proposed Building
- Campus Green
- Athletic Field
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Park Avenue Campus – Academic Core

1. Pedestrian Corridor

2. Nodes

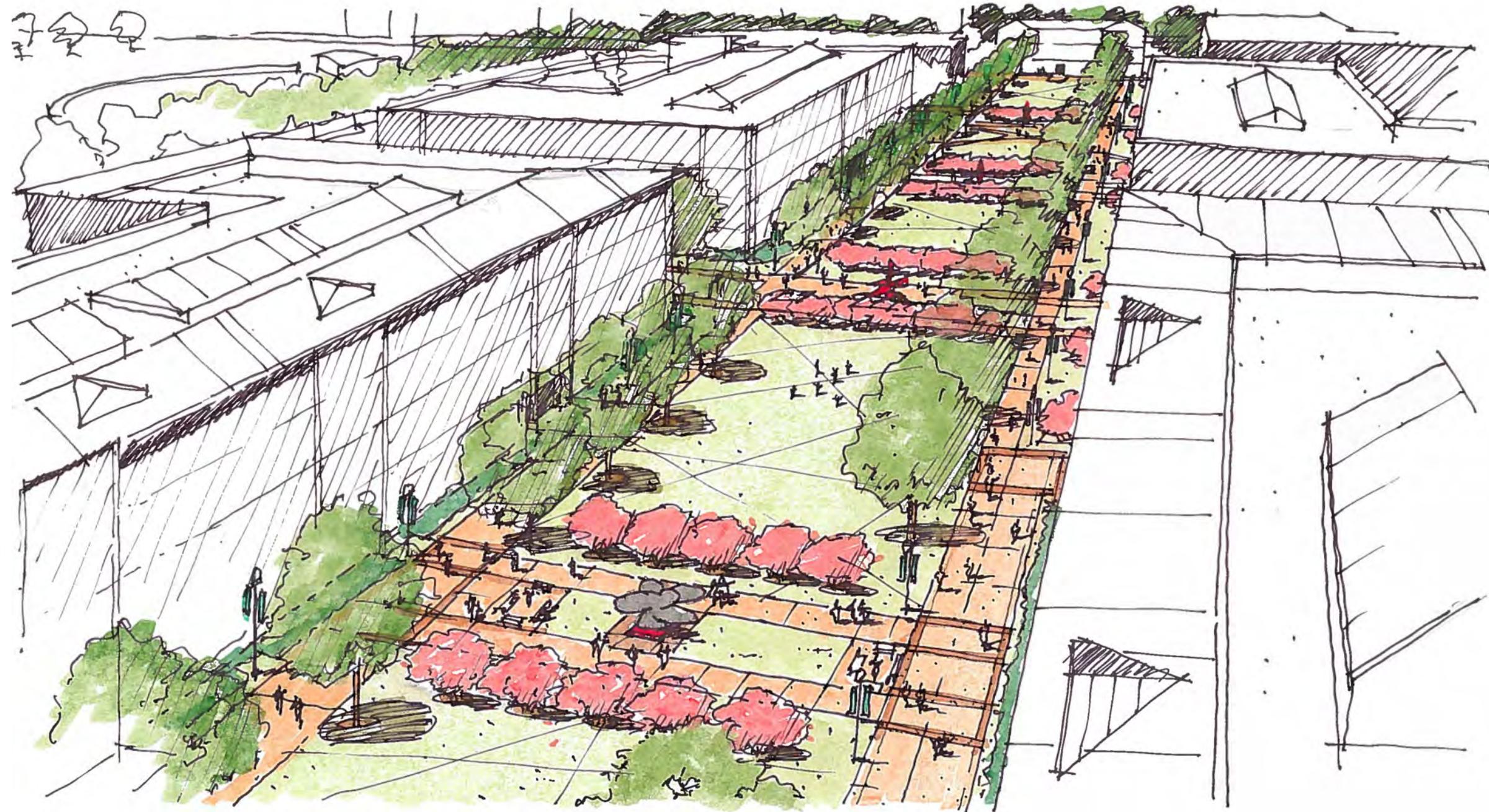
- Art
- Seating

3. Vegetation

- Canopy Trees Along Corridor
- Shrubs/Grasses along base of buildings

4. Amenities

- Seating and Lighting with Banners to Reinforce Pedestrian Corridor

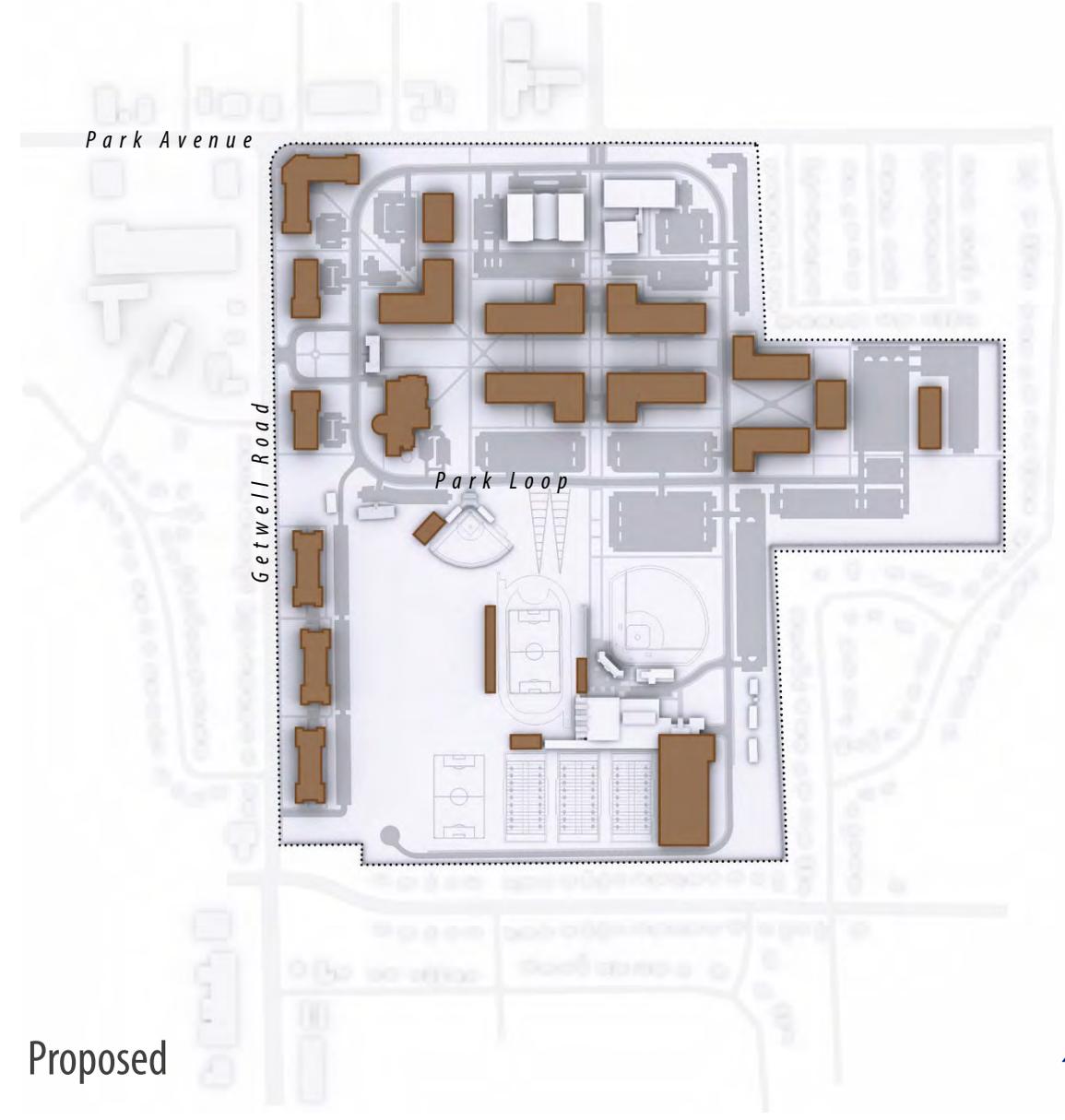


Park Avenue Campus – Buildings

-  Existing Building
-  Building Removal
-  Proposed Building



Existing

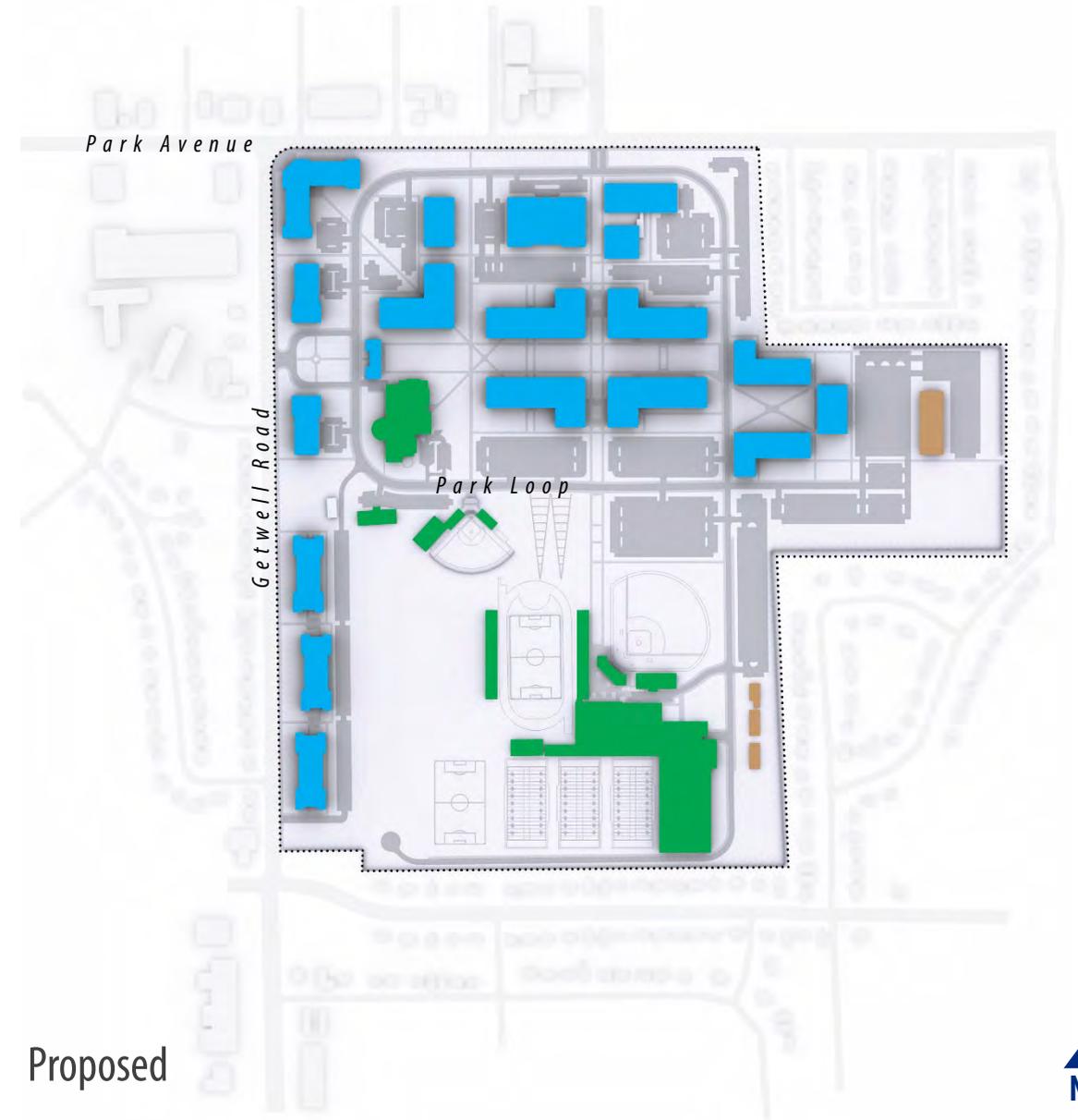
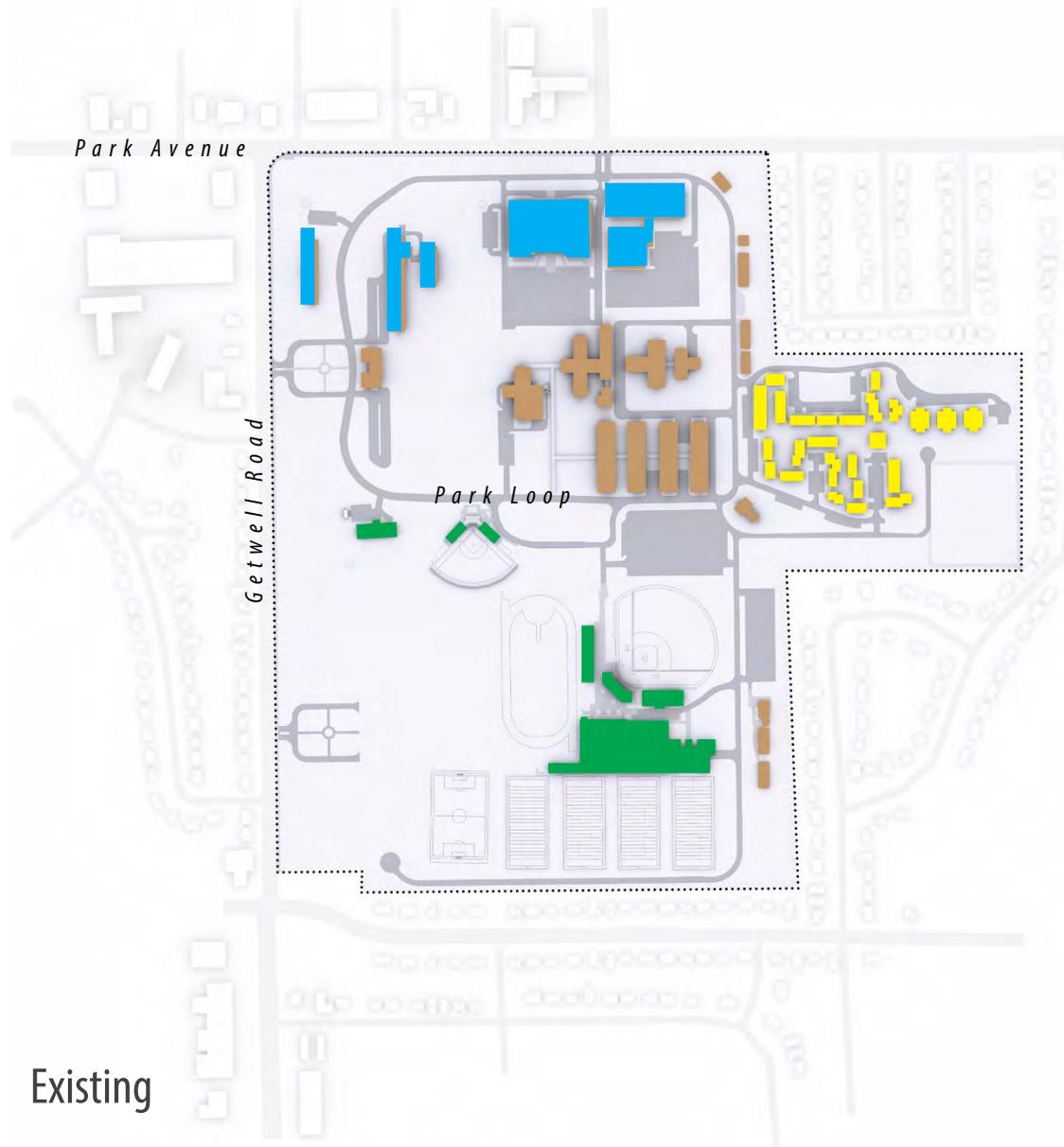


Proposed



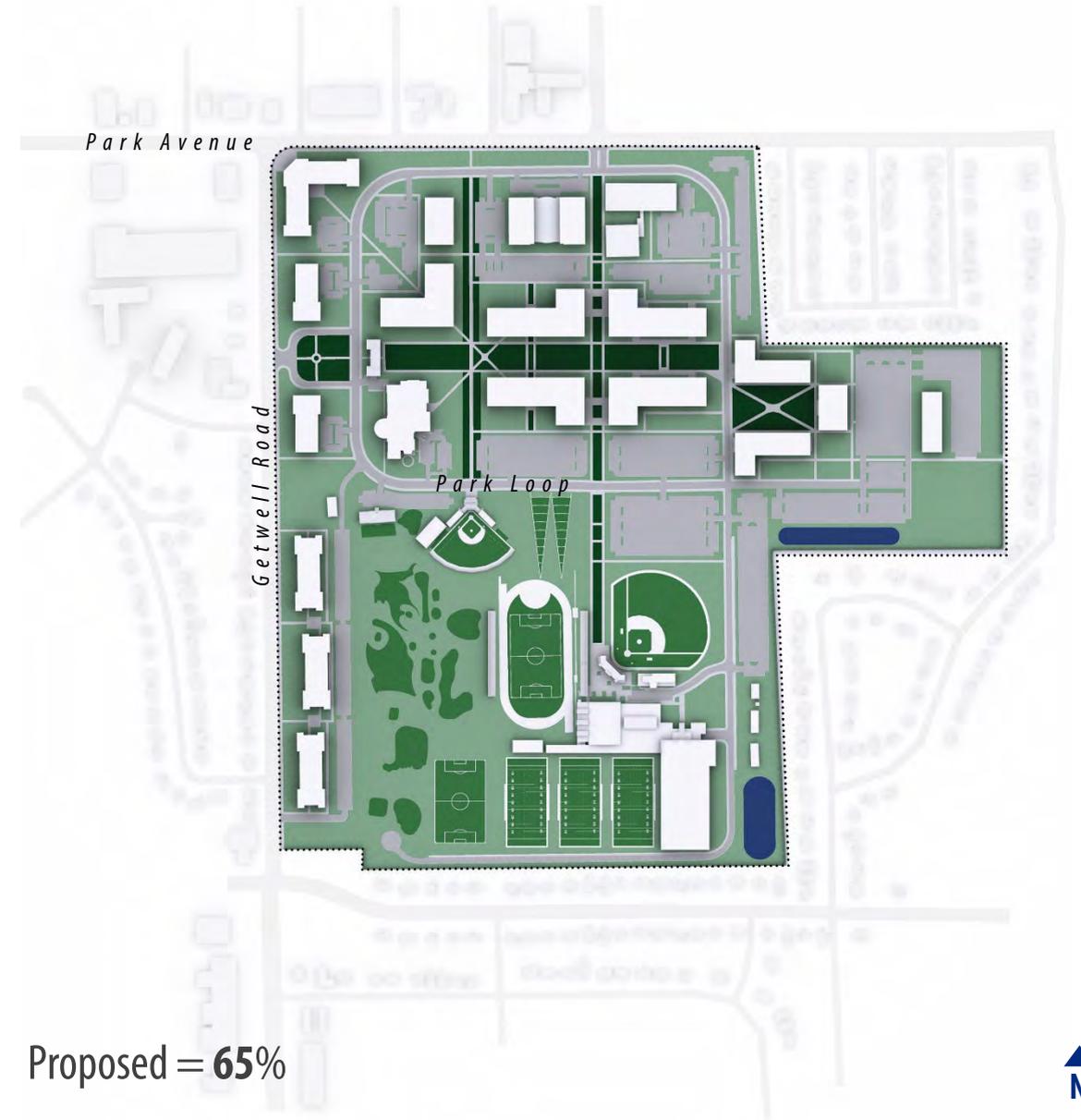
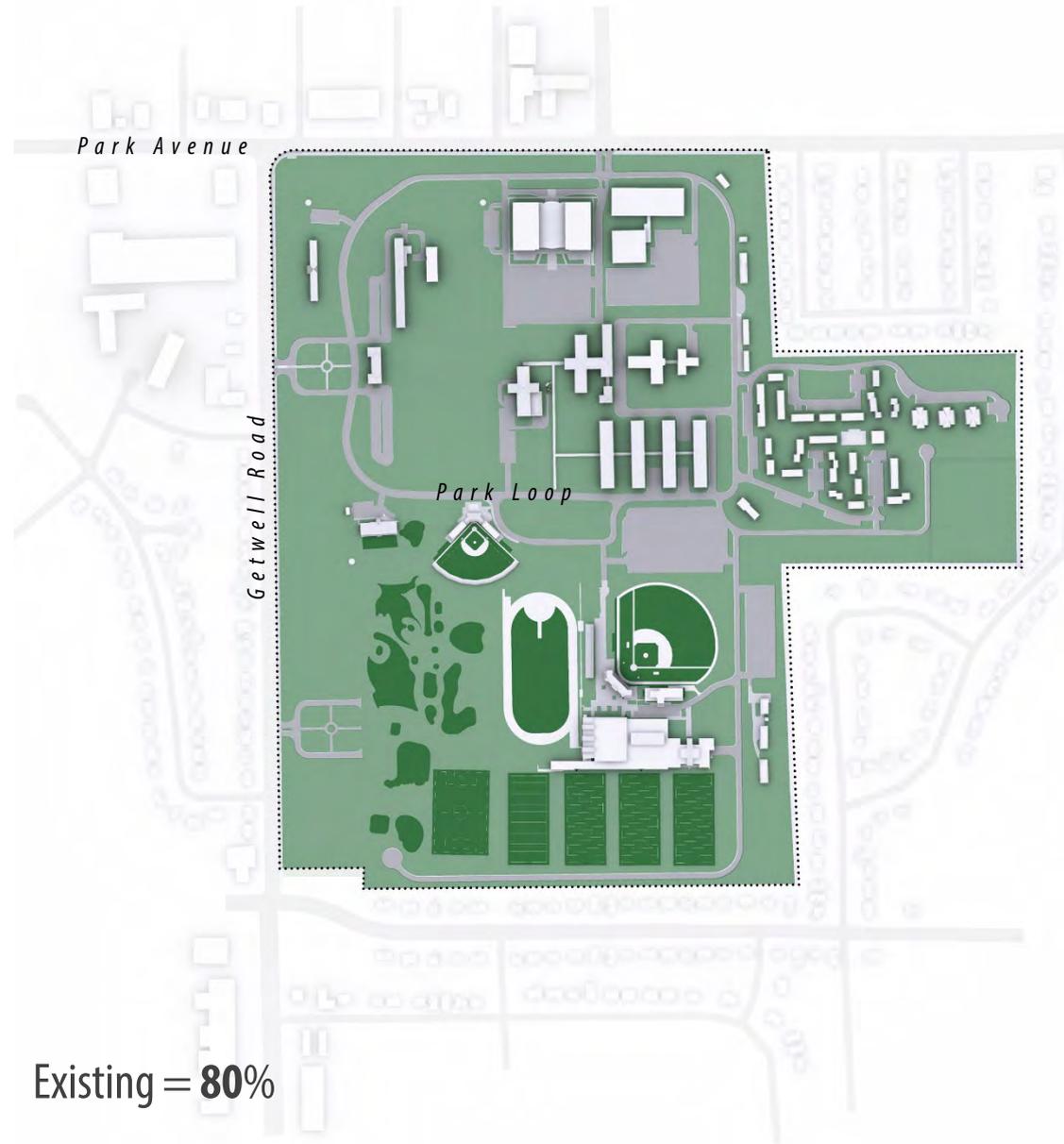
Park Avenue Campus – Building Use

