

A photograph of four students walking outdoors, overlaid with a blue tint. From left to right: a young woman with long braids wearing a red and white sweatshirt with 'MEMPHIS' on it, her right arm raised; a young man with curly hair wearing a white sweatshirt and a backpack; a young woman with long dark hair wearing a white sweatshirt with 'UNIVERSITY OF MEMPHIS' on it; and a young woman with long braids wearing a dark sweatshirt with a large 'M' logo. They are all smiling and walking towards the camera.

Capital Projects & Maintenance



MARCH 2025 RETREAT

UofM's Aging Infrastructure

111

Education & General Buildings

4.5M

Gross Education & General
Square Footage

63 Years

Average
Building Age

86

Buildings
> 50 Years Old

40,163

Avg Square Footage per
Building

\$1.9B

Replacement
Value

- Annual calculated investment target from 2024-2025 THEC Sherman-Dergis Formula Calculation is **\$39.7M or 11.7 %** of all Tennessee Higher Education annual renewal cost
- **34%** of total University deferred need is in **HVAC** needs
- Capital maintenance projects have a **positive return** on investment as they **maintain the value and useability of campus buildings** and infrastructure and **extend the life cycle of these assets**
- Projects also typically have an **impact on energy efficiency**
 - Replacement of HVAC systems, windows, roofing, and lighting can **save 5 to 20% on energy consumption** over older existing systems.
- THEC recommended \$39,428,000 in Capital Maintenance funds for UofM
FY26 Governor's budget only included Capital Maintenance Appropriation allocation - \$5.8 million for the Boilers and Coil Replacements Phase 3 project

UofM faces a deteriorating environment, buildings becoming unusable, systems failing beyond normal repair, and safety concerns if capital maintenance funds are not received. Leading to a campus that could no longer provide the environment for teaching, learning, research, and service.



Poor Building Conditions = Negative Impacts



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-Daily delivery of education is compromised by poor environment



-Retention of students, faculty and staff due to poor conditions



-Prospective hiring of quality faculty and researchers not competitive



-Recruitment of top undergraduate and graduate students limited



-Maintenance is reactive to problems instead of preventative work



-Outcome of research projects in jeopardy



-Effective utilization of space cannot be accomplished



-Use of campus resources for emergency repairs are constant

Capital Outlay – Five Year Plan

| | Total Cost | Match | Funding Year |
|---|--------------|--------------|--------------|
| Research Modernization Renovate research lab space in existing building | \$75,000,000 | \$4,500,000 | 2025/2026 |
| Business and Economics Addition New building for enrollment increase, outreach, and student success | \$60,000,000 | \$30,000,000 | 2026/2027 |
| Academic Building Replacement (Mitchell / Clement) New building on main campus | \$99,000,000 | \$16,830,000 | 2027/2028 |

Note: all costs are inflated to the mid-point of anticipated construction based on 8% inflation per year

Capital Projects

| Phase: Bid | Total Cost |
|--------------------------------------|-------------|
| Multiple Buildings Roof Replacements | \$2,000,000 |

| Phase: Design | Total Cost |
|---|--------------|
| Business and Economics Renovation | \$30,000,000 |
| Multiple Buildings Elevator and Fire Alarms | \$3,000,000 |
| Park Avenue Campus Student Housing | \$58,000,000 |
| Parking Expansion Zach Curlin | \$500,000 |
| Door Access/Building Locking | \$4,700,000 |

| Phase: Design Phase 2 | Total Cost |
|-------------------------|--------------|
| Mynders Hall Renovation | \$25,000,000 |

| Phase: Construction | Total Cost |
|---|-------------|
| Holiday Inn Roof Replacement | \$2,250,000 |
| Safety and Security Enhancements | \$5,400,000 |
| Multiple Buildings Repairs (Hayden, Johnson) | \$4,000,000 |
| HVAC Component Replacements Multiple Buildings | \$4,293,000 |
| Multiple Bldgs. Window Replacements & Brick Repairs | \$400,000 |
| Central Plant and CFA Building Chillers and HVAC | \$5,000,000 |
| Campus-Wide Bldg. Controls Replacement & Upgrades | \$300,000 |

Edwards Research & Innovation Center (ERIC)