- Residential
- Athletic
- Academic / Research
- Support



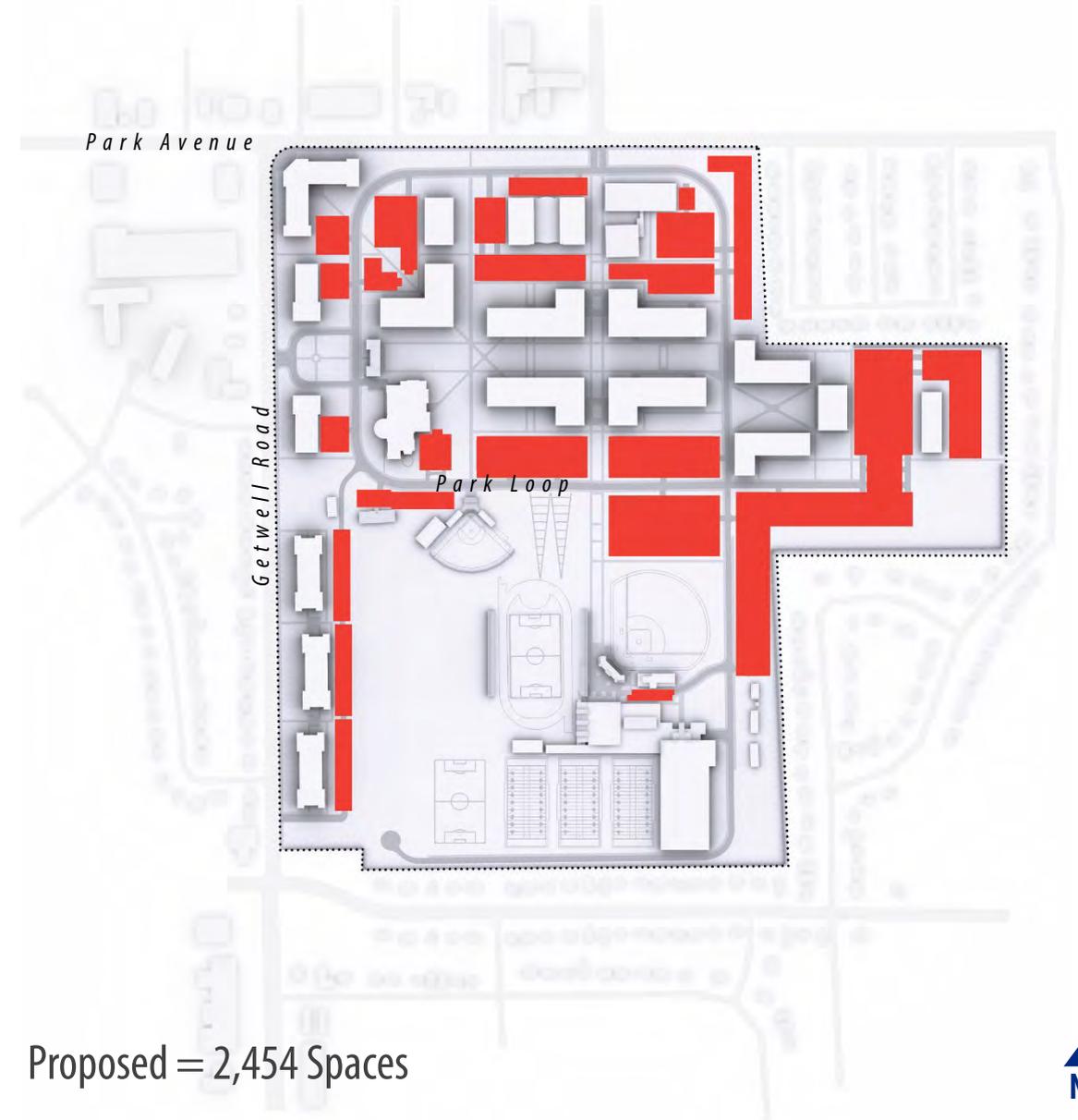
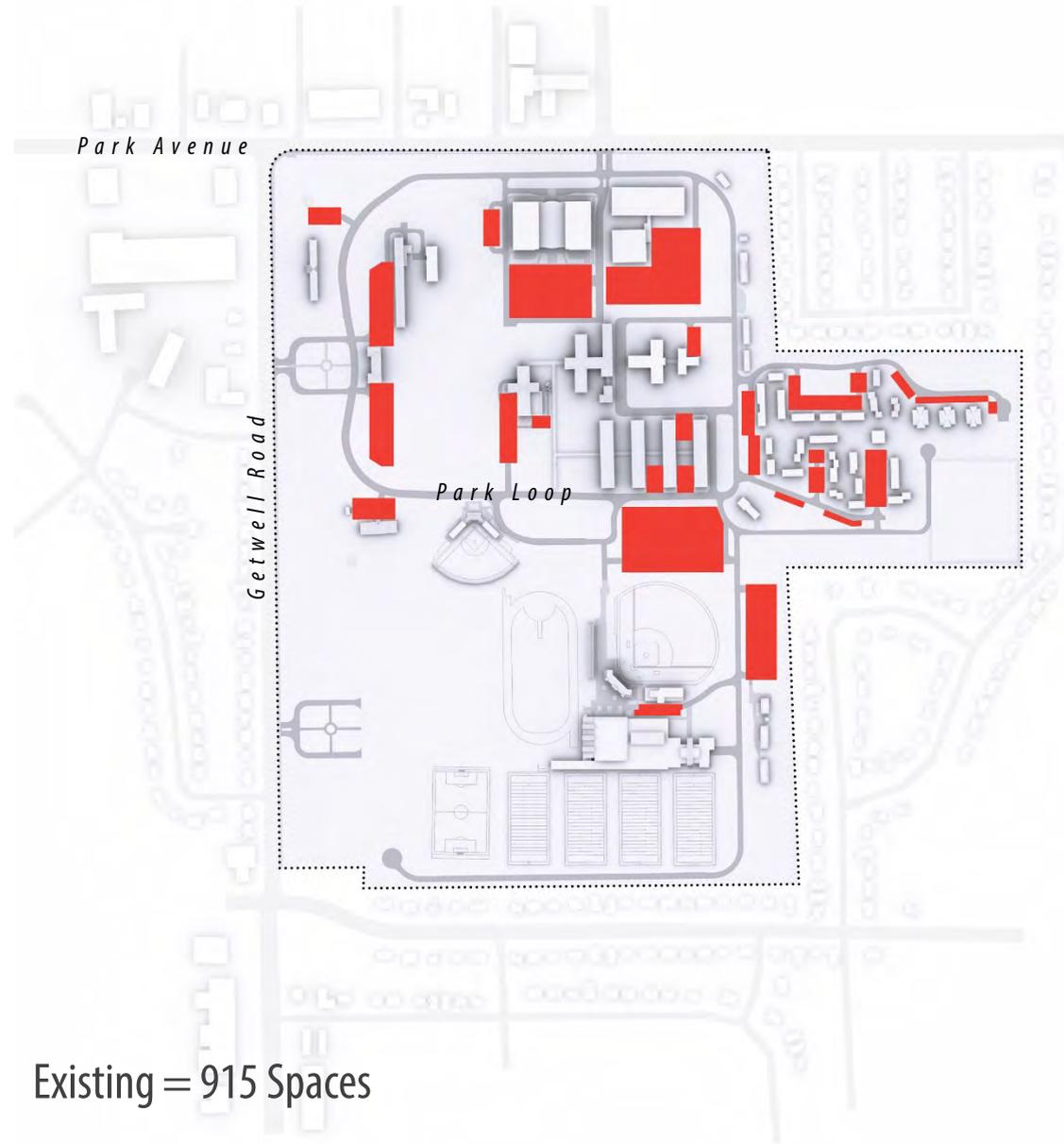
Park Avenue Campus – Open Space

- Campus
- Athletic
- Memorable
- Detention Basin



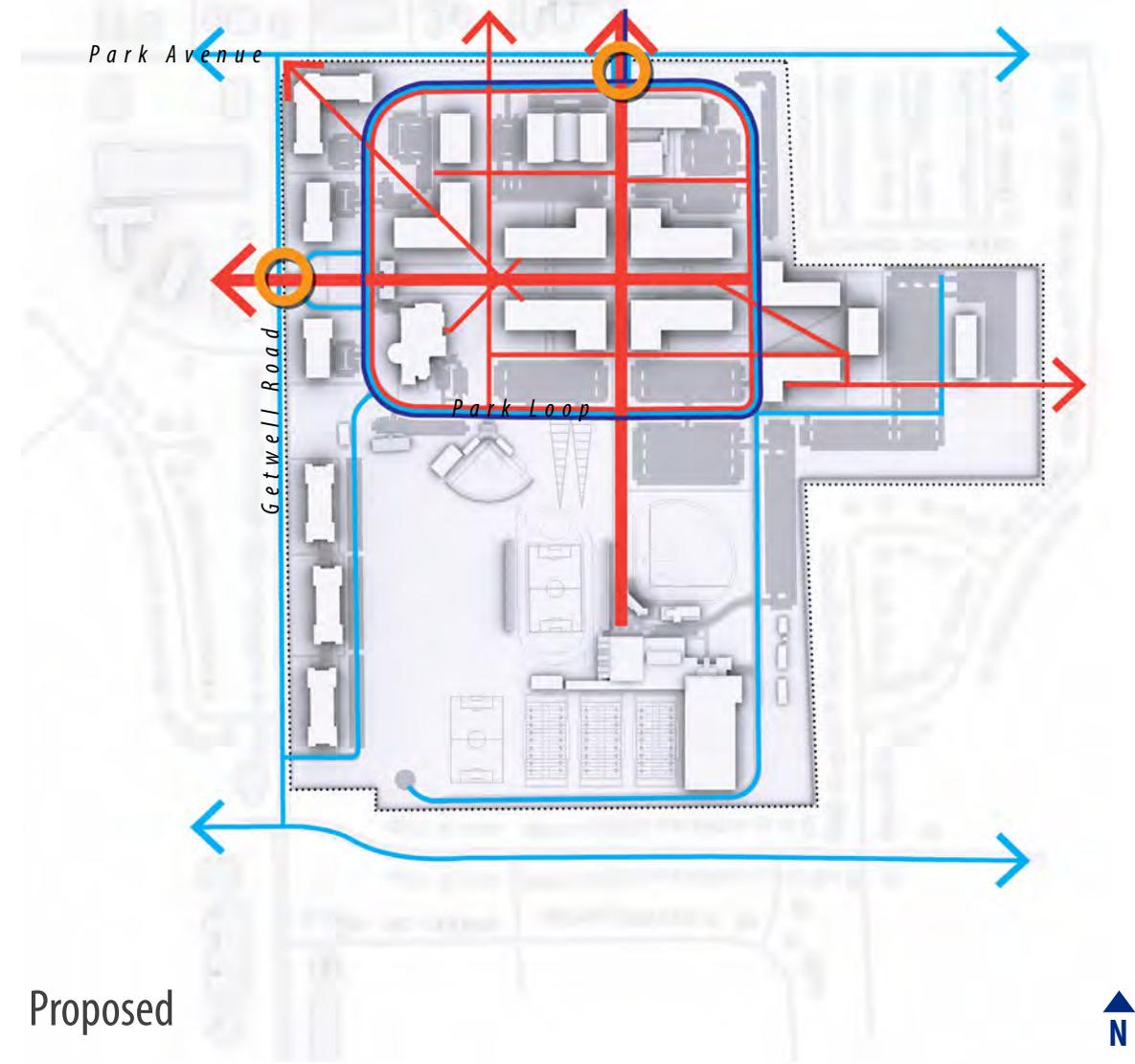
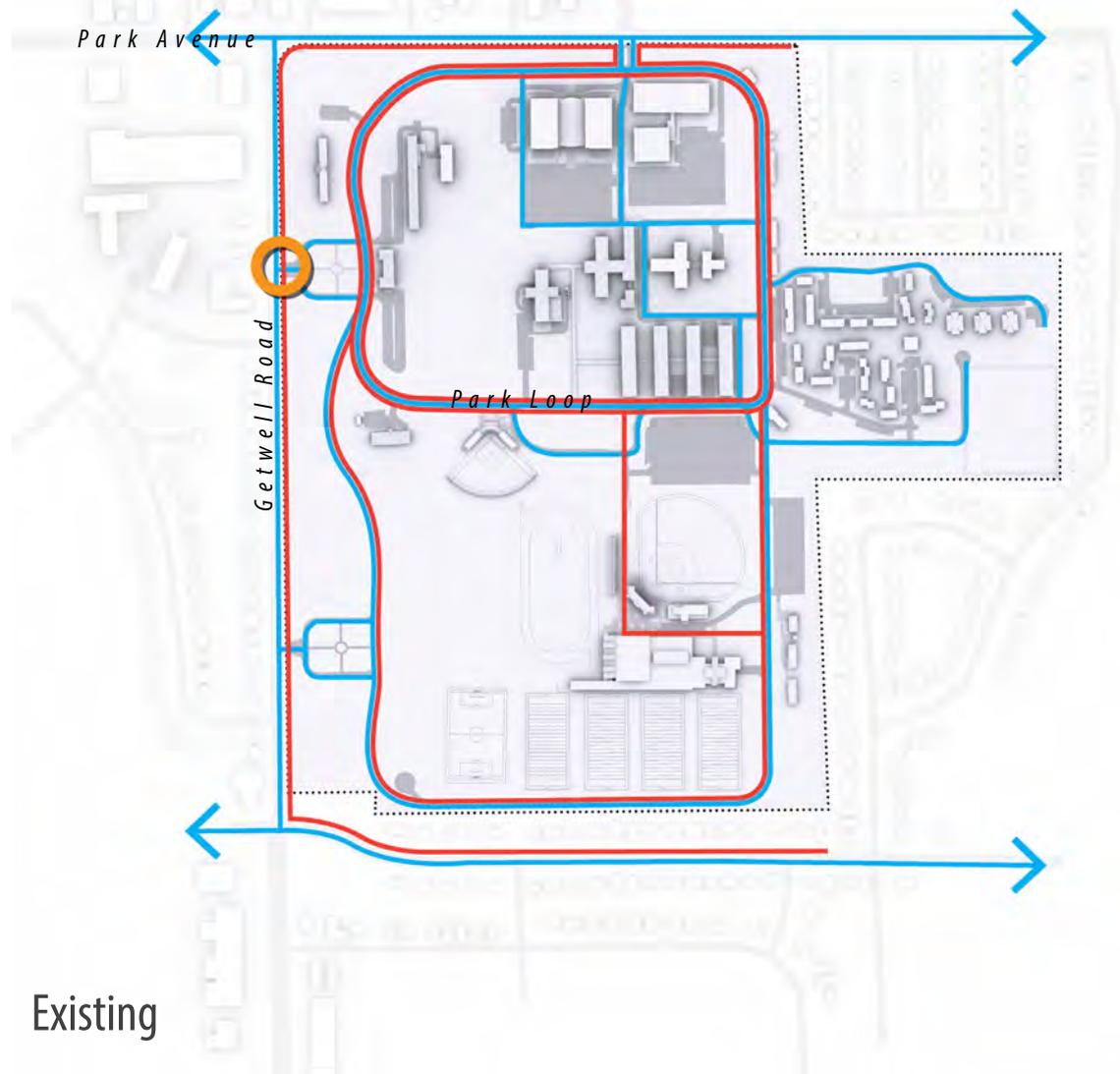
Park Avenue Campus - Parking

 Surface Parking



Park Avenue Campus - Circulation

-  Vehicular
-  Pedestrian
-  Bicycle
-  Primary Gateway



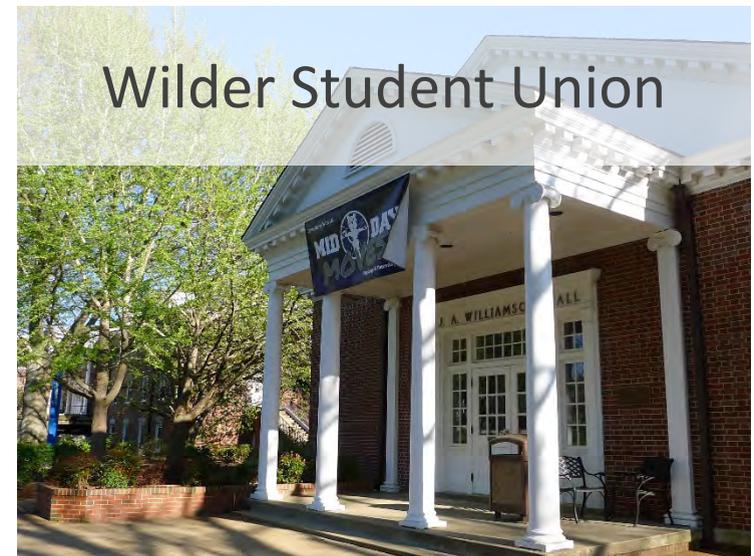
Lambuth Campus



Key Planning Components

Lambuth Campus

Wilder Student Union



Parking



Facility Condition



Open Space



Science Facilities



Accessibility



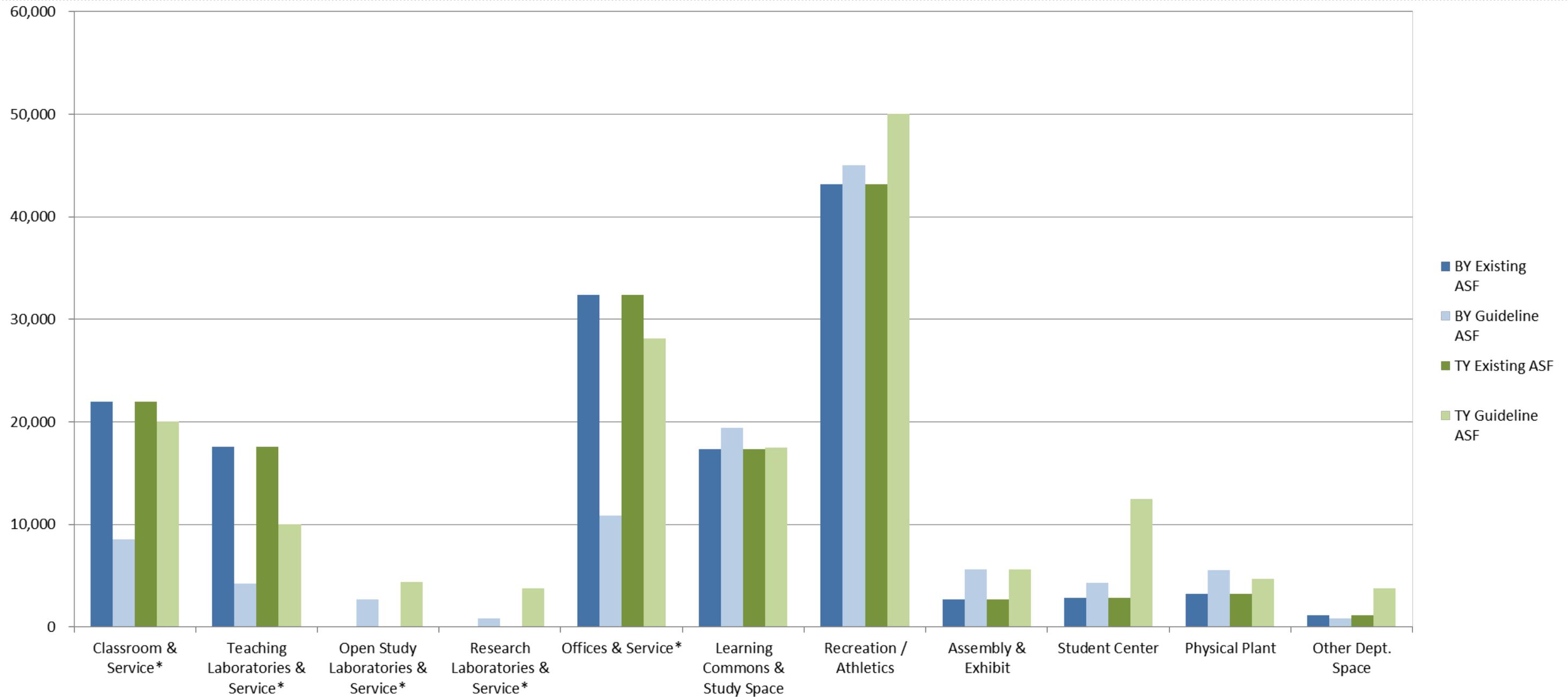
Epworth Hall



Student Housing



Space Planning Metrics – Lambuth Campus



* Indicates THEC Guideline applied to determine current and future space needs

Planning Metrics - Lambuth Campus

	EXISTING CONDITION	TARGET YEAR	
TOTAL ENROLLMENT	548 HEADCOUNT	2,500 HEADCOUNT	
TOTAL SQUARE FOOTAGE	428,732 GSF	501,507 GSF	
TOTAL SQUARE FOOTAGE (E & G)	283,353 GSF	335,853 GSF	
TOTAL SQUARE FOOTAGE (RESEARCH)	0 GSF	6,187 GSF	
TOTAL ON-CAMPUS HOUSING CAPACITY	190 BEDS	300 BEDS	(12% Housed)
TOTAL PARKING	388 SPACES (SURFACE)	1,024 SPACES (SURFACE)	(2.4 to 1 Ratio)
TOTAL OPEN SPACE	1,654,647 SF (70% OF CAMPUS) (306,000 SF of which is Rec/Athletics)	1,748,599 SF (68% OF CAMPUS) (306,000 SF of which is Rec/Athletics)	

Lambuth Campus Alternatives

Two Development Strategies:

A



B



Lambuth Campus (Existing)

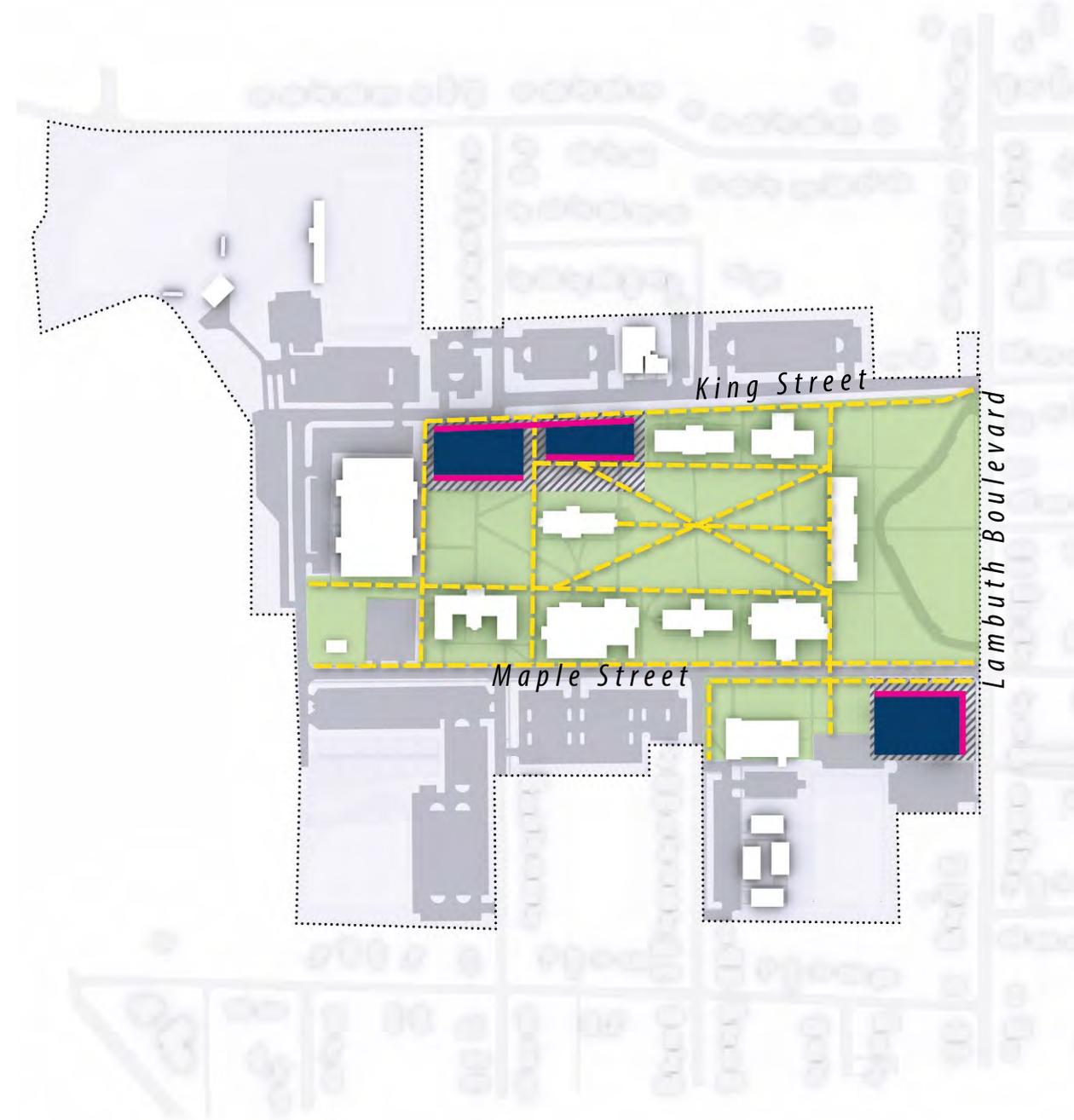
- UM Existing Building
- Campus Green
- Athletic Field
- Memorable Open Space



Lambuth Campus – Framework

Design Principles

- Maintain existing compact design and logical organization of campus through strategic placement of proposed facilities near central quad.
- Preserve and promote walkability of campus by positioning parking at the campus perimeter.
- Strengthen UM’s relationship to the Jackson community through shared planning initiatives.



Lambuth Campus (Proposed)

Design Principles

- Maintain existing compact design and logical organization of campus through strategic placement of proposed facilities near central quad.
- Preserve and promote walkability of campus by positioning parking at the campus perimeter.
- Strengthen UM's relationship to the Jackson community through shared planning initiatives.

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- Campus Green
- Athletic Field
- Memorable Open Space



Lambuth Campus (Existing)

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- Memorable Open Space



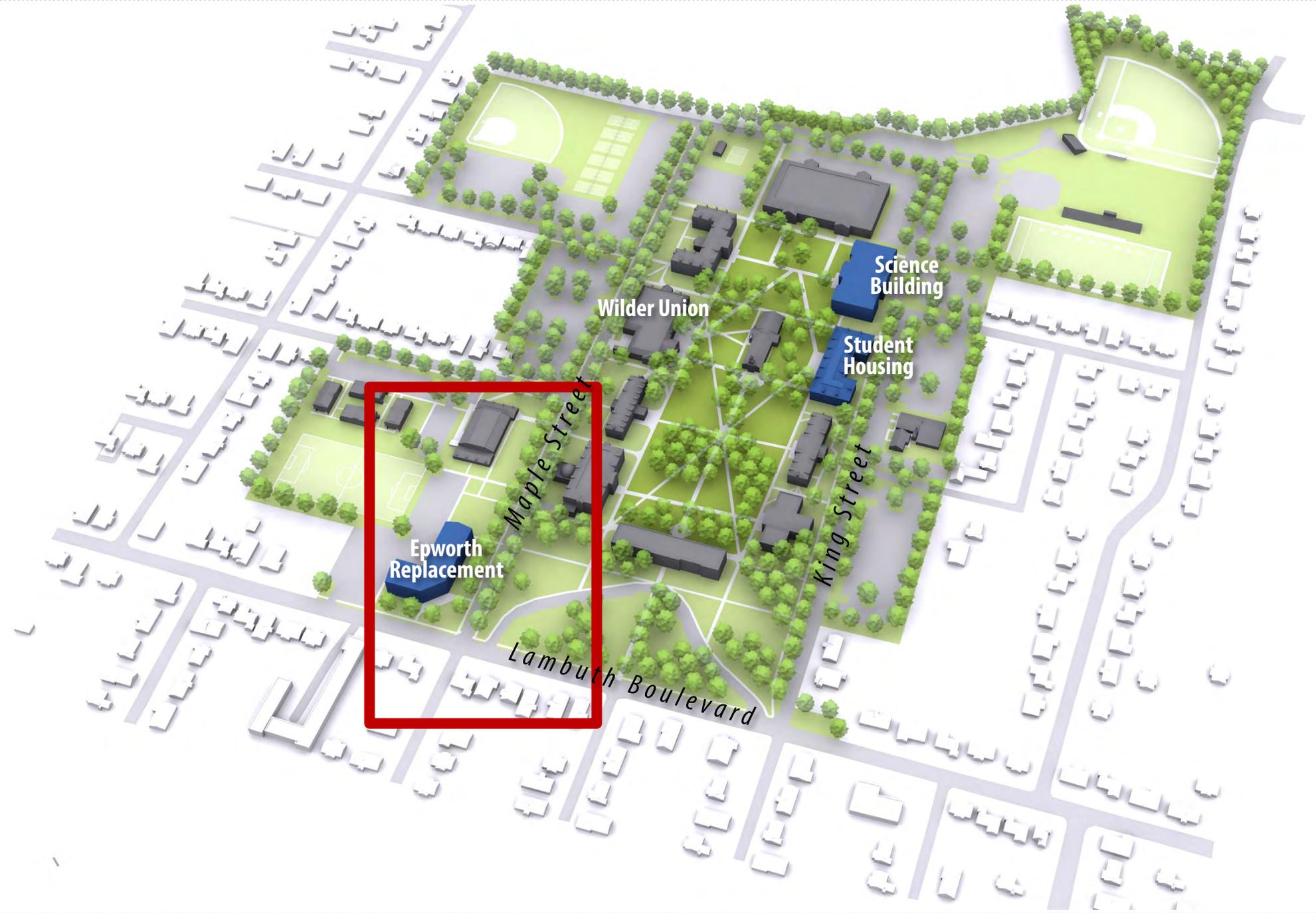
Lambuth Campus (Proposed)

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- UM Proposed Building
- Campus Green
- Athletic Field
- Memorable Open Space



Lambuth Campus (Proposed)

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- UM Proposed Building
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- Athletic Field
- Memorable Open Space



Lambuth Campus – Entry to Campus

1. Administration Building

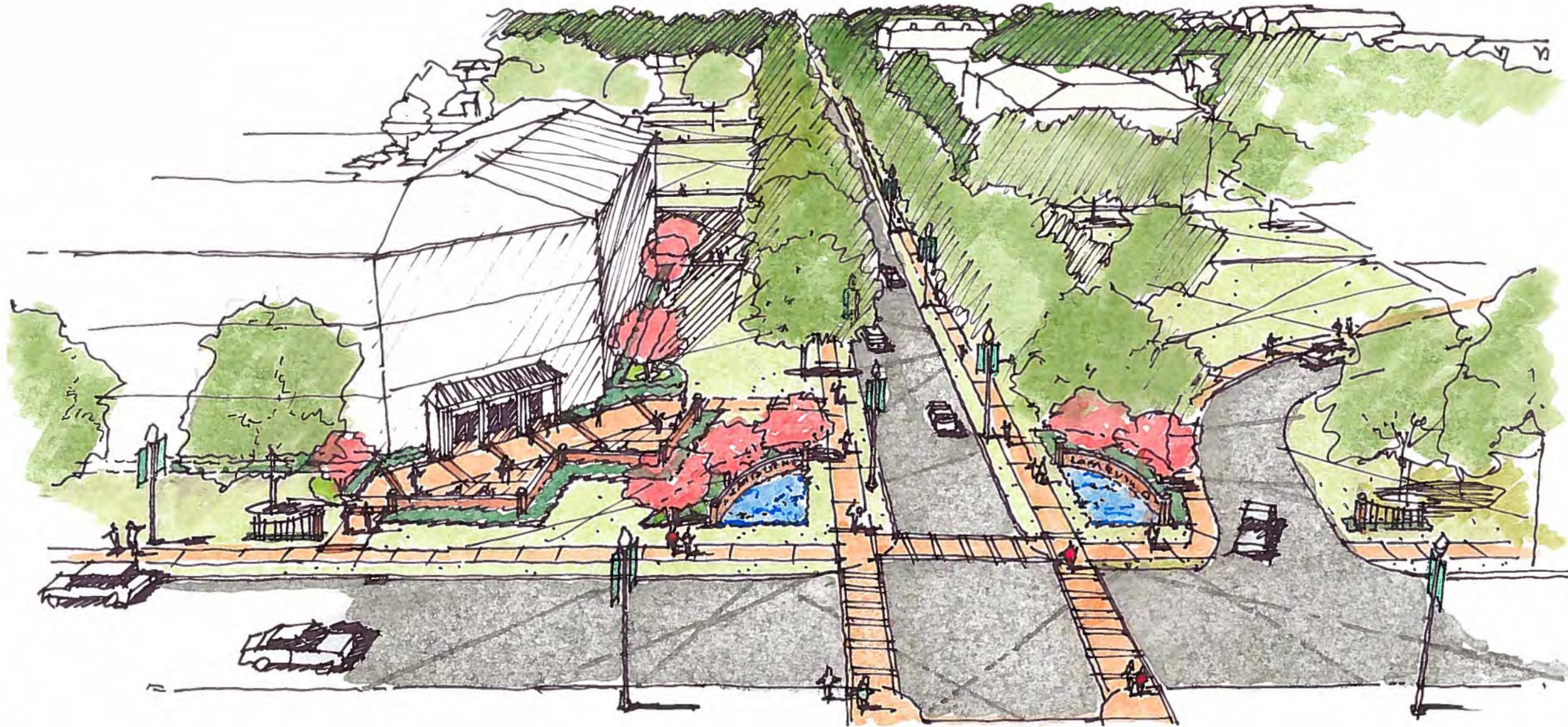
- Activates Lambuth Boulevard
- Open/Inviting Plaza Space