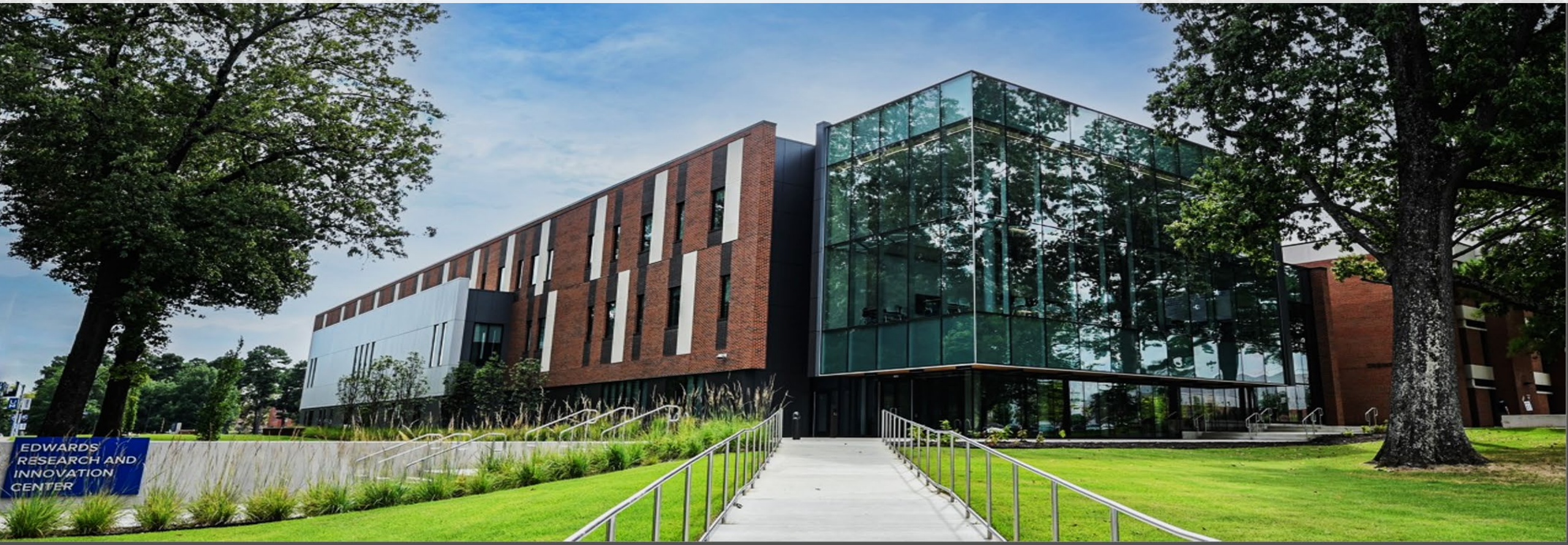
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84,498
gross sq ft
facility

Facility will support **16**
undergraduate and
graduate programs

Home to **innovative research areas** including: earthquake engineering, cyber security, workforce development, advanced manufacturing, hydrology, big data, artificial intelligence, transportation and biomaterials, and more



Mynders Hall Renovation

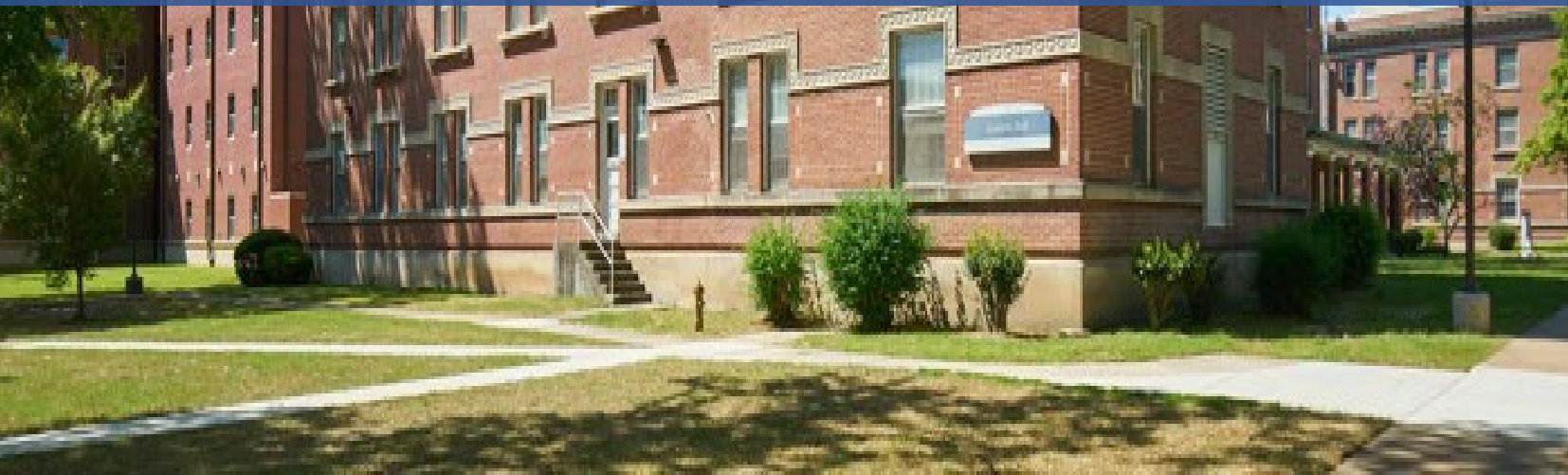
35,460

Assignable sq ft

\$20M Outlay Funds
\$5M Campus Funds

Total Renovation for
Computational Research

Expected Completion 2026



Fogelman College of Business & Economics



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\$30M Renovation
\$60M Addition

Total renovation of existing spaces
Expanded student services, study spaces, classrooms, labs, and offices

Expected completion
For renovation
2027



Park Avenue Student Housing

Total Cost
\$58M

**542 Beds &
Amenities**

Expected completion
Fall 2026