2. Campus Entrance

- Gateway/Sign Walls with Plantings

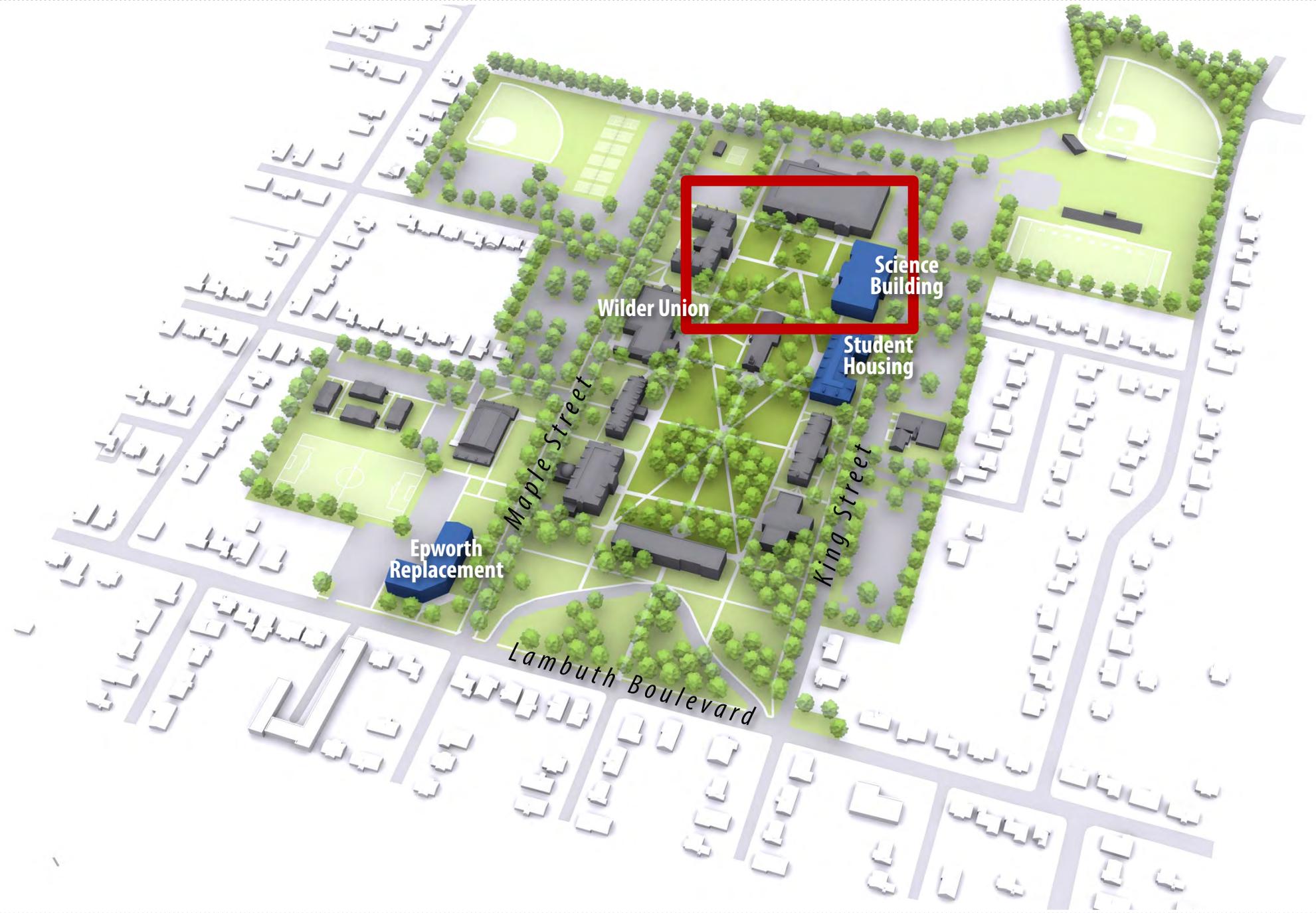
3. Maple Street

- Sidewalks, Vegetated Buffers, Street Lights with Banners and Canopy Trees



Lambuth Campus (Proposed)

- UM Existing Building
- UM Proposed Building
- Campus Green
- Athletic Field
- Memorable Open Space



Lambuth Campus – The Quad

1. Science Building

- Reinforces Quad at Northern Edge

2. Seating

- Off of buildings opening into the quad
- At Pedestrian Walkway Nodes

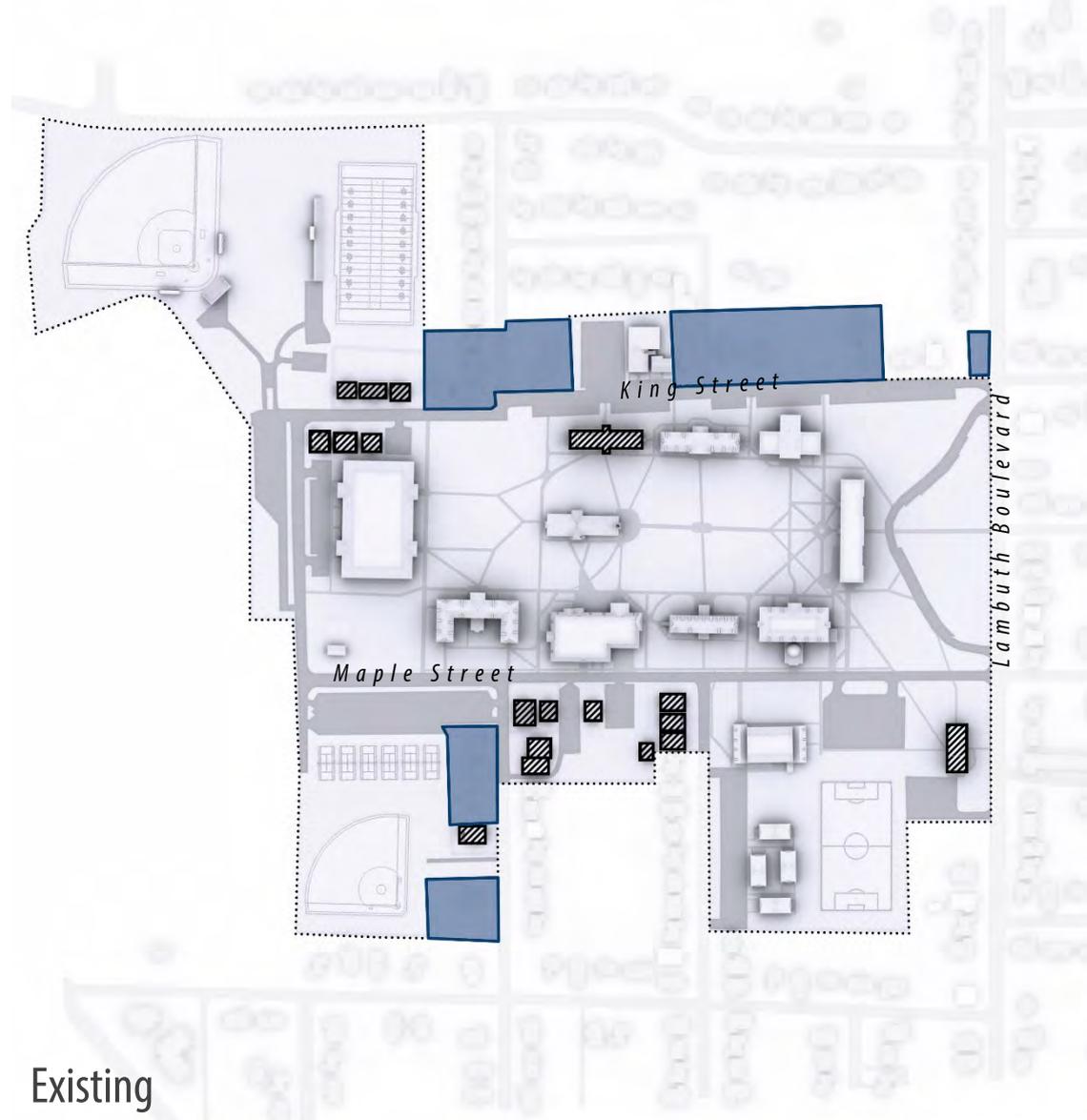
3. Open Space

- Preserve Historic Trees
- Focal Point

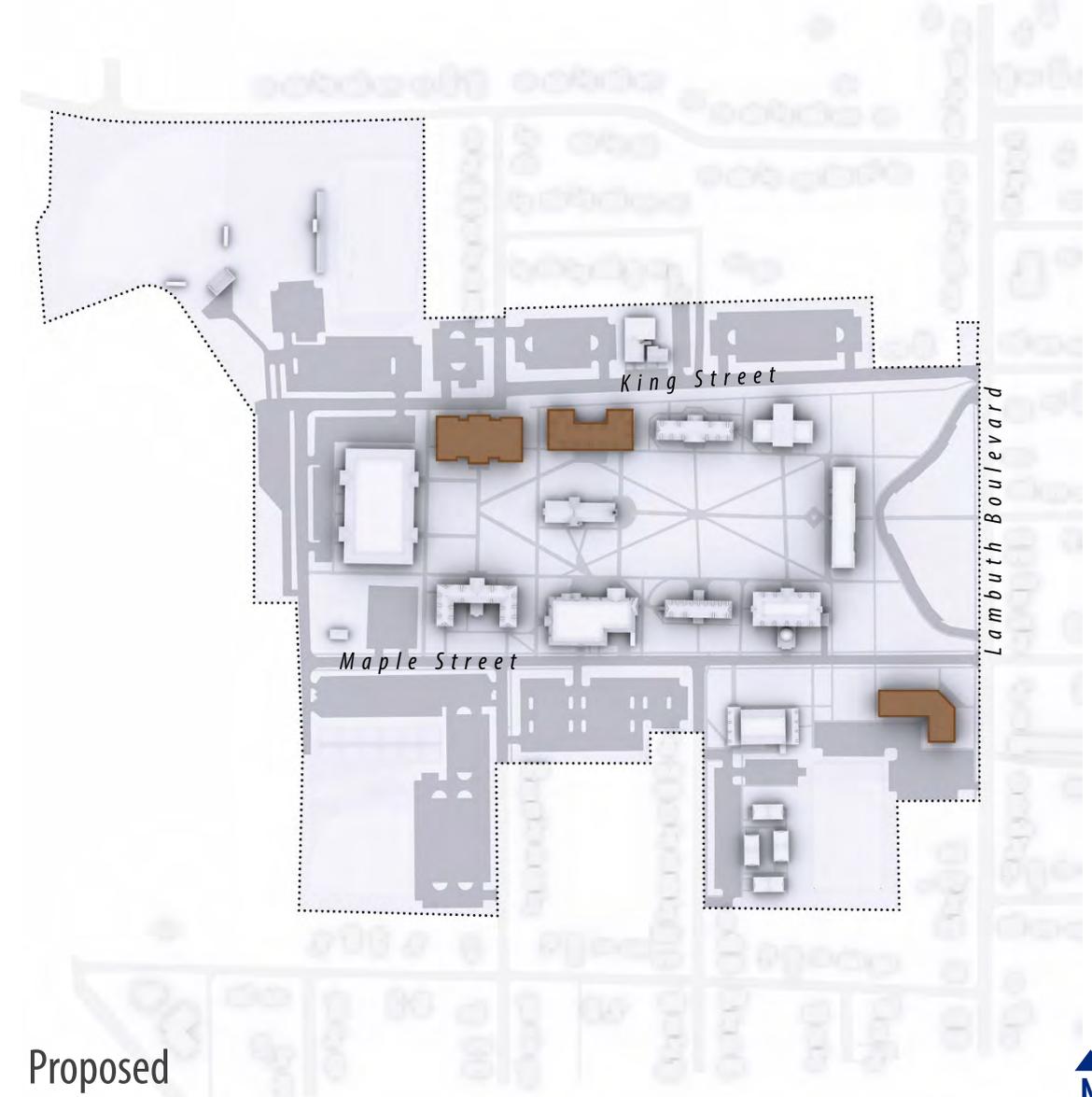


Lambuth Campus – Buildings

- Existing Building
- Building Removal
- Proposed Building
- Area of Acquisition



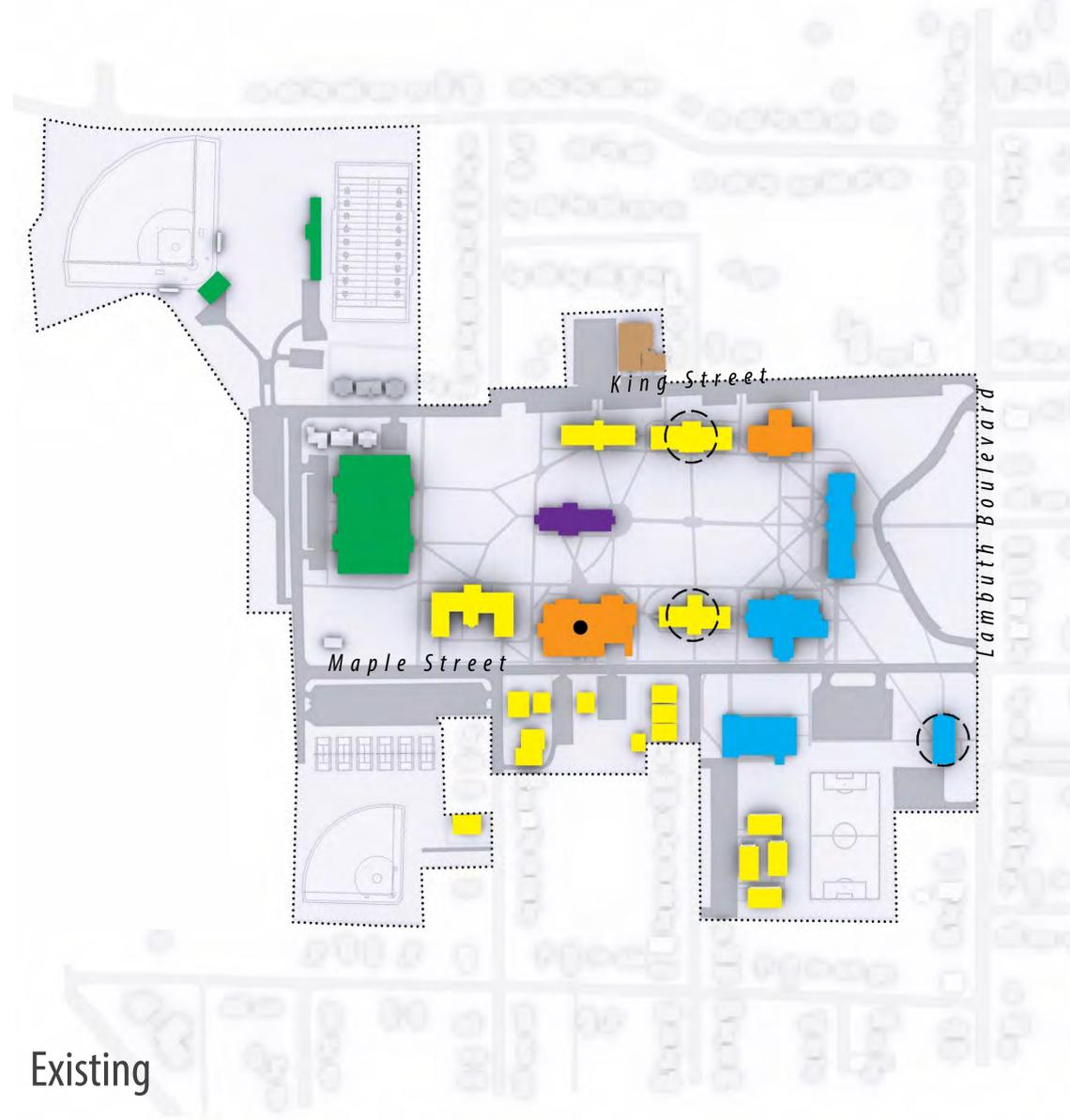
Existing



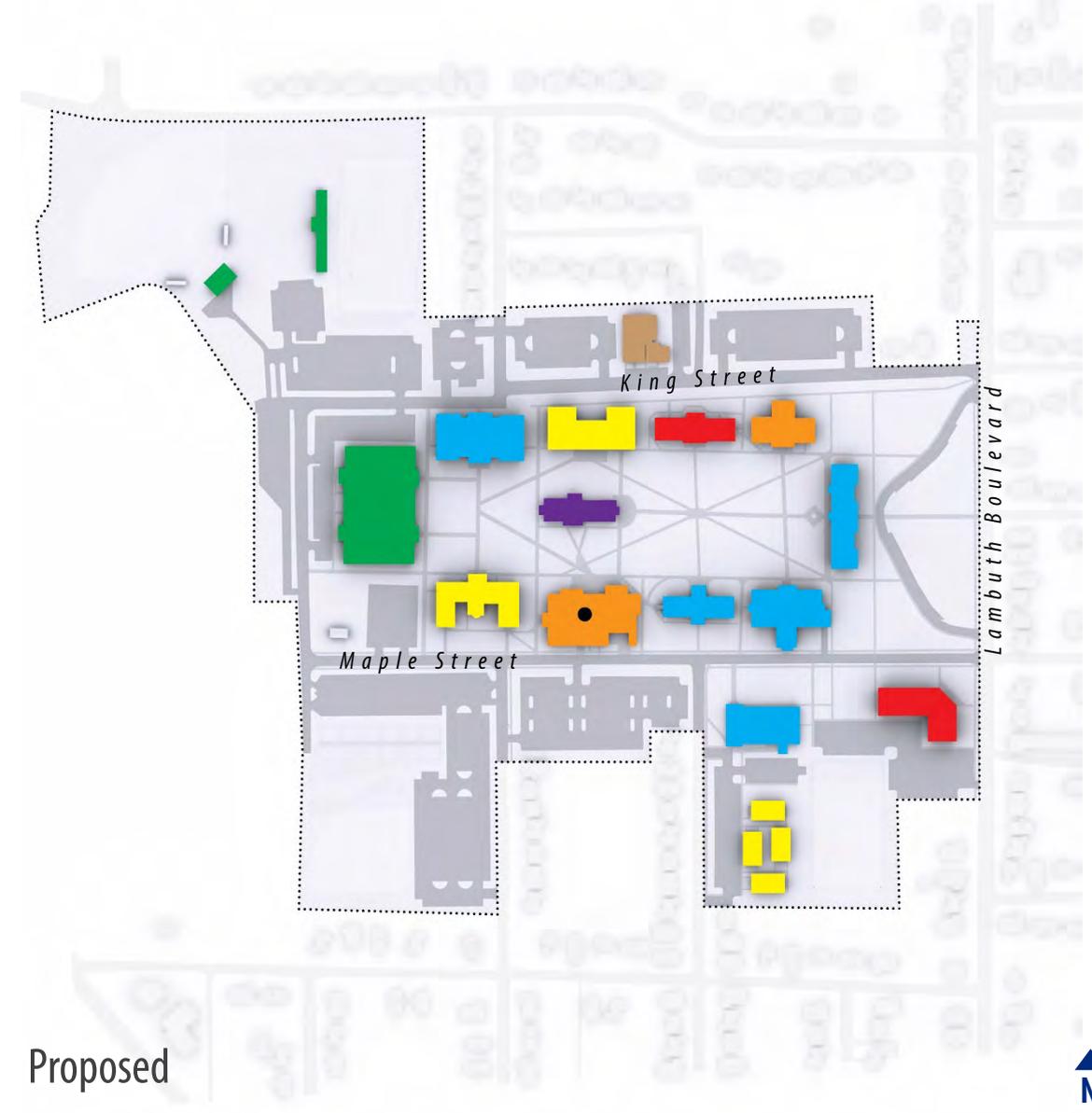
Proposed

Lambuth Campus – Building Use

- Administrative
- Student Service
- Residential
- Athletic / Rec
- Academic
- Chapel
- Support
- Dining
- Offline



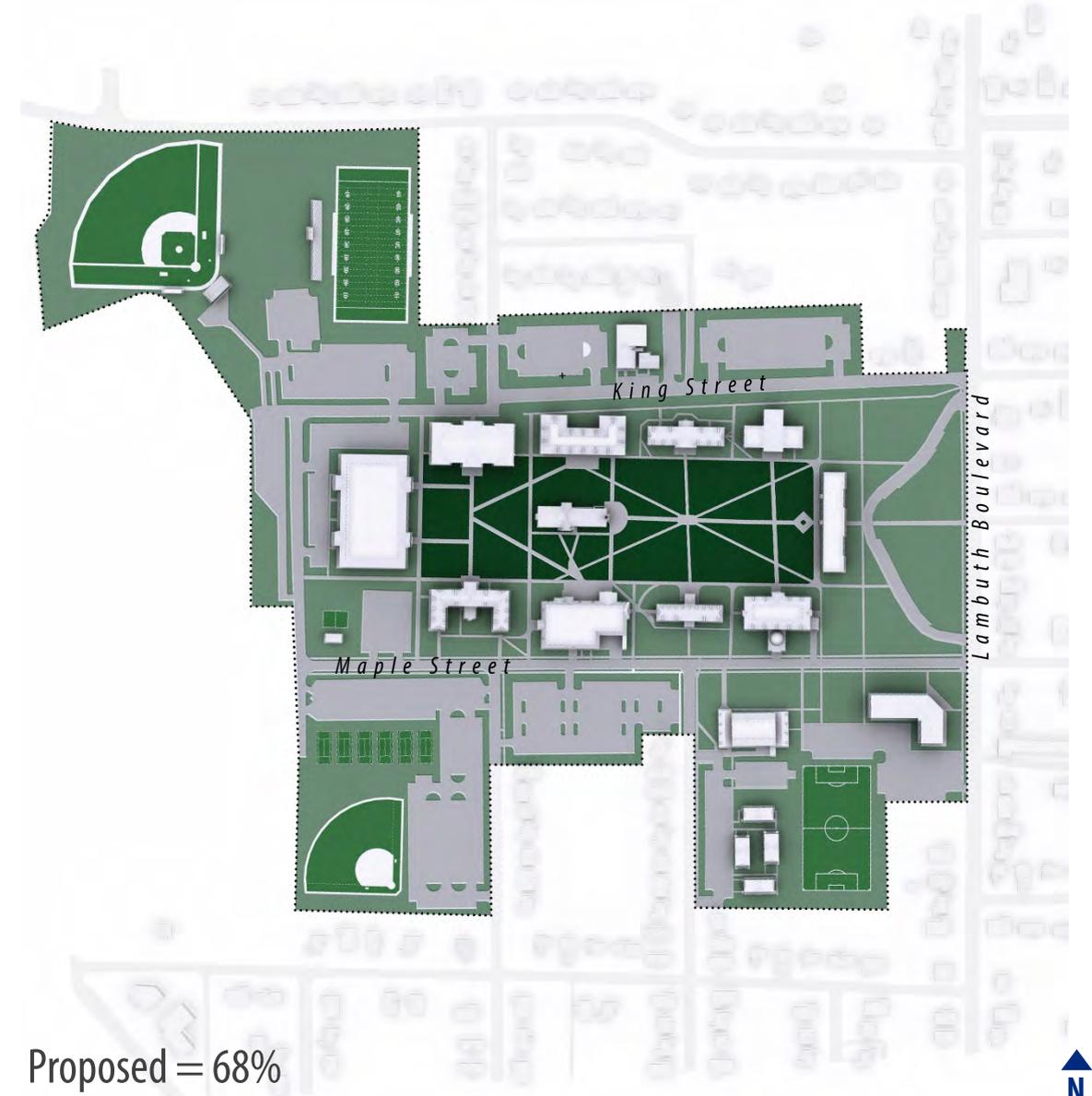
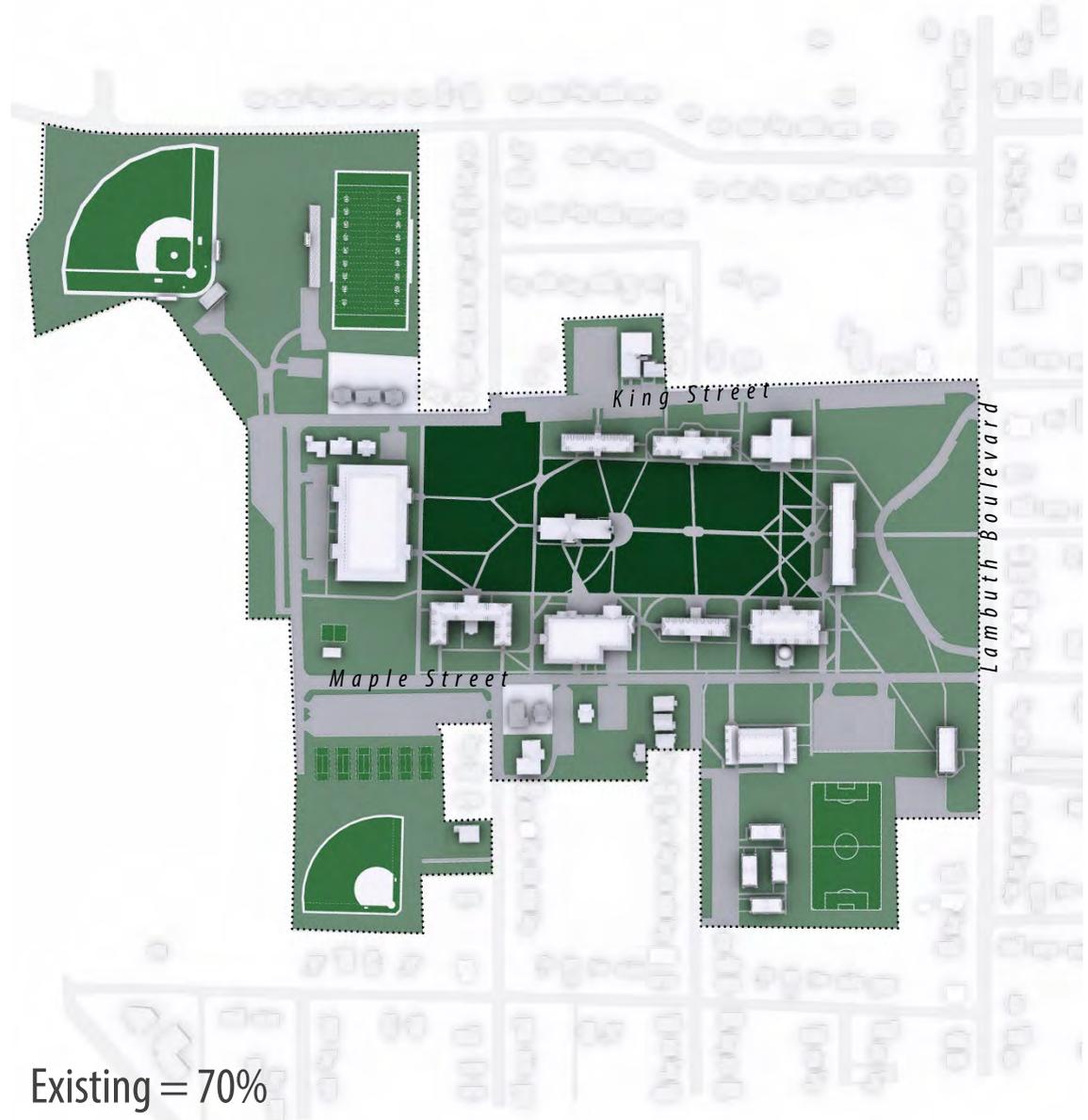
Existing



Proposed

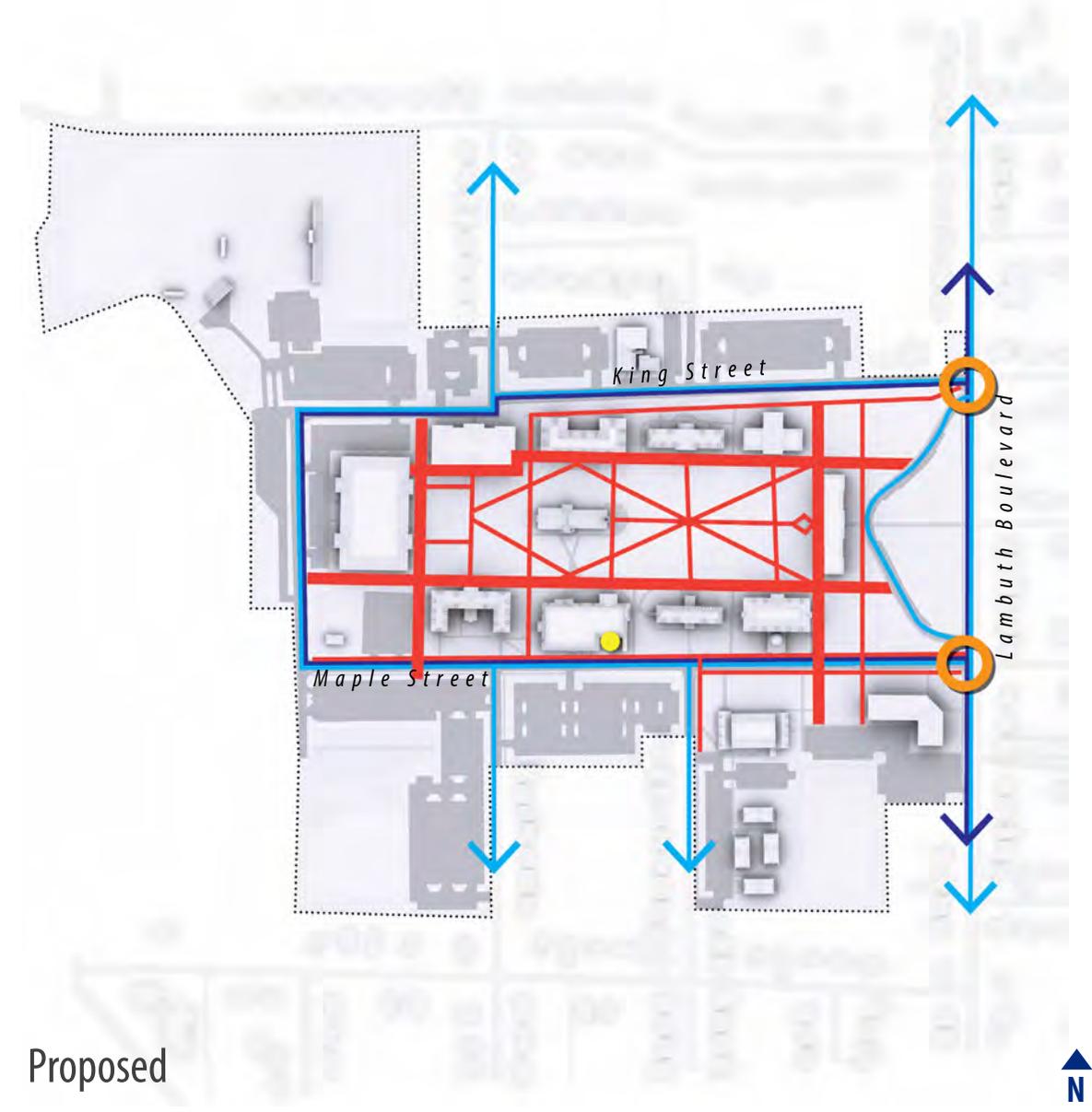
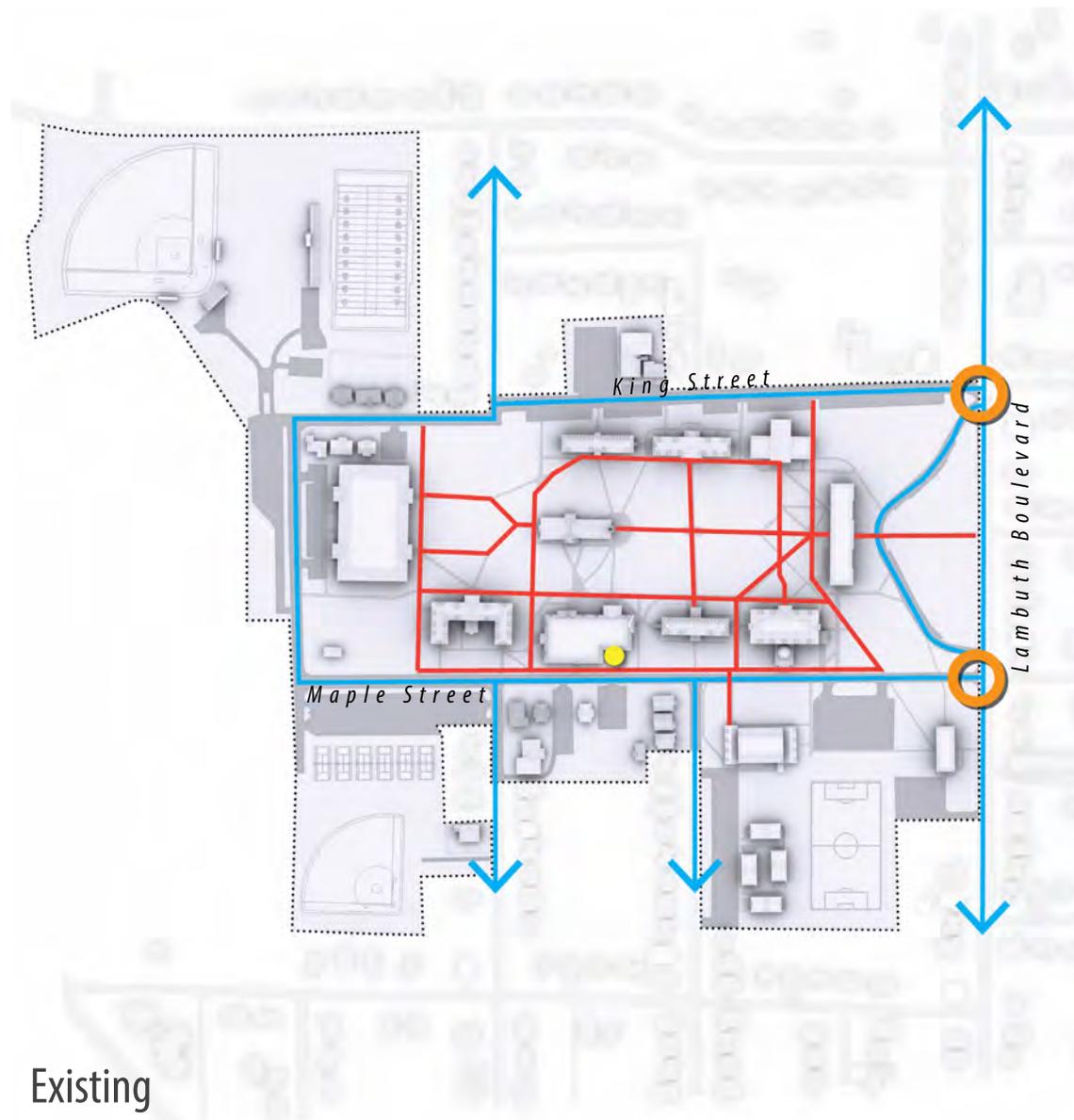
Lambuth Campus – Open Space

- Campus
- Athletic
- Memorable



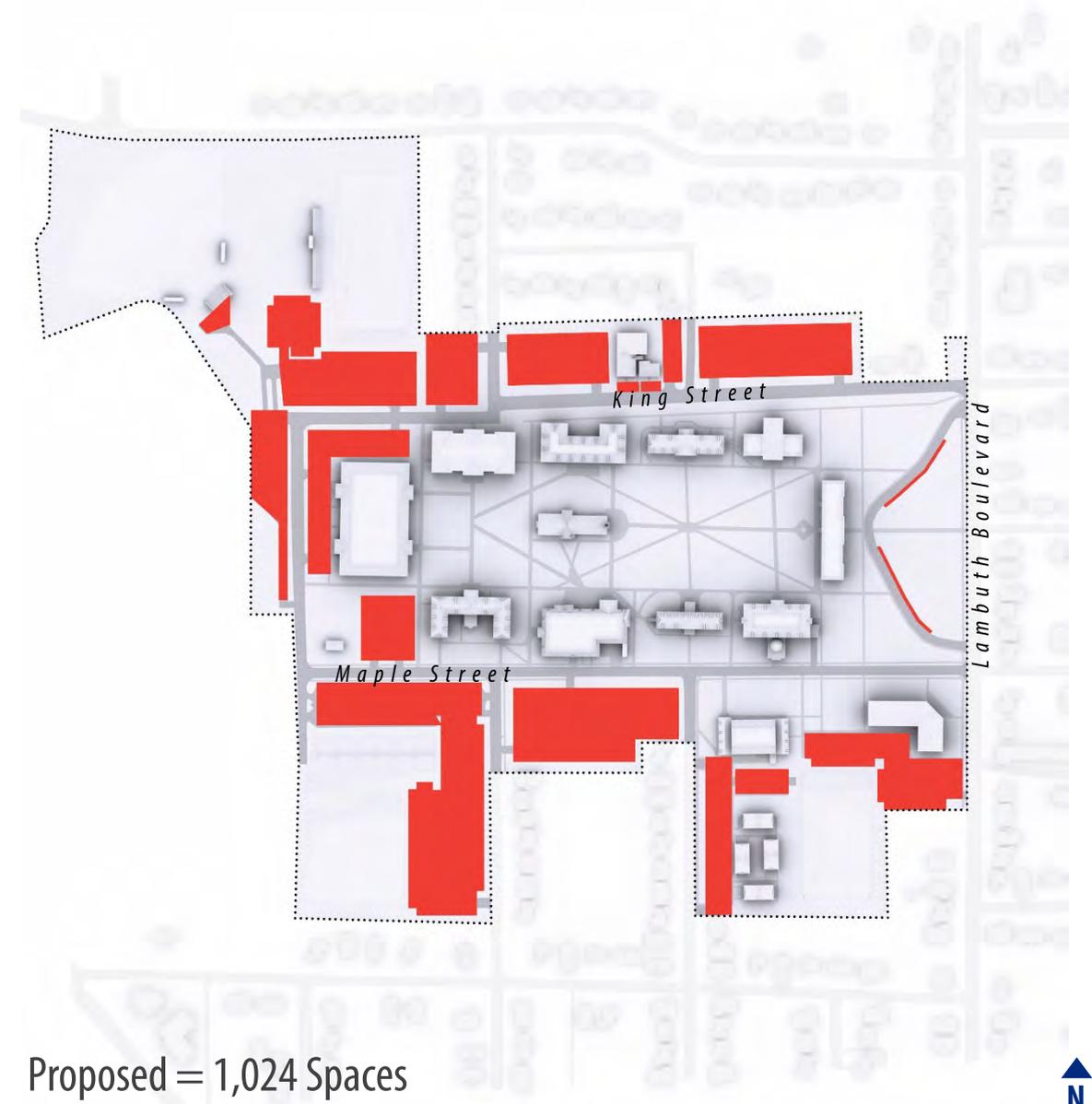
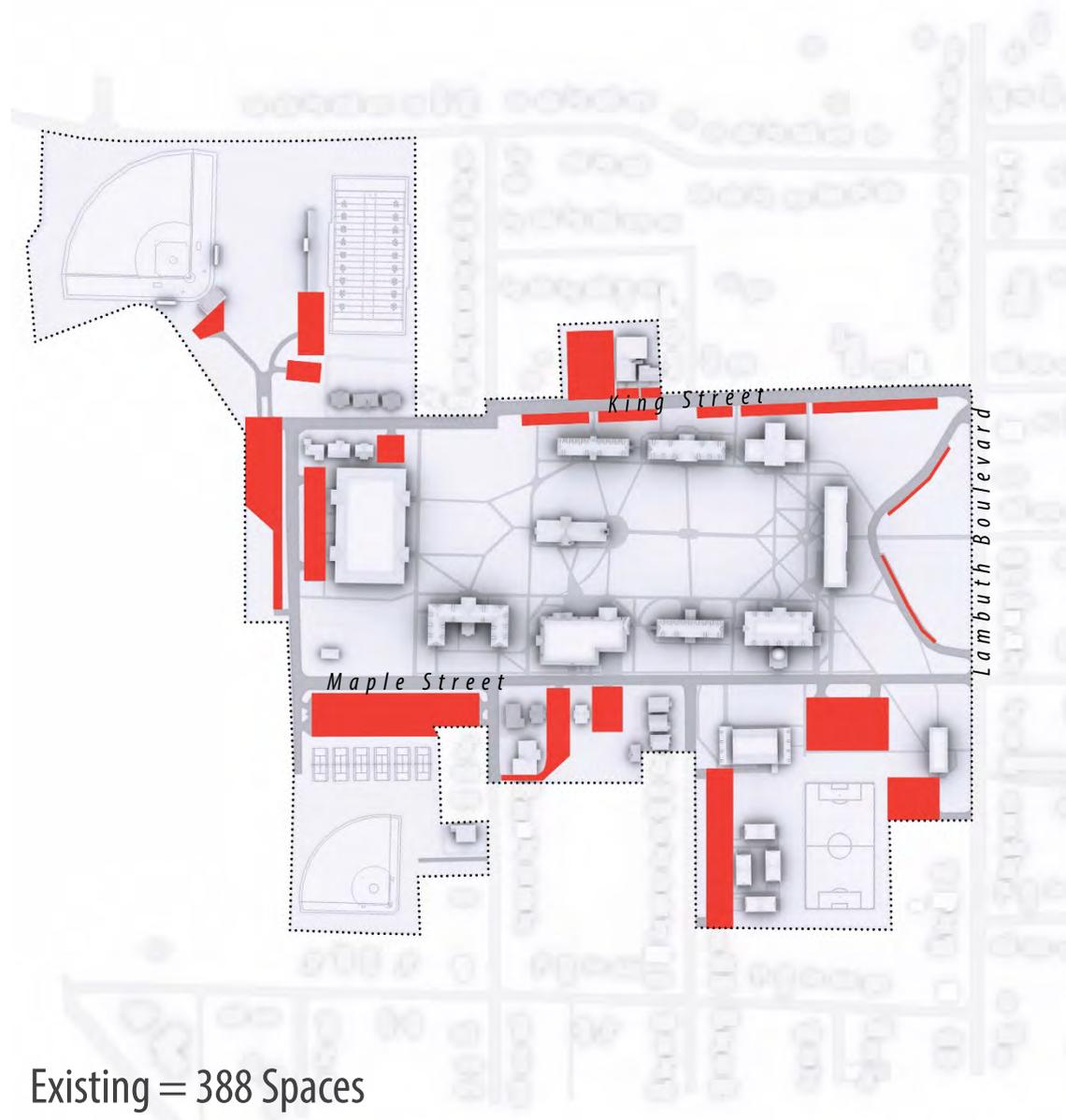
Lambuth Campus - Circulation

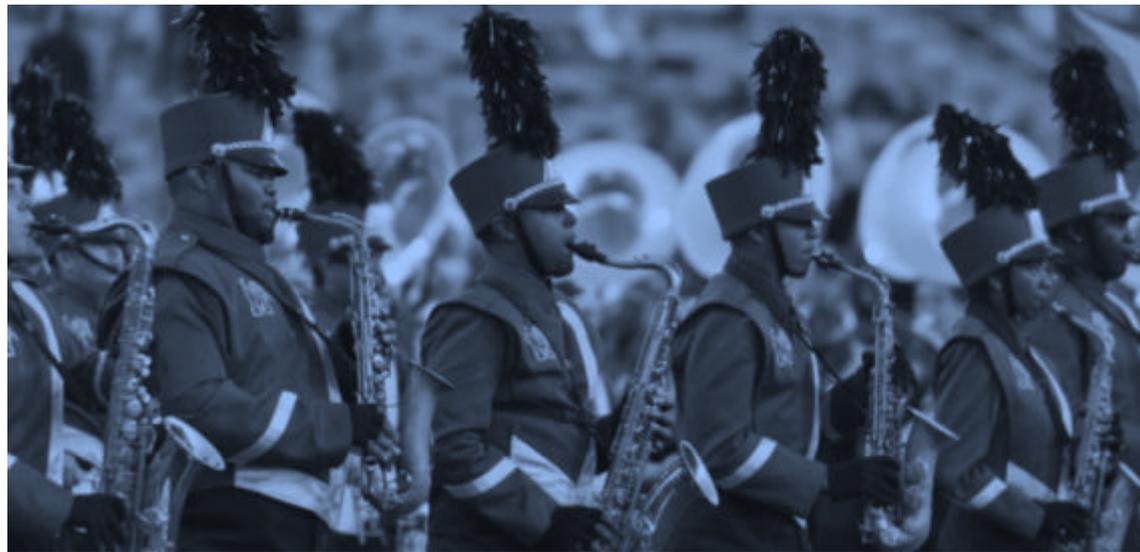
- Vehicular
- Pedestrian
- Bicycle
- Primary Gateway
- Service Location



Lambuth Campus - Parking

 Surface Parking





Realizing the Vision

Implementation is *Already Underway*...



New Student Recreation Center
Enhancing the Student Experience at **Main Campus.**

Image Source: Hastings+Chivetta Architects

Basketball Training Facility
Establishing the Framework at the **Park Avenue Campus.**





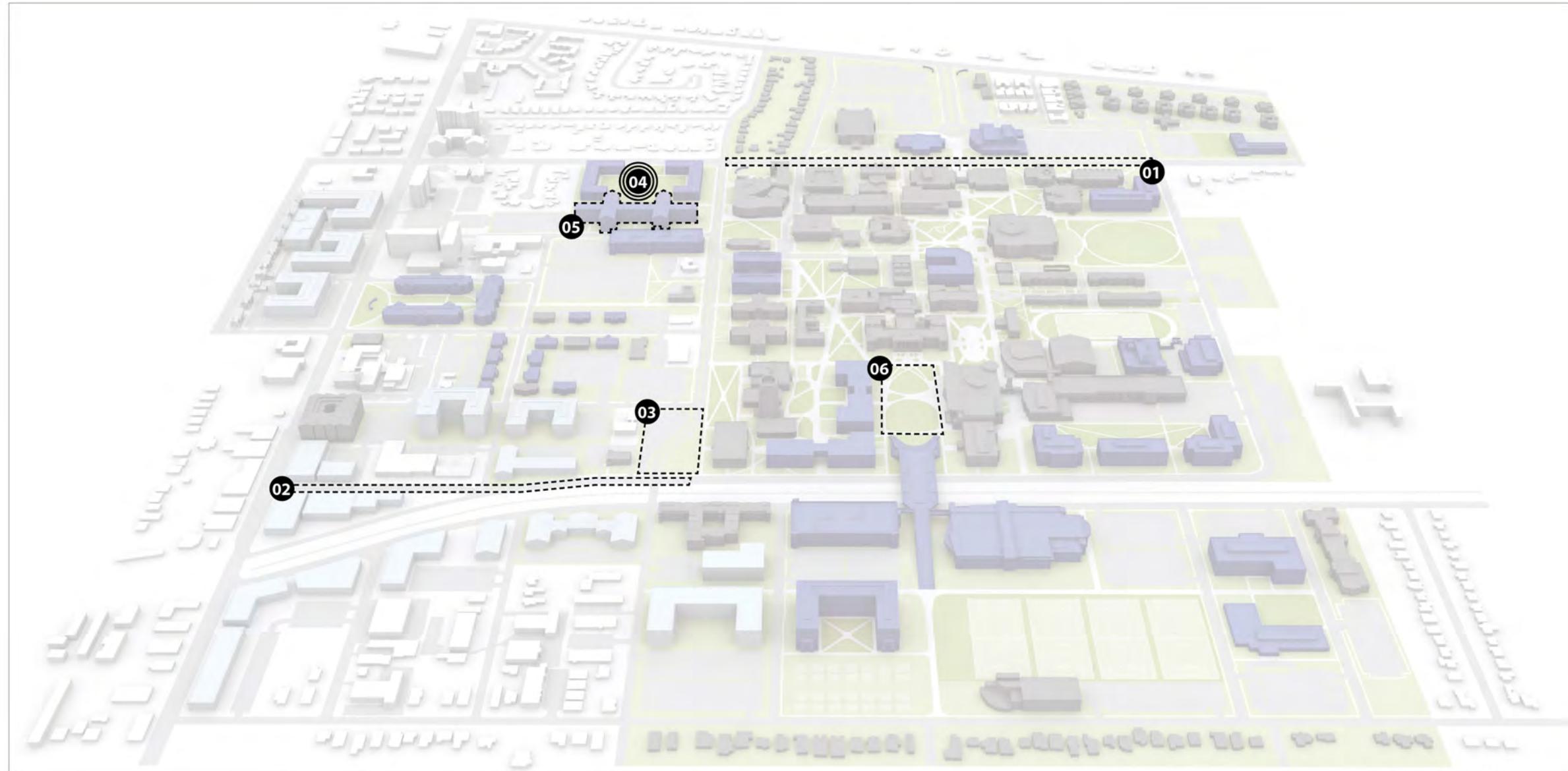
Elevator Modernization
Improving accessibility across the **Lambuth Campus.**

Phasing & Funding Matrix

Projects				Phasing					Estimated Project Cost		Capital Funding Sources					
Campus	Type	Phase	Project Description	Project Size*	PHASE 1: Under Construction	PHASE 2: In Progress (Design)	PHASE 3: Near Term (0-5 Years)	PHASE 4: Mid Term (5-10 Years)	PHASE 5: Long Term (10+ Years)	Unit Cost**	Estimated Total	University	State Appropriations	Auxiliary***	Private Donations	Grants / Other
Main	C	1	Central Avenue Streetscape Enhancements	1,960 LF							\$ 3,335,000.00	X				X
Main	C	1	Walker Avenue Streetscape Enhancements (Phase I)	500 LF							\$ 235,000.00					X
Main	C	1	Patterson Avenue Realignment	400 LF							\$ 2,400,000.00					X
Park Ave	C	1	Goodlett Street Campus Entry	1 LS							\$ 300,000.00	X				
Main	D	1	Richardson Towers	1,028 Beds							\$ -			X		
Main	NC	1	Student Residence Hall (replacement for Richardson Towers)	780 Beds							\$ 54,000,000.00			X		
Park Ave	NC	1	Community Health Facility	164,807 GSF							\$ 60,000,000.00	X	X			
Park Ave	F	1	Health & Sport Science Facility (Defense Audit Bldg)	69,112 GSF							\$ 1,350,000.00	X	X		X	
Main	S	1	Alumni Mall Improvements	85,000 SF							\$ -	X			X	
Lambuth	S	1	Campus Open Space Upgrades (lighting, drainage, and irrigation)	1 LS							\$ -	X			X	
Main	C	2	Walker Avenue Streetscape Enhancements (Phase II)	500 LF							\$ 235,000.00					X
Park Ave	E	2	Indoor Football Practice Facility Expansion	110,000 GSF							\$ 14,000,000.00			X	X	
Main	NC	2	Student Recreation Center	192,500 GSF							\$ 62,000,000.00					
Main	NC	2	Biochemistry and Biology Facility - Phase I	68,500 GSF							\$ 33,700,000.00	X	X			
Main	NC	2	Music Center	106,000 GSF							\$ 40,000,000.00	X	X		X	
Park Ave	NC	2	Basketball Practice Facility	56,680 SF							\$ 25,000,000.00			X	X	
Main	F	2	Parking Garage (near Southern Avenue)	500 Spaces						\$20,000.00	\$ 10,000,000.00			X		
Main	F	2	Zach Curlin Surface Parking Lot Improvements	375 Spaces						\$4,000.00	\$ 1,500,000.00			X		
Main	F	2	Highland Library (Community and Police Services)	7,500 GSF							\$ -	X				X
Lambuth	F	2	Health & Fitness Center	92,342 GSF						\$175.00	\$ 16,153,850.00			X		
Lambuth	F	2	Building Elevators (Library, Student Union, Hyde Hall)	1 LS							\$ -			X		
Main	C	3	Patterson Avenue Streetscape Improvements	2,000 LF						\$400.00	\$ 800,000.00	X				X
Main	C	3	Southern Avenue Streetscape Improvements (Phase I)	1,100 LF						\$400.00	\$ 440,000.00	X				X
Main	C	3	Pedestrian Land Bridge	600 LF						\$30,000.00	\$ 18,000,000.00			X		
Lambuth	D	3	Rental Property (300 Maple Street)	1,400 GSF						\$6.00	\$ 8,400.00	X				
Lambuth	D	3	Rental Property (308 Maple Street)	1,200 GSF						\$6.00	\$ 7,200.00	X				
Lambuth	D	3	Rental Property (310 Maple Street)	1,200 GSF						\$6.00	\$ 7,200.00	X				
Lambuth	D	3	Rental Property (312 Maple Street)	1,400 GSF						\$6.00	\$ 8,400.00	X				
Lambuth	D	3	Rental Property (314 Maple Street)	1,400 GSF						\$6.00	\$ 8,400.00	X				
Lambuth	D	3	Rental Property (337 Fairgrounds)	2,000 GSF						\$6.00	\$ 12,000.00	X				
Lambuth	D	3	Rental Property (339 Fairgrounds)	2,300 GSF						\$6.00	\$ 13,800.00	X				
Lambuth	D	3	Rental Property (540 Burkett)	7,900 GSF						\$6.00	\$ 47,400.00	X				
Lambuth	D	3	Epworth Hall	30,000 GSF						\$6.00	\$ 180,000.00	X				
Main	D	3	Student Recreation & Fitness Center	151,399 GSF						\$12.00	\$ 1,816,788.00			X		
Main	D	3	Mitchell Hall	53,138 GSF						\$12.00	\$ 637,656.00	X				
Main	NC	3	Alumni Center	30,000 GSF						\$350.00	\$ 10,500,000.00				X	
Main	NC	3	Engineering Research Facility / C.E.R.I.	117,000 GSF						\$425.00	\$ 49,725,000.00	X	X			
Main	NC	3	Academic Building (Replacement for Mitchell Hall)	79,250 GSF						\$350.00	\$ 27,737,500.00	X	X			
Park Ave	NC	3	Soccer Support Facility	6,000 GSF						\$300.00	\$ 1,800,000.00			X		
Park Ave	NC	3	Softball Training Facility	7,200 GSF						\$300.00	\$ 2,160,000.00			X		
Lambuth	F	3	Parking Expansion (Phase I)	165 Spaces						\$4,000.00	\$ 660,000.00			X		

Main Campus – Phase 1 | Under Construction

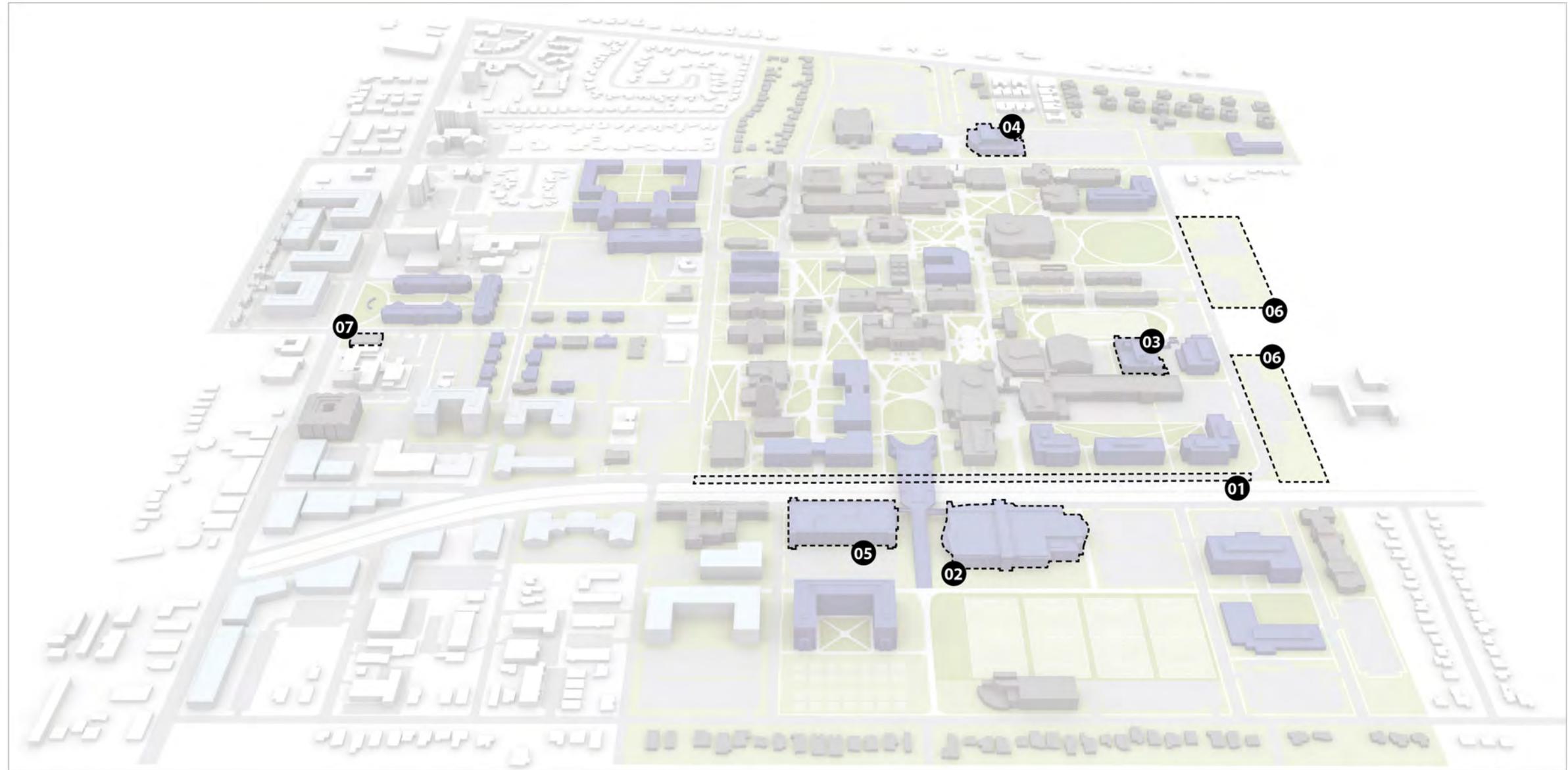
- 01. Central Avenue Streetscape Enhancements
- 02. Walker Avenue Streetscape Enhancements (Phase I)
- 03. Patterson Avenue Realignment
- 04. Richardson Towers - Removal
- 05. Student Residence Hall (Replacement for Richardson Towers)
- 06. Alumni Mall Improvements



04 proposed 04 Removal

Main Campus – Phase 2 | In Progress (Design)

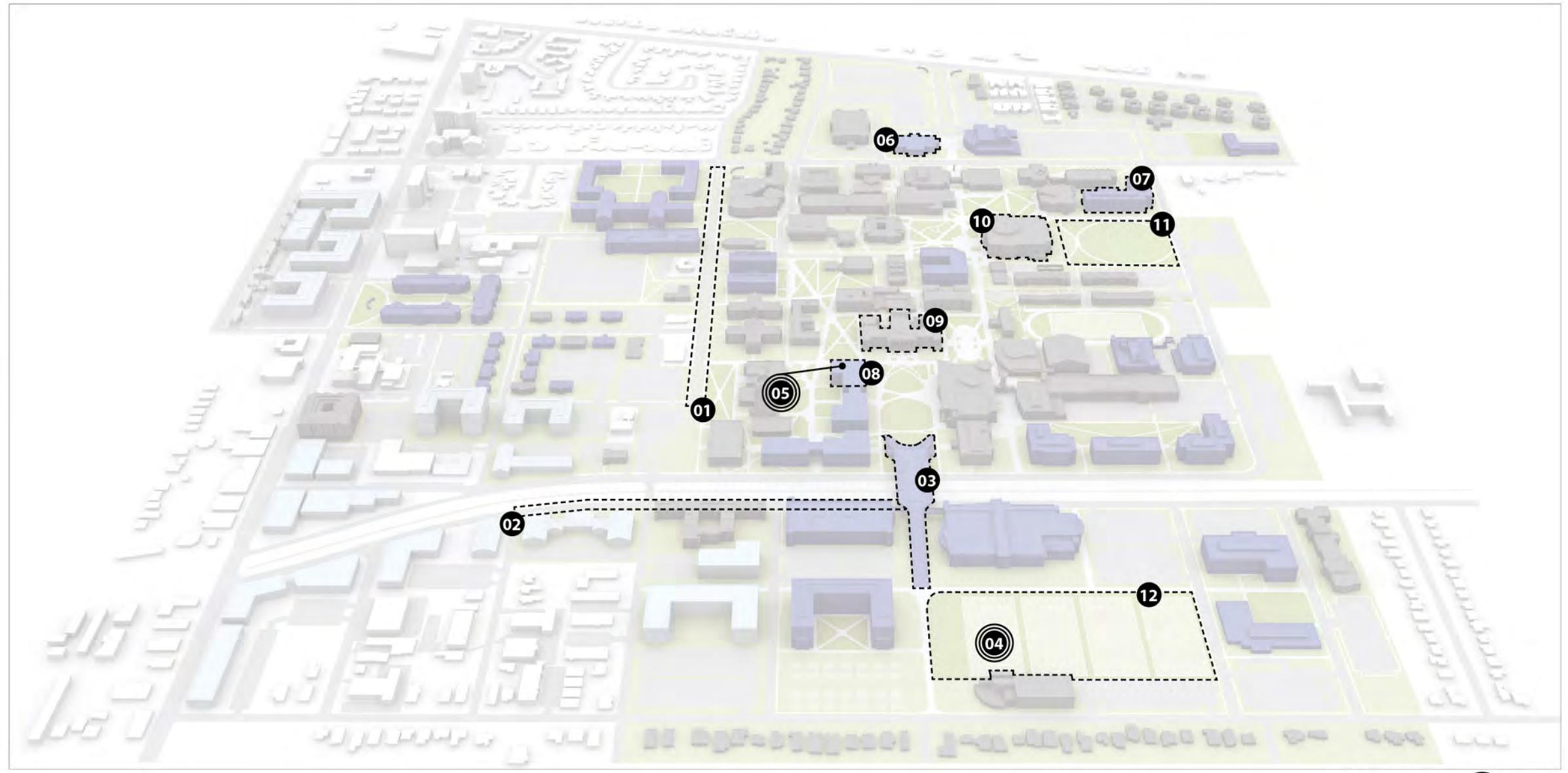
- 01. Walker Avenue Streetscape Enhancements (Phase II)
- 02. Student Recreation Center
- 03. Biochemistry and Biology Facility - Phase I
- 04. Music Center
- 05. Parking Garage (Near Southern Avenue)
- 06. Zach Curlin Surface Parking Lot Improvements
- 07. Highland Library (Community and Police Services)



04 proposed 04 Removal

Main Campus – Phase 3 | Near Term (0 - 5 Years)

- 01. Patterson Avenue Streetscape Improvements
- 02. Southern Avenue Streetscape Improvements (Phase I)
- 03. Pedestrian Land Bridge
- 04. Student Recreation & Fitness Center - Removal
- 05. Mitchell Hall - Removal
- 06. Alumni Center
- 07. Engineering Research Facility / C.E.R.I.
- 08. Academic Building (Replacement for Mitchell Hall)
- 09. Administration Building (1st Floor and Auditorium)
- 10. Ned R. McWherter Library (1st Floor Learning Commons)
- 11. Ellipse Open Space Improvements
- 12. Recreation Fields



04 proposed 04 Removal

Main Campus – Phase 4 | Mid Term (5 - 10 Years)

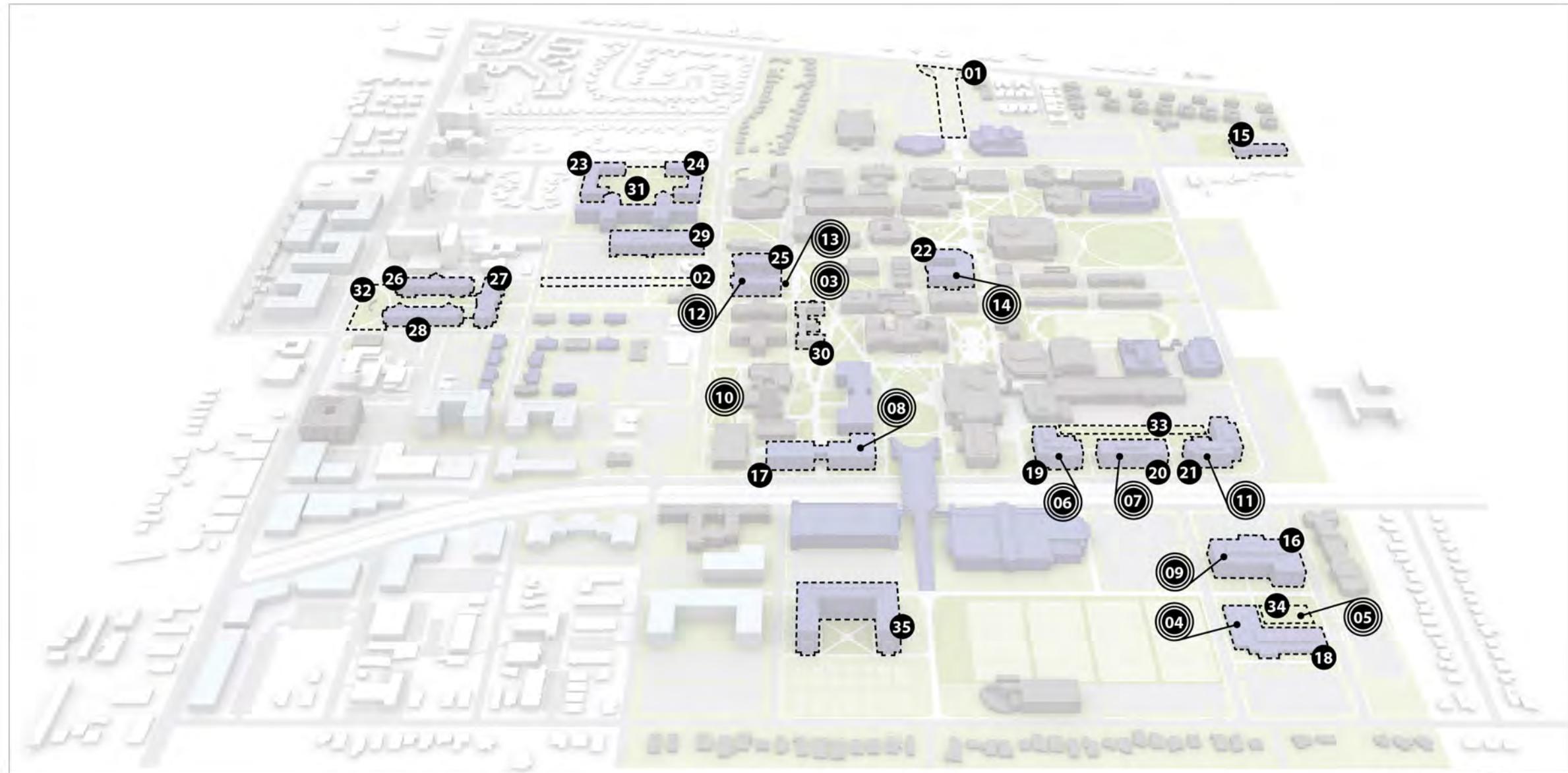
- 01. Desoto Avenue Closure and Pedestrian Conversion
- 02. Alumni Avenue Closure and Pedestrian Conversion
- 03. Highland Road Campus Entry
- 04. Southern Avenue Streetscape Improvements (Phase II)
- 05. Mynders Avenue Streetscape Improvements
- 06. Alumni Center - Removal
- 07. Clement Hall - Removal
- 08. Elma Roane Fieldhouse (Academic Wing) - Removal
- 09. Academic Building (Replacement for Clement Hall)
- 10. Biochemistry and Biology Facility - Phase II
- 11. Plaza near Mynders Hall and Jones Dining
- 12. University Center Plaza Enhancements



04 proposed 04 Removal

Main Campus – Phase 5 | Long Term (10 Years and Beyond)

- 01. Poplar Avenue Campus Entry
- 02. Watagua Avenue Closure and Pedestrian Conversion
- 03. Art Building - Removal
- 04. Newport Hall - Removal
- 05. Billy Mac Jones Building - Removal
- 06. Life Sciences Building - Removal
- 07. Ball Hall - Removal
- 08. Ellington Hall - Removal
- 09. South Hall - Removal
- 10. Johnson Hall - Removal
- 11. Campus School - Removal
- 12. Nellie Angel Smith Hall - Removal
- 13. Rawls Hall - Removal
- 14. Ray L. Herzog Building - Removal
- 15. Physical Plant
- 16. College of Education Building
- 17. Academic Building (Replacement for Ellington Hall)
- 18. Campus School
- 19. STEM Buildings - Phase I (Replacement for Life Sciences)
- 20. STEM Buildings - Phase II
- 21. STEM Buildings - Phase III
- 22. Academic Building (Replacement for Herzog Building)
- 23. Student Residence Hall - West (Near Central Avenue Quad)
- 24. Student Residence Hall - East (Near Central Avenue Quad)
- 25. Student Residence Hall (Near Live-Learn Hall)
- 26. Mixed-Use Building A (Near Highland Avenue)
- 27. Mixed-Use Building B (Near Highland Avenue)
- 28. Mixed-Use Building C (Near Highland Avenue)
- 29. Parking Structure (Near Patterson Avenue)
- 30. Mynders Hall (Renovate for student housing)
- 31. Central Avenue Quadrangle (Near Student Housing)
- 32. Highland Avenue Green
- 33. STEM Quadrangle
- 34. Playground at Campus School
- 35. New Student Housing (Private Partnership)



04 proposed 04 Removal

Park Avenue Campus – Phase 1 | Under Construction

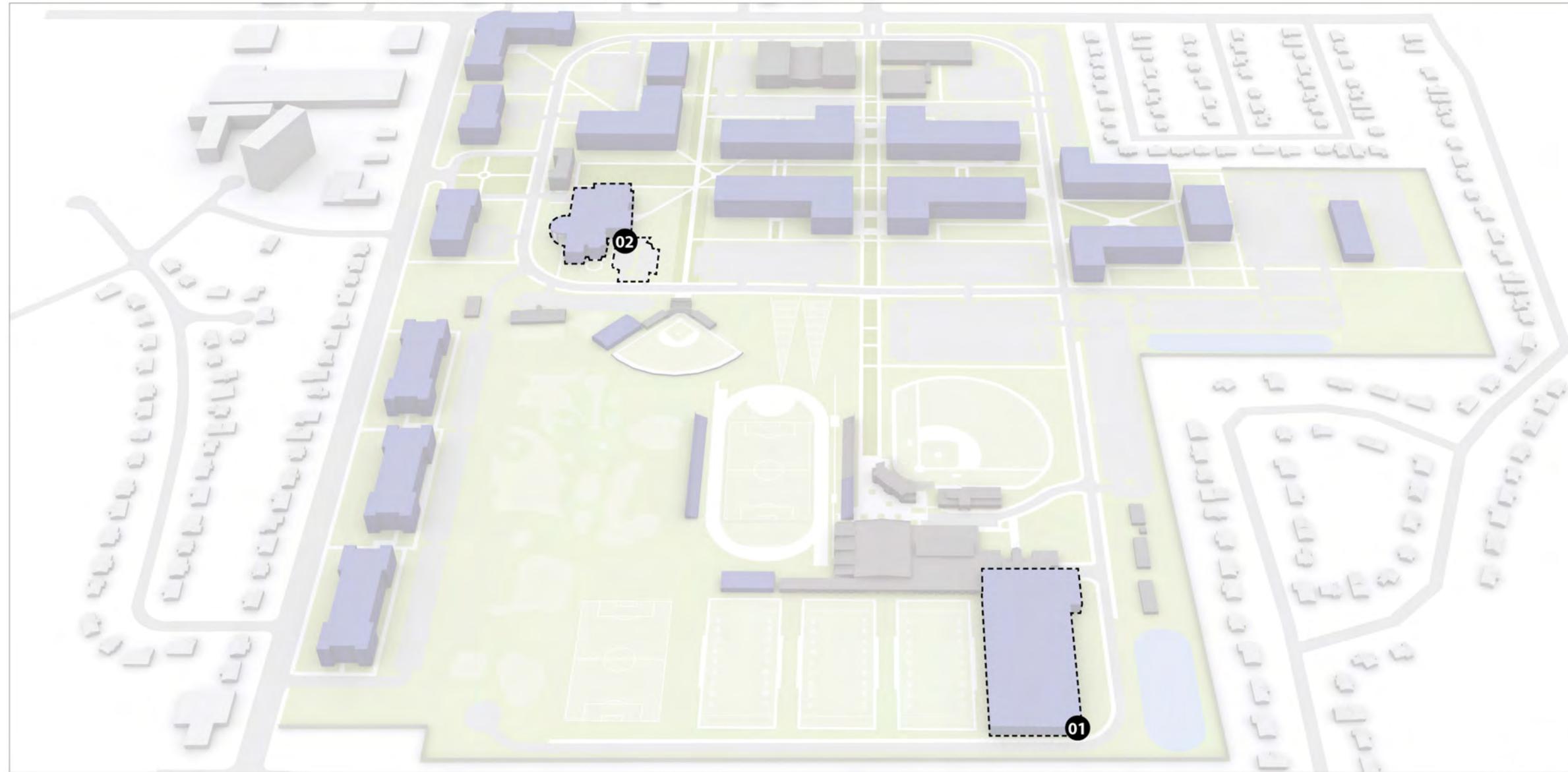
- 01. Goodlett Street Campus Entry
- 02. Community Health Facility and Parking
- 03. Health & Sport Science Facility (Defense Audit Bldg)



04 proposed 04 Removal

Park Avenue Campus – Phase 2 | In Progress (Design)

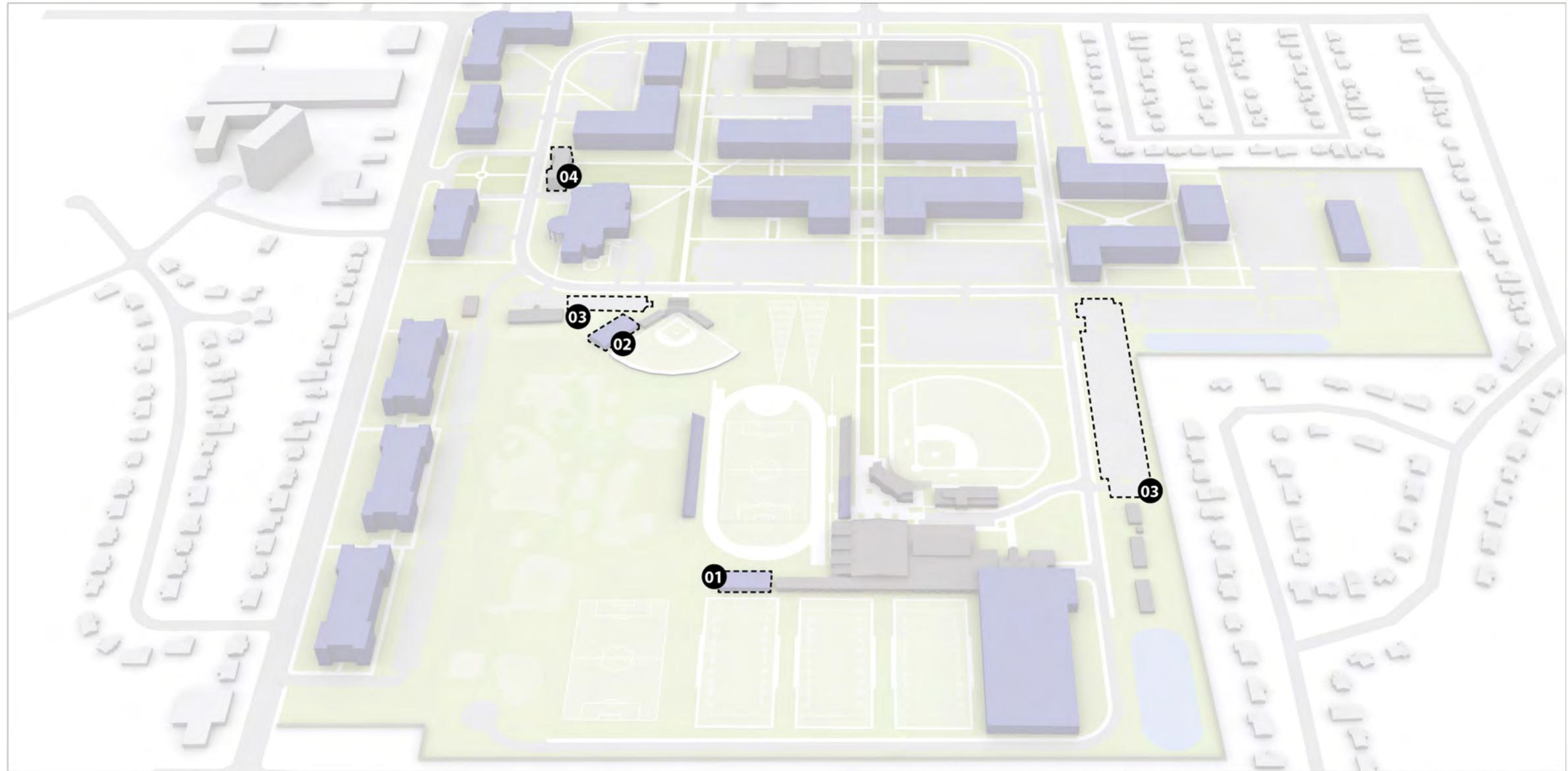
- 01. Indoor Football Practice Facility Expansion
- 02. Basketball Training Facility and Parking



04 proposed 04 Removal

Park Avenue Campus – Phase 3 | Near Term (0 - 5 Years)

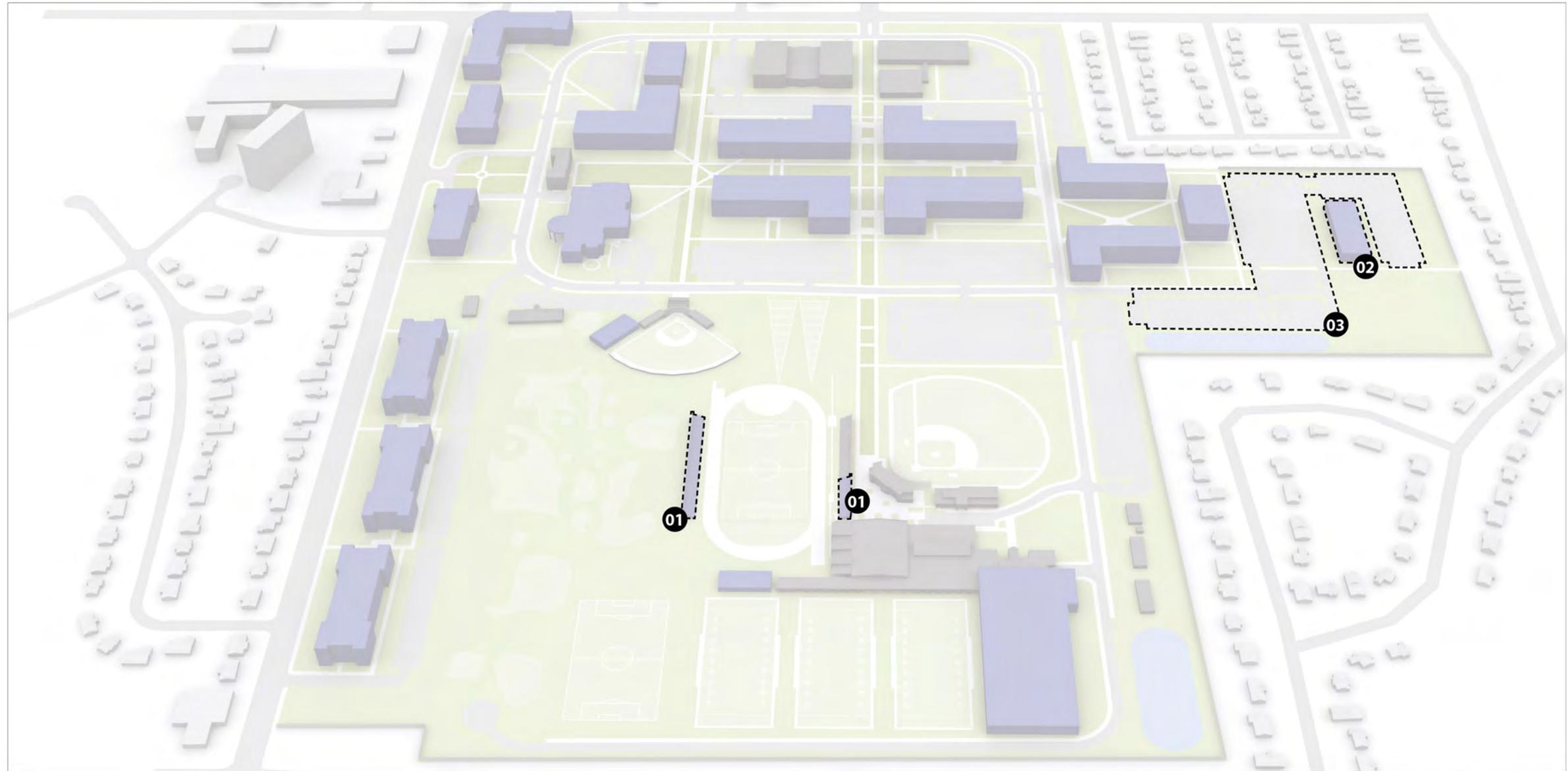
- 01. Soccer Support Facility
- 02. Softball Training Facility
- 03. Parking Expansion (Phase I)
- 04. Building #1 - Keep Tennessee Beautiful



04 proposed 04 Removal

Park Avenue Campus – Phase 4 | Mid Term (5 - 10 Years)

- 01. Track & Field Stands
- 02. Physical Plant
- 03. Parking Expansion (Phase II)

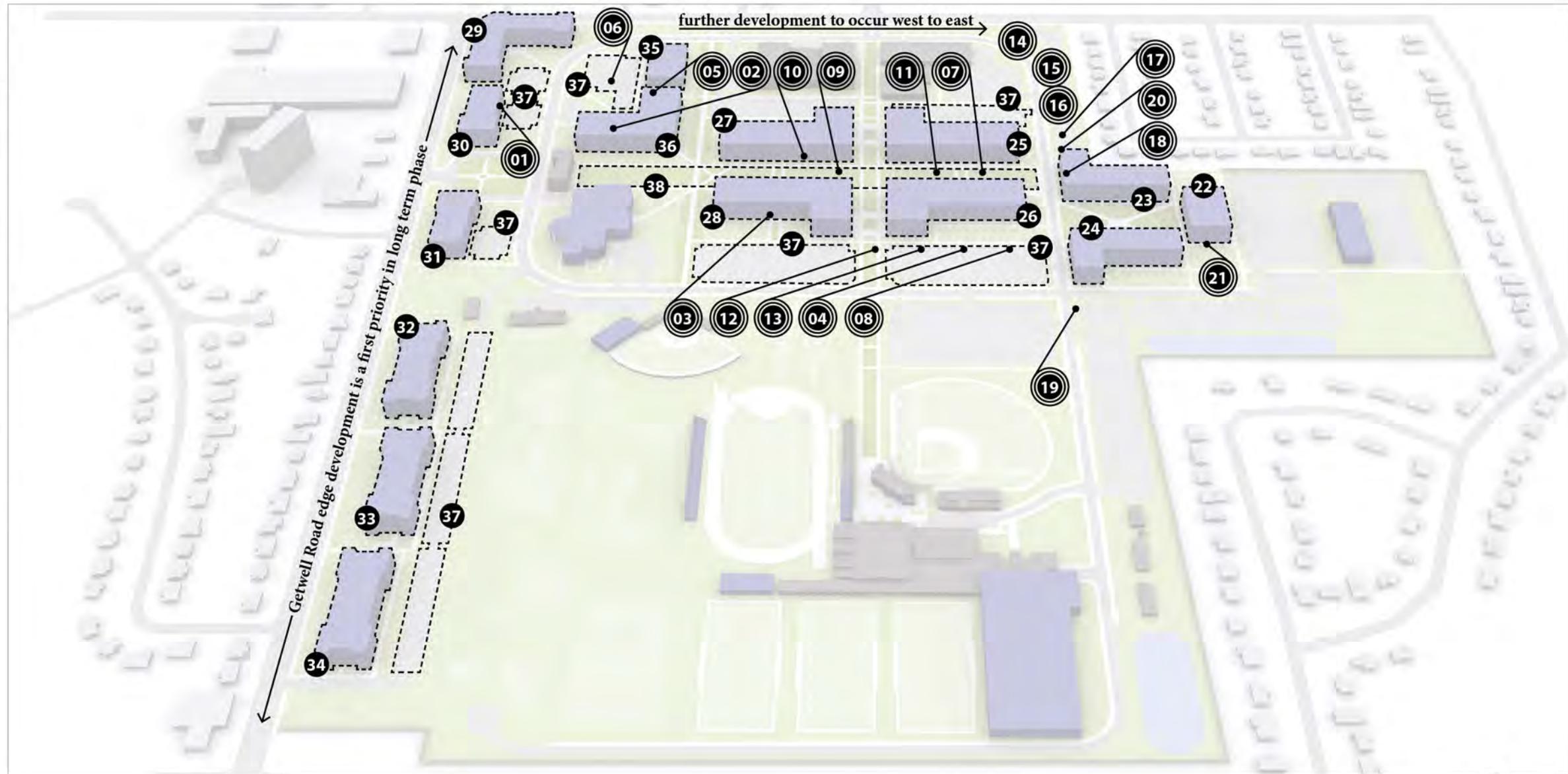


04 proposed 04 Removal

Park Avenue Campus – Phase 5 | Long Term (10 Years and Beyond)

Phase 5 | Long Term (10 Years and Beyond)

- 01. Building #2 - Suzuki School of Music - Removal
- 02. Building #8 - Center for Ecological Research - Removal
- 03. Building #29 - Midsouth Fair, SUAPP, Opera Scene Shop - Removal
- 04. Building #47 - Art Galleries, Lighting Lab - Removal
- 05. Building #92 - Catfish Research Annex - Removal
- 06. Building #113 - Center for Ecological Research - Removal
- 07. Building #44 - Blue Line, CREP Storage, Schiro-Geist - Removal
- 08. Building #48 - RIP, RISE, Base 10 and Ready, Set, Grow - Removal
- 09. Building #34 - Central Receiving - Removal
- 10. Building #35 - Central Receiving - Removal
- 11. Building #43 - Central Receiving - Removal
- 12. Building #45 - Central Receiving - Removal
- 13. Building #46 - Central Receiving - Removal
- 14. Building #50 - Central Receiving - Removal
- 15. Building #51 - Paint Shop - Removal
- 16. Building #52 - Paint Shop - Removal
- 17. Building #53 - Gas Pump - Removal
- 18. Building #54 - Central Receiving - Removal
- 19. Building #55 - Maintenance and Grounds Storage - Removal
- 20. Building #104 - Maintenance and Grounds Storage - Removal
- 21. Graduate & Family Student Housing - Removal
- 22. Academic/Research Building - A
- 23. Academic/Research Building - B
- 24. Academic/Research Building - C
- 25. Academic/Research Building - D
- 26. Academic/Research Building - E
- 27. Academic/Research Building - F
- 28. Academic/Research Building - G
- 29. Academic/Research Building - H
- 30. Academic/Research Building - I
- 31. Academic/Research Building - J
- 32. Academic/Research Building - K
- 33. Academic/Research Building - L
- 34. Academic/Research Building - M
- 35. Academic/Research Building - N
- 36. Academic/Research Building - O
- 37. Parking Expansion (Phase III)
- 38. Central Quadrangle



04 proposed 04 Removal

Lambuth Campus – Phase 1 | Under Construction

01. Campus Open Space Upgrades (Lighting, Drainage, and Irrigation)



04 proposed 04 Removal

Lambuth Campus – Phase 2 | In Progress (Design)

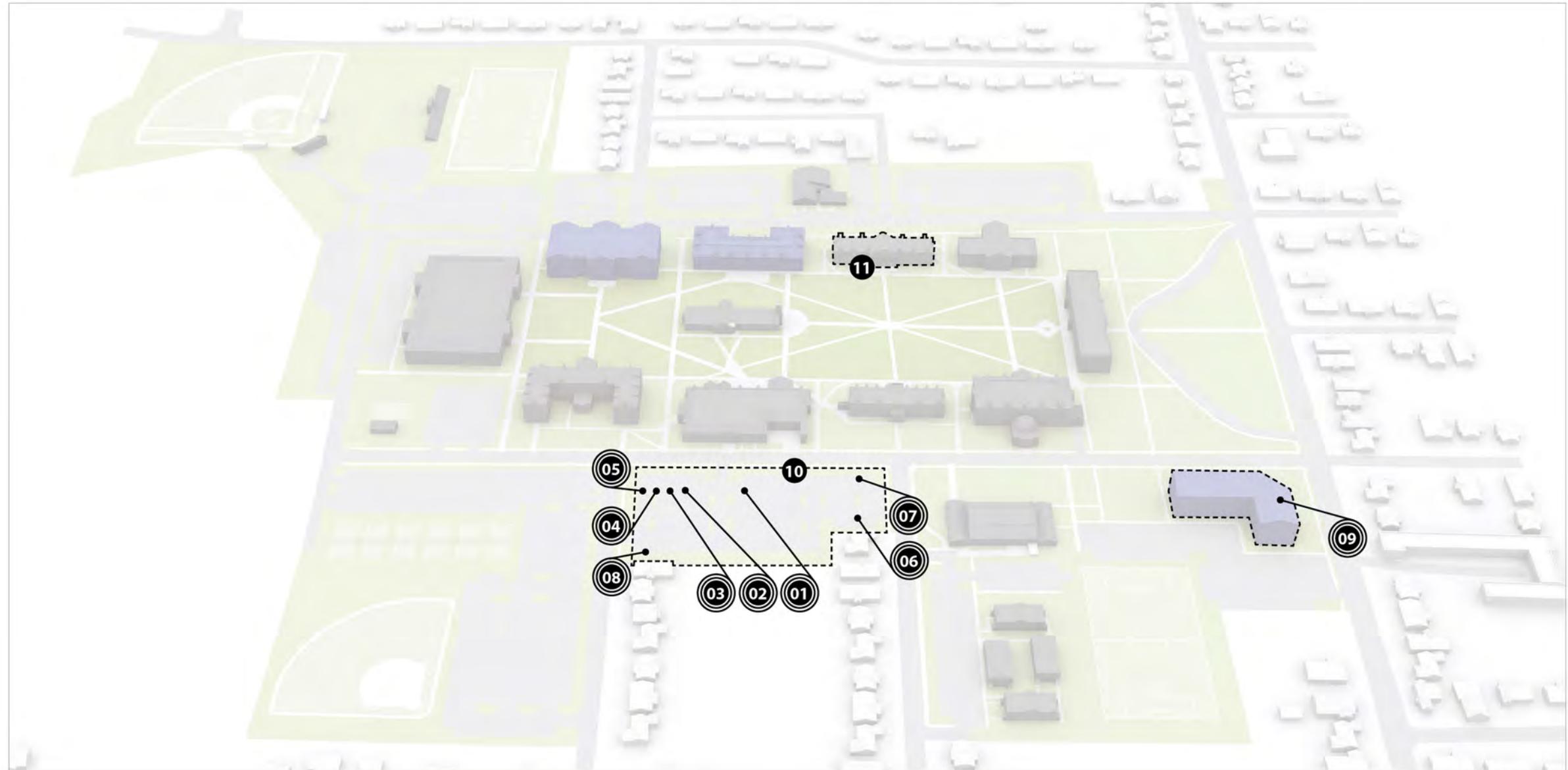
- 01. Health & Fitness Center
- 02. Building Elevators (Library, Student Union, Hyde Hall)



04 proposed 04 Removal

Lambuth Campus – Phase 3 | Near Term (0 - 5 Years)

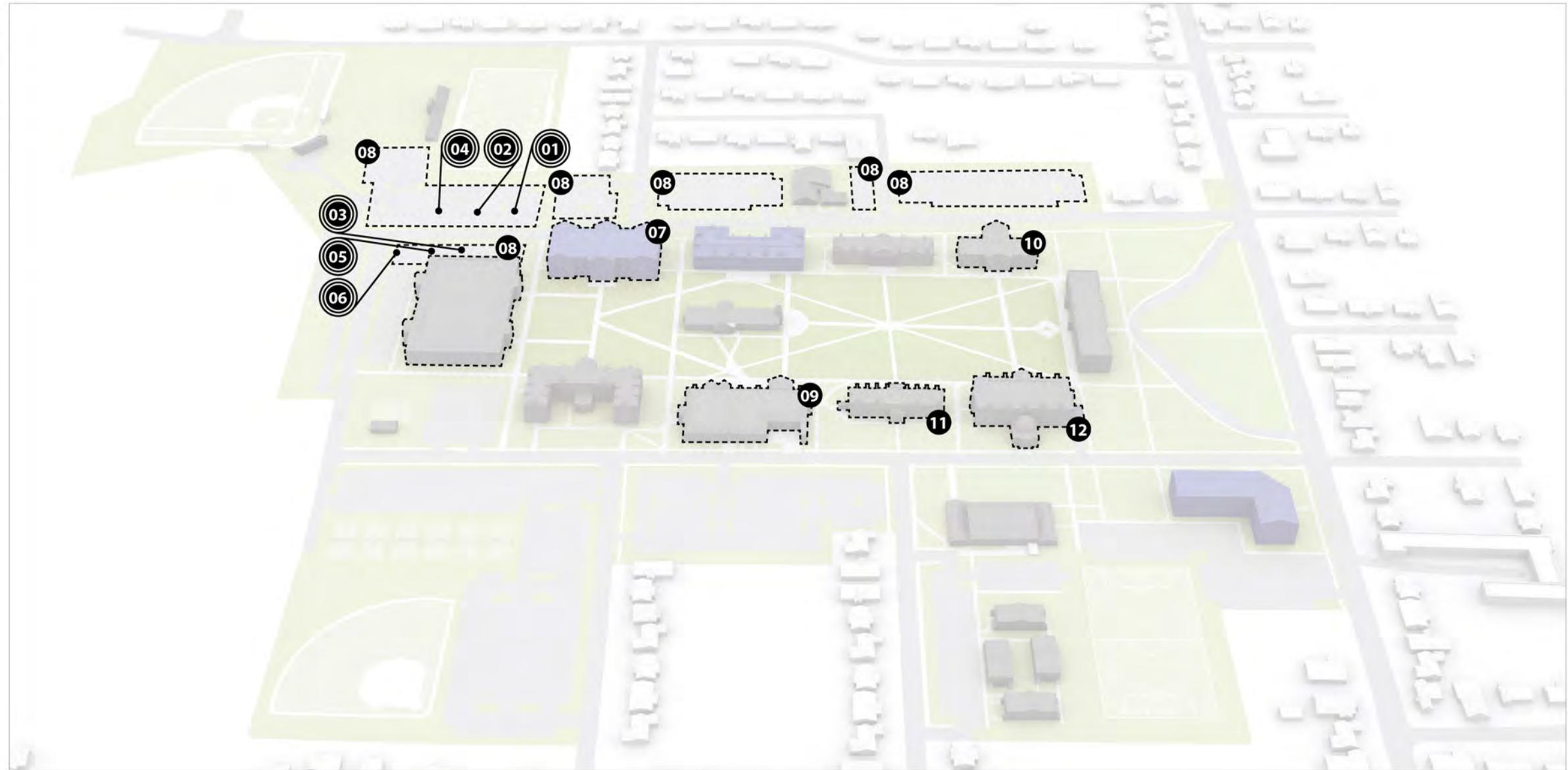
- 01. Rental Property (300 Maple Street) - Removal
- 02. Rental Property (308 Maple Street) - Removal
- 03. Rental Property (310 Maple Street) - Removal
- 04. Rental Property (312 Maple Street) - Removal
- 05. Rental Property (314 Maple Street) - Removal
- 06. Rental Property (337 Fairgrounds) - Removal
- 07. Rental Property (339 Fairgrounds) - Removal
- 08. Rental Property (540 Burkett) - Removal
- 09. Epworth Hall - Removal
- 10. Parking Expansion (Phase I)
- 11. Sprague Hall (Renovate for Academic and Administrative Uses)



04 proposed 04 Removal

Lambuth Campus – Phase 4 | Mid Term (5 - 10 Years)

- 01. Rental Property (907 West King Street) - Removal
- 02. Rental Property (909 West King Street) - Removal
- 03. Rental Property (910 West King Street) - Removal
- 04. Rental Property (913 West King Street) - Removal
- 05. Rental Property (914 West King Street) - Removal
- 06. Rental Property (918 West King Street) - Removal
- 07. Science Building
- 08. Parking Expansion (Phase II)
- 09. Wilder Student Union (Ballroom and Classroom Upgrades)
- 10. Gobbel Hall (Renovation)
- 11. Spangler Hall (Renovate for Academics)
- 12. Hyde Hall (Renovate for Nursing)



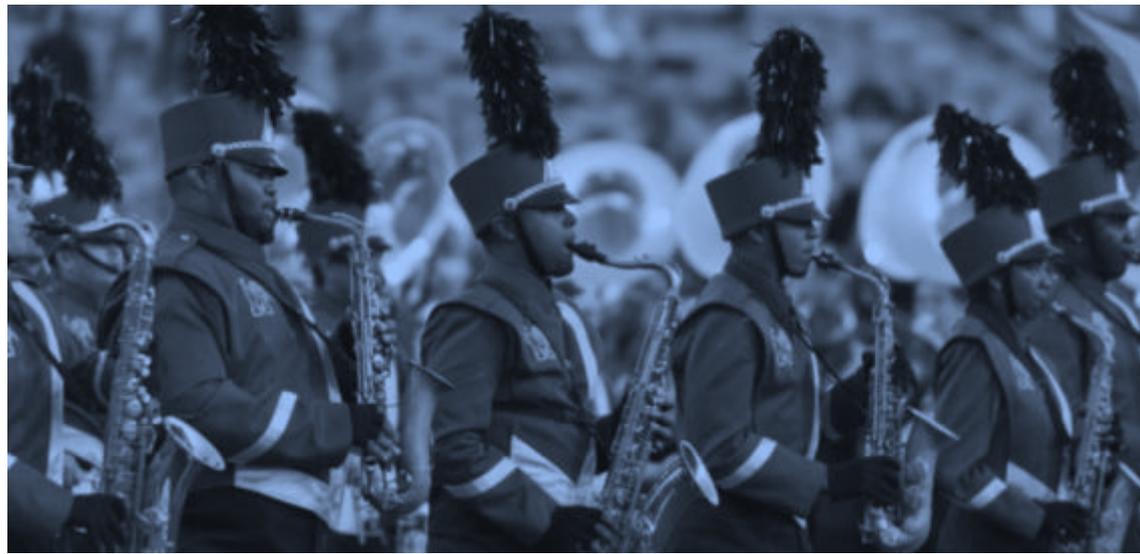
04 proposed 04 Removal

Lambuth Campus – Phase 5 | Long Term (10 Years and Beyond)

- 01. Harris Hall - Removal
- 02. Student Residence Hall
- 03. Administrative Building (Epworth Hall Replacement)
- 04. Parking Expansion (Phase III)



04 proposed 04 Removal



Final Thoughts